# **Right Place, Right Time, Right Company**



# **LIPPO** PT Lippo Karawaci Tbk FY 2015

Indonesia's Largest and Most Integrated Property Group

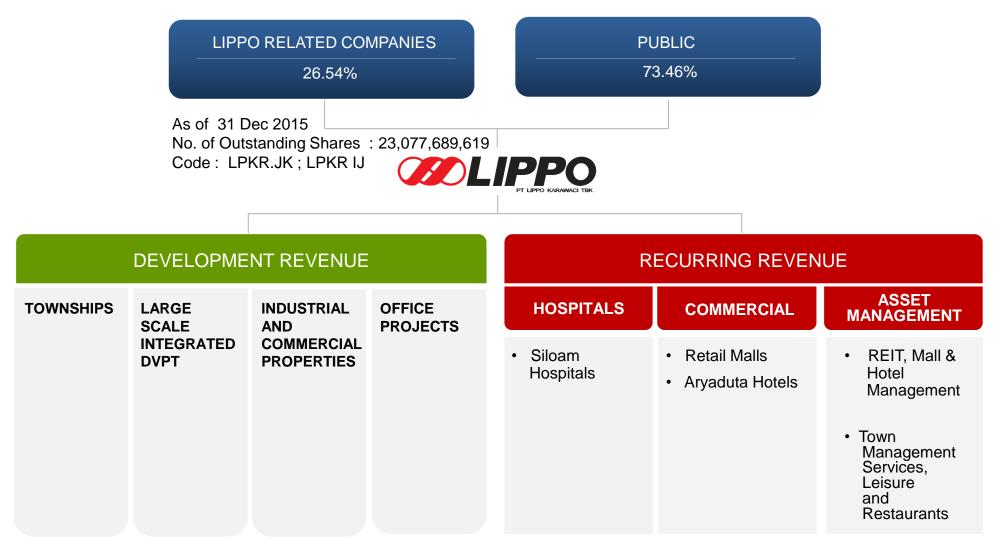
Leaders in Integrated Developments, Hospitals, Retail Malls, Hotels and Asset Management

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Largest listed property Company by Revenue and Total Assets. Revenue and Total Assets for FY'2015: USD 646 million and USD 3 billion, respectively.

**Fastest growing** Indonesian real estate group market cap grew by more than 9x to USD 1.7 billion<sup>1</sup> since the merger of eight property related companies in 2004. Market leader in townships & residential property, hospitals, and retail malls.

Integrated business model with ability to recycle capital, and largest diversified landbank throughout Indonesia.

Only Property Company rated by three rating agencies (BB- by Standard & Poor's<sup>2</sup>, BB- by Fitch<sup>3</sup>, Ba<sup>3</sup> by Moody's<sup>4</sup>)

**Included in** MSCI Global Standard Indices & **major** Indonesia Stock Exchange **Indices**: LQ45,IDX30, Jakarta Islamic Index, Bisnis-27, Kompas-100, ISSI, MNC-36, and Investor-33.

Strong International Partners and Shareholders.

Multi Award winning Developer.

# FOUR BUSINESS DIVISIONS

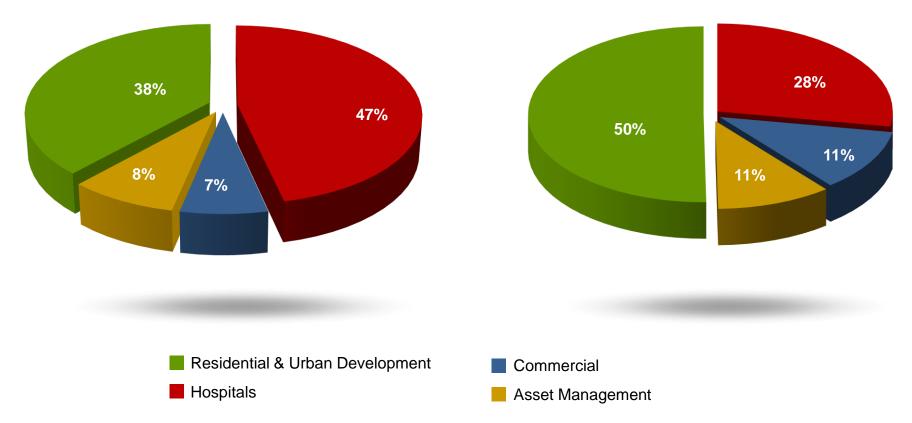


Development rights: 8,076 ha20 hospitals with more than 4,800 beds capacity under the Siloam Hospitals network.Malls: Own and/or manage 43 malls (GFA of 3.1 million sqm)Manages 2 public listed REITs in SGX : First REIT & LMIRTLand already acquired: 4,932 ha44 hospitals in the pipeline15 malls in the pipelineUSD2.2 billion Assets Under ManagementLandbank Inventory: 1,330 ha Lippo Village : 25% Lippo Cikarang : 37% Tanjung Bunga: 22% San Diego Hills : 6%National and International (JCI) accreditationManages 2 public Isted REITs in SGX : Own and/or manage 8 hotels with 1,684 roomsManages 2 public Isted REIT & LMIRT	RESIDENTIAL AND URBAN DEVELOPMENT	HOSPITALS	COMMERCIAL	ASSET MANAGEMENT
	8,076 ha Land already acquired: 4,932 ha Landbank Inventory: 1,330 ha Lippo Village : 25% Lippo Cikarang : 37%	than 4,800 beds capacity under the Siloam Hospitals network. 44 hospitals in the pipeline National and International (JCI)	Own and/or manage 43 malls (GFA of 3.1 million sqm) 15 malls in the pipeline <u>Hotels:</u> Own and/or manage 8 hotels with 1,684	listed REITs in SGX : First REIT & LMIRT USD2.2 billion Assets Under Management

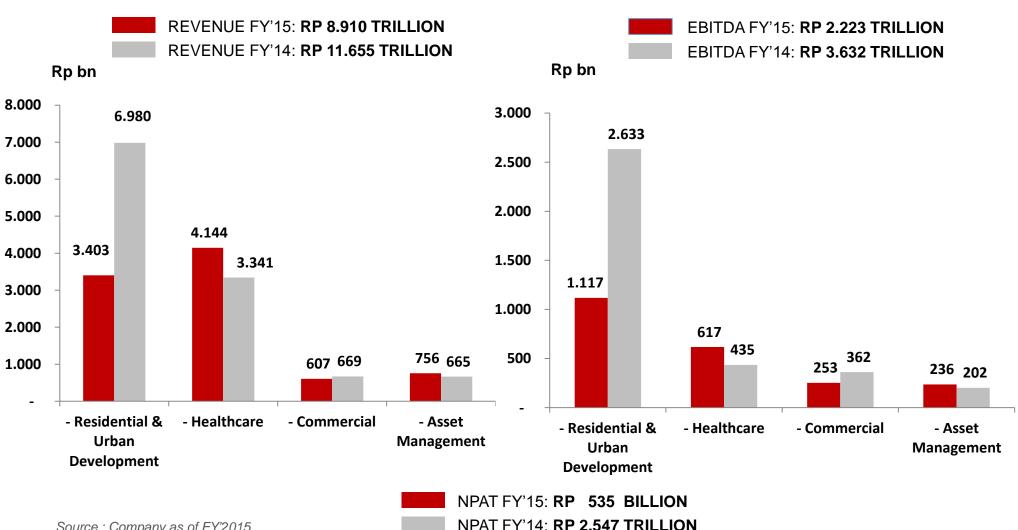


REVENUE FY'15: Rp8.910 Trillion

EBITDA FY'15: Rp2.223 Trillion



# INCOME STATEMENTS: FY'2015 AND FY'2014



Source : Company as of FY'2015



# DIVERSIFIED LANDBANK AND PROJECTS



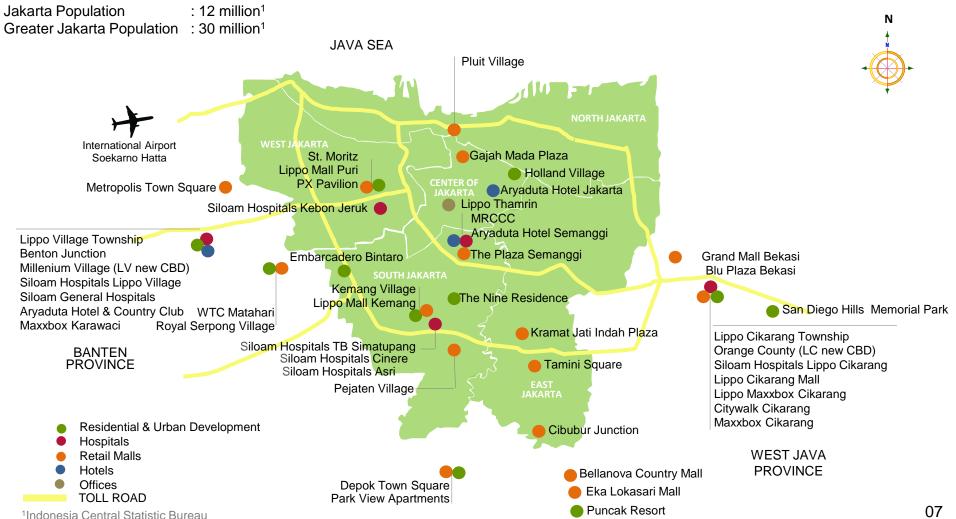
#### INDONESIA



Hotels

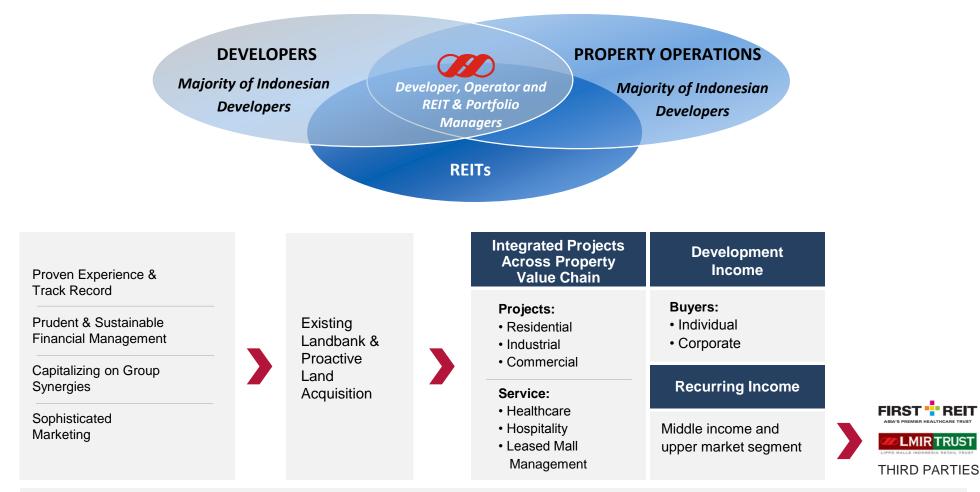
# **DIVERSIFIED LANDBANK AND PROJECTS**





## MOST INTEGRATED BUSINESS MODEL IN INDONESIAN PROPERTY SECTOR





DEVELOPMENT AND OPERATING CAPABILITIES ACROSS THE SPECTRUM OF REAL ESTATE PRODUCTS



## **HIGHLY EXPERIENCED & PROFESSIONAL MANAGEMENT**

#### **BOARD OF COMMISSIONERS:**















Viven Sitiabudi

Theo L. Sambuaga Chairman

Surjadi Soedirja Agum Gumelar Vice Chairman

Tanri Abeng

Farid Harianto

H. Sutiyoso

Muladi



#### **BOARD OF DIRECTORS:**



Ketut Budi Wijaya

President Director





Stephen Choo



Jenny Kuistono







Ninik Nathan

Johanes Jany \*

**SENIOR EXECUTIVES BUSINESS UNITS:** 

Tjokro Libianto





Romeo Lledo



Ivan Budiono

\* New appointees on 2015 AGM

Rahmawaty



Alwi Sjaaf \*

# **GROWTH STRATEGIES**



Enhance value of our landbank through various new infrastructure development and high quality residential and commercial products.Deliver as promised on our hospital expansion program whilst further enhancing our position as the leading funcy in Indonesia.RETAIL MALLS Execute on planned pipeline developmentsDeliver a significant growth in scale in our Retrough our asset light strategy.Continue to complete and deliver on project pipeline with due consideration of recent regulations in a more realistic launch scheduleContinue our operational and cost efficiency programs to shorten stabilisation periods of new hospitals.Ramp up our marketing sales to capitalise on current opportunities and our industry leading position.Set the benchmark for innovative medical packages to meet the needs of broad market segment for world class healthcareRetail MALLS Execute on planned pipeline developmentsDeliver a significant growth in scale in our Retough our asset light strategy.Wider price range to capiture broad market coverageCreate new medical packages to meet the needs of broad market segment for world class healthcareRetail MALLS Execute on planned pipeline developmentsDeliver a significant growth in scale in our Retough our asset light strategy.Wider price range to capiture broad market coverageContinue to approximate and profitability of our existing hotel chainEntry into the middle market through launch of three star hotel chainDeliver a significant growt in scale in our Retouch our asset light strategy.Continue to diversify into our industry leading position.Create new medical packages to	RESIDENTIAL AND URBAN DEVELOPMENT	HOSPITALS	COMMERCIAL	ASSET MANAGEMENT
	landbank through various new infrastructure development and high quality residential and commercial products. Continue to complete and deliver on project pipeline with due consideration of recent regulations in a more realistic launch schedule Continue to diversify into other types of property developments, i.e. office. Ramp up our marketing sales to capitalise on current opportunities and our industry leading position. Wider price range to capture	<ul> <li>hospital expansion program whilst further enhancing our position as the leading hospital and healthcare group in Indonesia.</li> <li>Continue our operational and cost efficiency programs to shorten stabilisation periods of new hospitals.</li> <li>Set the benchmark for innovative medical packages that meet the needs of our growing middle class.</li> <li>Create new medical package to meet the needs of broad market segment for world</li> </ul>	<ul> <li>Execute on planned pipeline developments</li> <li>Expedite the development of pipeline projects</li> <li>Fast track asset enhancement projects in existing malls.</li> <li>Enhance process and culture to create Indonesia's premier malls operator.</li> <li>HOTELS</li> <li>Increase market share and profitability of our existing hotel portfolio</li> <li>Entry into the middle market through launch of three star</li> </ul>	growth in scale in our REITs through our asset light strategy. Continue to grow our fee income contribution which strengthen our recurring

# **RESIDENTIAL & URBAN DEVELOPMENT**



**Development Period** 

3 Phase

#### LIPPO VILLAGE AT KARAWACI, JAKARTA WEST



**Development Rights** 3,066 ha

Land already acquired

Residential

> 10,579 Houses Condos > 1,120 Shophouses > 1,193

1,184 ha

Jobs 48,640

284 ha

Landbank inventory

113.5 km roads built, 58,069 trees planted, 21% green space

Population

> 59,175



Planned Development

**Total Towers Built** Est. Building GFA

- Residential
- Medical City
- Commercial (Retail +Office) > 600,000 sqm
- Mixed Use

> 6 mn sqm > 2 mn sqm

> 400,000 sqm

> 70

- - > 3 mn sqm > Five Star & Boutique Hotel

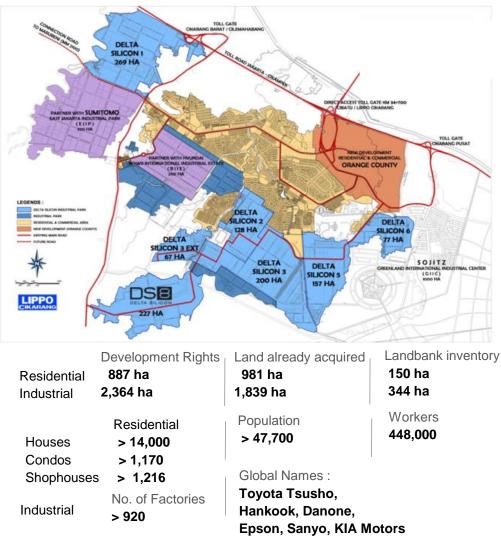
Lippo Hotels

Art District, Lippo World Expo, ZU Private Club, Lippo Grand Mall 11

# **RESIDENTIAL & URBAN DEVELOPMENT**



#### LIPPO CIKARANG, JAKARTA EAST





281 km roads built, and 93,800 trees planted,

#### 

# **RESIDENTIAL & URBAN DEVELOPMENT**

#### TANJUNG BUNGA, MAKASSAR, SOUTH SULAWESI





#### SAN DIEGO HILLS MEMORIAL PARK AND FUNERAL HOME



Master Plan 500 ha Land already acquired 125 ha

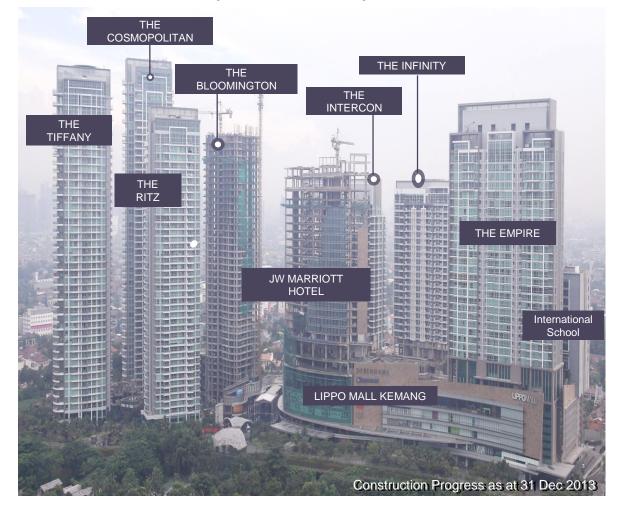
Plot Sold 37,300 Landbank inventory 92 ha (+ 14 ha family center & lake}

27 km roads built, and 8,454 trees planted,





#### A LANDMARK PROJECT – SOUTH JAKARTA



#### SOLD (AS OF 31 DECEMBER 2015)

THE RITZ	THE COSMOPOLITAN	THE EMPIRE
98%	97%	97%
Rp 438 bio	Rp 388 bio	Rp 338 bio
100% completion	100% completion	100% completion
THE TIFFANY	THE INFINITY	THE INTERCON
100%	100%	100%
Rp 599 bio	Rp 391 bio	Rp 359 bio
100% completion	100% completion	100% completion
THE BLOOMINGTON	PAYMENT PROFILE	
91%	Cash	30%
Rp 915 bio	Mortgage	51%
100% completion	12-36 Monthly Ins	tallment 19%





#### TOTAL LAND AREA : 11.4 Ha



#### SOLD (AS OF 31 DECEMBER 2015)

PRESIDENTIAL SUITES	AMBASSADOR SUITES	ROYAL SUITES
96% Rp 449 bio 100% completion	94% Rp 356 bio 100% completion	97% Rp 367 bio 100% completion
NEW PRESIDENTIAL SUITES	NEW AMBASSADOR SUITES	NEW ROYAL SUITES
84%	90%	000
Rp 584 bio	90% Rp 512 bio	98% Rp 367 bio

#### **PAYMENT PROFILE**

Cash	20 %
Mortgage	49 %
12-36 Monthly Installment	31 %

# **PROJECTS LAUNCHED IN 2015**



#### MONACO BAY **PASADENA SUITES** ORANGE COUNTY, LC MANADO, NORTH SULAWESI



[100%]

Туре	: Apartments
Location	: Cikarang,
	West Java
Launched	: 7 March 201
SGA sold	: 26,609 sqm
Total no of unit	: 419
ASP	: Rp 16 mn/sc
Pre-sold	: Rp 422 Bn
	[1000/]

Payment Profile on launched date	
on launch	ed date
Cash 17%	
Mortgage 6%	
Installment 77%	

Type : Apartments Location : Manado, North Sulawesi : 7 March 2015 Launched : 9 May 2015 SGA sold : 12,325 sqm Total no module : 330 : Rp 16 mn/sqm ASP : Rp 17 mn/sqm : Rp 208 Bn Pre-sold [85%]

Payment Profile	
on launched date	
Cash 7%	
Mortgage 39%	
Installment 54%	

#### HOLLAND VILLAGE MANADO, NORTH SULAWESI



#### : Landed Houses : Manado, North Sulawesi Launched : 6 June 2015 Land Area : 11,6 ha Total no :module : 505 : Rp 4.6 mn/sqm

Type

ASP

Pre-sold

Location

:	Rp 372 bn
	(83%)

Payment Profile	
on launched date	
Cash 2%	
Mortgage 70%	
nstallment 28%	

#### BURBANK **ORANGE COUNTY, LC**



Type Location Launched SGA sold Total no of unit ASP Pre-sold

	- · · · · · · · · · · · · · · · · · · ·
	West Java
:	29 June 2015
:	26,618 sqm
:	560
:	Rp 16 mn/sqm
:	Rp 412 Bn
	[100%]

: Apartments

: Cikarang.

Payment Profile	
Down Payment	20%
Installment	80%
Period :	2 years

#### **GLENDALE PARK ORANGE COUNTY, LC**



Туре	: Apartments
Location	: Cikarang,
	West Java
Launched	: 5 Dec 2015
SGA sold	:27,705 sqm
Total no of unit	: 505
ASP	: Rp 18 mn/sqm
Pre-sold	: Rp 505 Bn
	[97%]

Payment Profile
on launched date

Cash	9%
Mortgage	4%
Installment	87%



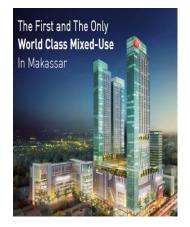
# PRE-SOLD PROJECTS UNDER CONSTRUCTION (LAUNCHED IN 2011- 2013)





# PRE-SOLD PROJECTS UNDER CONSTRUCTION (LAUNCHED IN 2014)

#### ST. MORITZ PANAKUKANG MAKASSAR



EMBARCADERO BINTARO WESTERN WING, TANGERANG



OFFICE TOWER AT HOLLAND VILLAGE, JAKARTA



HILLCREST+ FAIRVIEW LIPPO VILLAGE



HOLLAND VILLAGE SECOND PHASE CENTRAL JAKARTA



EMBARCADERO BINTARO EASTERN WING, TANGERANG



IRVINE + WESTWOOD LIPPO CIKARANG





# Mature Hospitals

**Siloam** Hospitals



#### SILOAM HOSPITALS LIPPO VILLAGE TANGERANG (West of Jakarta)

308 Bed Capacity 274 Operational Beds 233 GP and Specialists 435 Nurses Centre of Excellence : Cardiology, Neuroscience, **Orthopedics & Emergency** 

SILOAM HOSPITALS KEBON JERUK

WEST JAKARTA

343 Nurses

EAST JAVA

162 Bed Capacity

285 Bed Capacity

217 Operational Beds



#### SILOAM HOSPITALS CIKARANG **BEKASI** (East of Jakarta)



114 Bed Capacity 108 Operational Beds 95 GP and Specialists 166 Nurses Centre of Excellence : Occupational Health & Emergency

#### SILOAM HOSPITALS BALIKPAPAN FAST KALIMANTAN



232 Bed Capacity **BPIS Kesehat** 165 Operational Bed 105 GP and Specialists 155 Nurses Centre of Excellence : Orthopedics & Emergency

#### MRCCC SILOAM SEMANGGI



122 Operational Beds 168 GP and Specialists Centre of Excellence : Cancer, Liver & Emergency



## 79.61% Ownership





Ø

**BPJS** Kesehata



SILOAM HOSPITALS SURABAYA

100 Bed Capacity 90 Operational Beds 70 GP and Specialists 129 Nurses Centre of Excellence : Emergency 83.0% Ownership









FIRST 📑 REIT

FIRST 🖶 RE







#### 160 Operational Beds 141 GP and Specialists

250 Nurses Centre of Excellence : Fertility Treatment, Cardiology & Emergency





# **Developing Hospitals**



#### SILOAM HOSPITALS MANADO NORTH SULAWESI

238 Bed Capacity 177 Operational Beds 108 GP and Specialists 232 Nurses Centre of Excellence : Emergency



#### SILOAM HOSPITALS PALEMBANG SOUTH SUMATERA

357 Bed Capacity



136 GP and Specialists 184 Nurses Centre of Excellence : Gastroenterology & Emergency 70.00% Ownership

# FIRST 🕂 REIT

#### SILOAM HOSPITALS MAKASSAR SOUTH SULAWESI

360 Bed Capacity 215 Operational Beds 109 GP and Specialists 211 Nurses Centre of Excellence : Cardiology, Endocrinology & Emergency



(Ç)

#### SILOAM HOSPITALS BALI BALI



281 Bed Capacity 127 Operational Beds 120 GP and Specialists 182 Nurses Centre of Excellence : Treatment for tourists, Orthopedics, Cardiology & Emergency



#### SILOAM HOSPITALS TB SIMATUPANG

SOUTH JAKARTA 269 Bed Capacity 80 Operational Beds 138 GP and Specialists 132 Nurses Centre of Excellence : Cardiology, Oncology, Neuroscience & Emergency



# Siloam Hospitals New Hospitals



#### SILOAM HOSPITALS PURWAKARTA WEST JAVA

202 Bed Capacity 176 Operational Beds 54 GP and Specialists 181 Nurses Centre of Excellence : Emergency



#### SILOAM HOSPITALS KUPANG EAST NUSA TENGGARA



416 Bed Capacity 100 Operational Beds 50 GP and Specialists 148 Nurses Centre of Excellence : Emergency



#### SILOAM HOSPITALS MEDAN NORTH SUMATERA

356 Bed Capacity80 Operational Beds86 GP and Specialists86 NursesCentre of Excellence : Emergency & Trauma

There are currently 44 sites under various stages of development

**BPJS** Kesehat





# **Distinct Market Segment Hospitals**



#### SILOAM GENERAL HOSPITAL (RSUS) TANGERANG (West of Jakarta)

**BPJS** Kesehatar

640 Bed Capacity 300 Operational Beds 52 GP and Specialists 256 Nurses Centre of Excellence : Emergency



#### BIMC KUTA BALI

19 Bed Capacity 18 Operational Beds 51 GP and Specialists 63 Nurses Centre of Excellence : Treatment for tourists & Emergency



#### **SILOAM HOSPITALS CINERE** DEPOK (South of Jakarta)

50 Bed Capacity 37 Operational Beds 26 GP and Specialists 37 Nurses Centre of Excellence: Cardiology



**BIMC NUSA DUA** BALI



39 Bed Capacity
20 Operational Beds
57 GP and Specialists
66 Nurses
Centre of Excellence : Cosmetic Surgery & Emergency

#### SILOAM HOSPITALS ASRI SOUTH JAKARTA

40 Bed Capacity 40 Operational Beds 104 GP and Specialists 84 Nurses Centre of Excellence : Urology

80.0% Ownership







### Completed Hospital in Yogyakarta (in April 2015 awaiting license to operate)













# Siloam Clinic

CYBER PARK KARAWACI















There are other 15 Siloam Clinics in operation



# For Completion in 2016

**BANGKA BELITUNG** 



**BAU-BAU** 



BOGOR



LUBUK LINGGAU

**JEMBER** 







#### LABUAN BAJO\*



\* Labuan Bajo soft opening on 25 January 2016







# For Completion in 2017

#### AMBON



BANDUNG



CEMPAKA PUTIH, JAKARTA



#### PANAKUKANG MAKASSAR



SEMARANG SRONDOL







# Siloam Medika Under Development

#### BANJARMASIN



#### GAJAH MADA PLAZA





**PLUIT VILLAGE** 



SAMARINDA



SURABAYA CITO



#### **BEKASI GRAND MALL**







**BLU PLAZA BEKASI** 











SEMARANG







# Capacity Expansion of Existing Hospitals

SILOAM HOSPITALS LIPPO VILLAGE 5<sup>th</sup> Floor OPD Extension – Operational in December 2015 MRCCC SILOAM SEMANGGI 120 New Beds – Completion Q1 2016





























#### DOMINANT POSITION IN RETAIL DEVELOPMENT & PROPERTY MANAGEMENT MANAGES 43 MALLS THROUGHOUT INDONESIA

- 3.1 million sqm GFA
- As of Dec 31, 2015 : Overall average occupancy 85% and 94% in LMIRT properties







#### NEW MALLS IN THE PIPELINE:



#### HOTEL ARYADUTA

A Touch of Luxury



#### MANAGES 8 HOTELS THROUGHOUT INDONESIA

• As of Dec 31, 2015 : Overall average occupancy 68%



#### HOTELS UNDER ARYADUTA MANAGEMENT :





HOTEL ARYADUTA MAKASSAR (224 rooms)

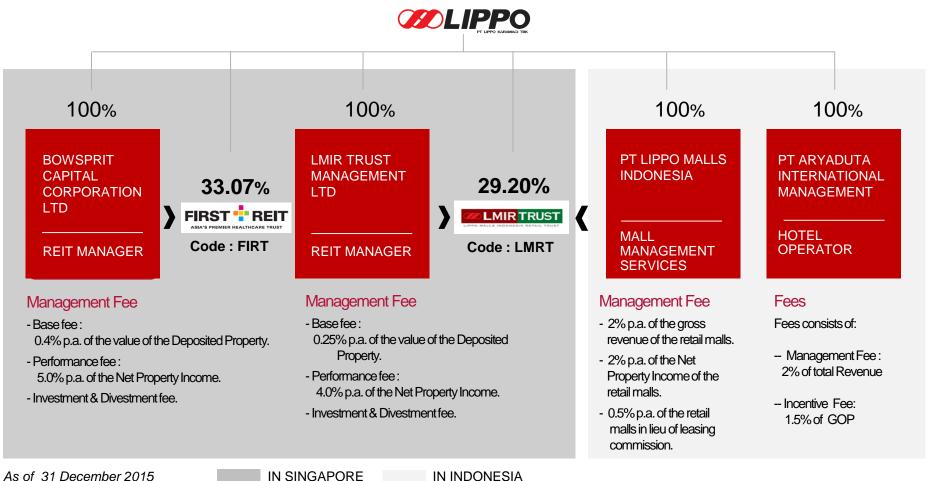


HOTEL ARYADUTA PALEMBANG (169 rooms)

# ASSET MANAGEMENT



#### UNIQUE FOR AN INDONESIAN PROPERTY COMPANY



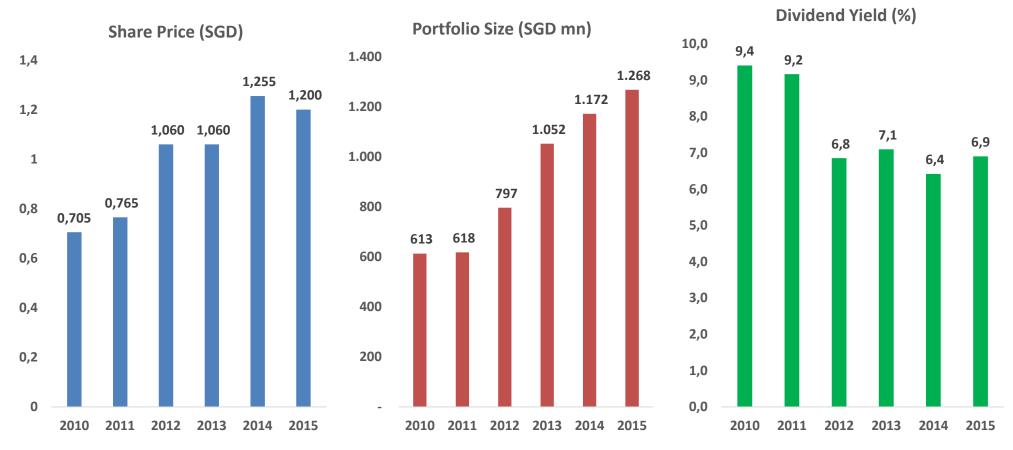
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# Managed by Bowsprit Capital Corporation Limited, First REIT's portfolio consists of 17 properties located in Indonesia, Singapore and South Korea

- Manages 12 Siloam Hospitals and 2 Aryaduta Hotels in Indonesia
- As of Dec 31, 2015 : DPU : SGD 8.30 cents

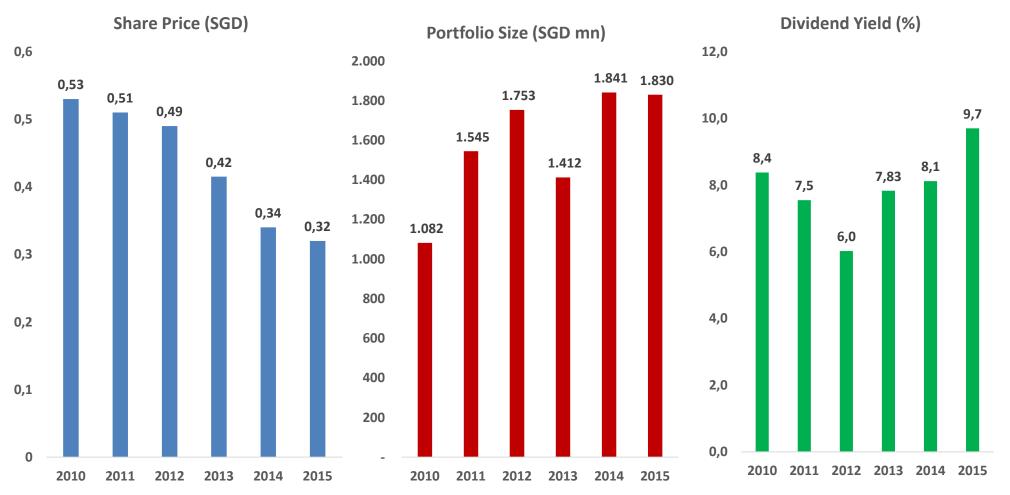






#### MANAGES 19 RETAIL MALLS AND 7 RETAIL SPACES

• As of Dec 31, 2015 : DPU: SGD 3.1 cents





# **FINANCIAL PERFORMANCE**

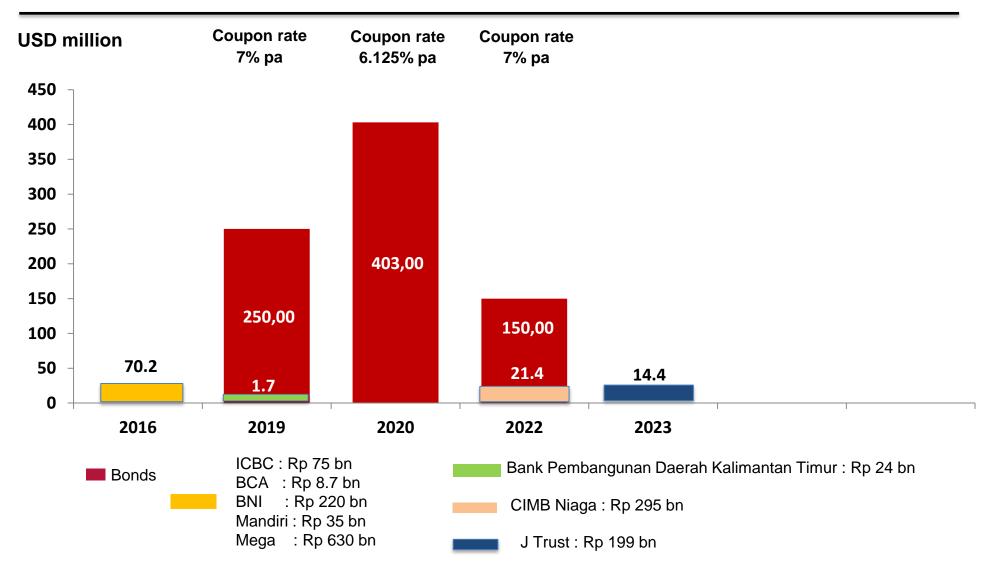


#### AS OF 31 DECEMBER

<b>Rp Trillion</b>	2015	2014	2013	2012	2011
TOTAL ASSET	41.327	37.773	31.303	24.869	18.259
TOTAL LIABILITIES	22.410	20.152	17.142	13.399	8.850
TOTAL EQUITY	16.394	15.588	12.784	10.656	8.834
TOTAL DEBT	12.365	9.997	7.808	6.014	3.753
CASH AND CASH EQUIVALENTS	1.839	3.529	1.855	3.337	2.175
D/E RATIO (X)	0.8	0.6	0.6	0.6	0.4
NET GEARING RATIO (X)	0.6	0.4	0.5	0.3	0.2

### DEBT MATURITY PROFILE\*





### ATTRACTIVE ASSET VALUE



	Ownership (%)	Land Area (ha)		Assets Value (Rp bn)	
JRBAN DEVELOPMENT:					
Lippo Village	100	4	407	26.662	
Lippo Cikarang	54,4	(	645	14.113	
Tanjung Bunga	50,3	:	243	3.875	
San Diego Hills	100		98	2.442	
Micro Suburbs	100		20	297	
SUB TOTAL <sup>1)</sup>				47.389	
ARGE SCALE INTEGRATED DEVELOPMENT:					
City of Tomorrow (retail, apart, inv & hotel)	85		5	725	
Kemang Village	92		7	1.832	
St Moritz	100		11	6.918	
14 New Projects			91	6.214	
Others (land, retail space inv & other devt)	100			2.458	
SUB TOTAL <sup>1)</sup>				18.147	
RETAIL MALLS:					
3 Malls	100			1.756	1 Appraised value as of
Retail Space Inventory	100			673	31 Dec 2014 by:
SUB TOTAL <sup>2)</sup>				2.429	<ul> <li>Rengganis Hamid &amp; Partner (in stategic alliance with CB Richar</li> </ul>
IOTELS:					Ellis) & - Ihot, Dollar & Raymond (an
2 Hotels	FREIT			681	independent member of Baker
Hotels	100			1.674	International)
SUB TOTAL <sup>2)</sup>				2.355	<ul> <li><sup>2</sup> Business Value : - Malls - 12.79% WACC</li> </ul>
REIT Units <sup>3)</sup>				5.310	- Hotels - 13.06% WACC
IOSPITALS <sup>4)</sup>	70,8			8.021	<sup>3</sup> As of 31 Dec 2015
	ESTIMATED TOTAL	ASSET VALUE		83.651	<sup>4</sup> Market Cap as of 31 Dec 2015
		ash <sup>3)</sup>		1.839	
		ebt <sup>3)</sup>		12.365	5 NAV/share = Rp 2,943
		dvances from Customer	3)	5.212	
	Less: A ESTIMATED NAV <sup>5)</sup>		3	67.913	

# PROPERTY MARKETING SALES



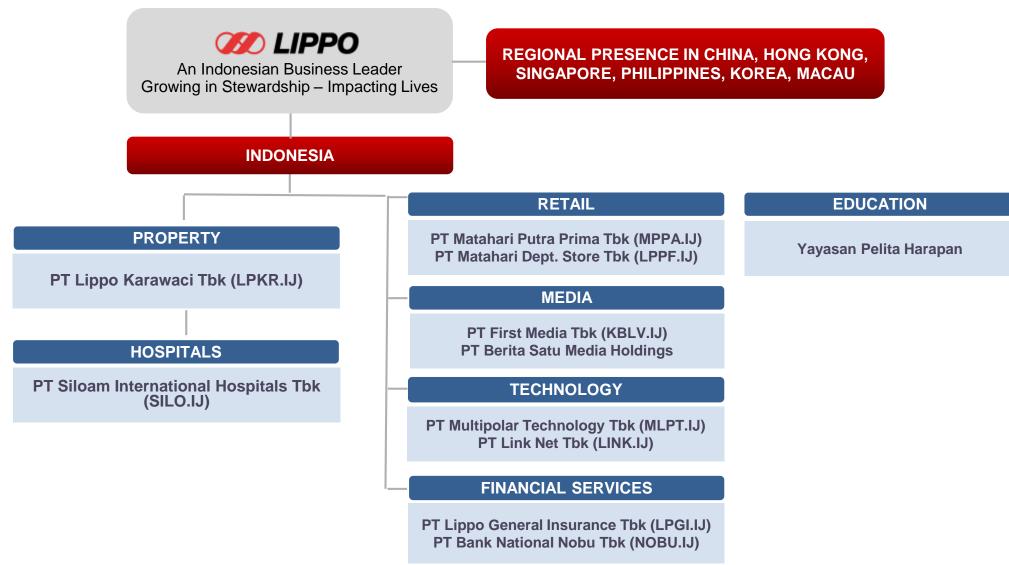
<u>(in Rp bn)</u>	FY 2014	FY 2015	Budget 2016
Residential	3.723	3.039	3.750
Low Rise	1.046	1.129	1.200
High Rise	2.677	1.910	2.550
Commercial	550	127	500
Industrial	734	279	550
Unique Product SDH	173	178	200
Retail Space Inventory	5	-	-
Total Property Sales	5.185	3.623	5.000
Assets sold to REITS	3.330	-	1.615
Total Marketing Sales	8.515	3.623	6.615



# APPENDICES

#### LIPPO GROUP







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2030

# INDONESIA: ATTRACTIVE GROWING MARKET

Indonesia, 124

130

Economic Indicators									
	2014	2015	2016 Assumption						
Economic Growth (%)	5.0	4.8	5.3						
Inflation Rate (%)	8.36	3.35	4.7						
Exchange Rate (Rp/USD)	12,440	13,795	13,900						
3-month SBI Rate (%)	7.75	7.5	7.0						
Oil Price (USD/bbl)	60	50	50						
Oil Lifting (k bbl/day)	798	779	830						

Source : Bank of Indonesia, Statistics Indonesia, World Bank

China, 111

Brazil, 110

Thailand, 109

#### 

180

2020

Source: BPS, Bappenas, UNPP, McKinsey

195

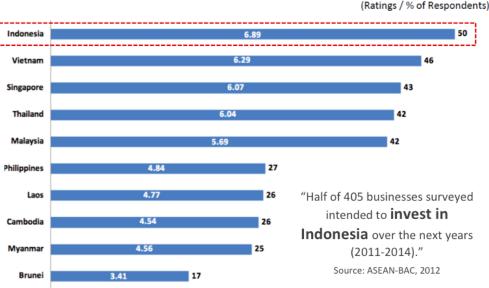
2010

#### Indonesia : The Most attractive investment destination in ASEAN

145

2030

(5-6% GDP Scenario) (7% GDP Scenario)



Nielsen Global Consumer Confidence Index Q4 - 2013

India, 115

Philippines, 114



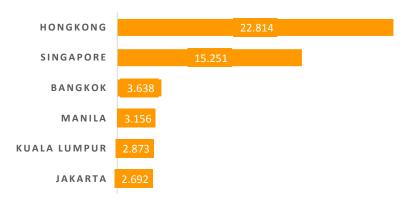
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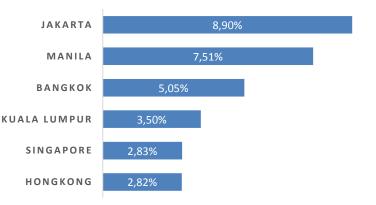
### INDONESIA PROPERTY SECTOR HAS ROOM TO GROW

ASIA	PACIFIC	PROPERTY

#### **PROPERTY PRICE (USD/SQM)**



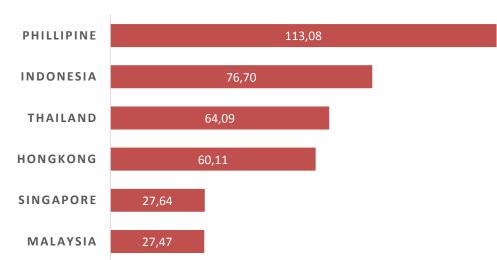
#### **RENTAL YIELD**



Strong savings and income growth
Low mortgage penetration
Property as investment
Improving regulatory environment
Banking innovation
Property prices cheapest in the region
Highest yields in the region

**Rapid urbanisation** 

Growing middle-class



#### PRICE PER SQM/ GDP PER CAPITA



#### LAND TITLES AVAILABLE :

1. Freehold

- 2. Right to Build (renewable leasehold)
- 3. Right to Use (renewable leasehold)

- may be held by Indonesian citizens only (not even by fully Indonesian- owned companies).
- may be held by Indonesian citizens and any company established in Indonesia for an initial 30 years.
- may be held by Indonesian citizens, any company and foreigner residence in Indonesia for an initial 30 years, extendable for another 20 years and renewable for another 30 years

#### **OPTIONS FOR FOREIGN OWNERSHIP :**

1. Foreigner residence in Indonesia can purchase property in own name under *Right to Use* title (Government New Regulation no 103/2015 dated on 22 December 2015)

2

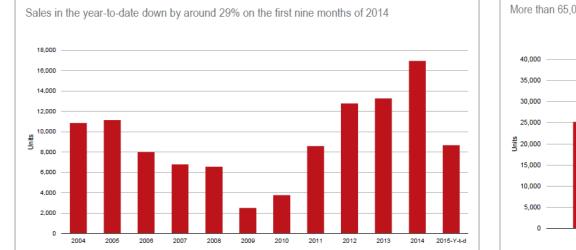
2

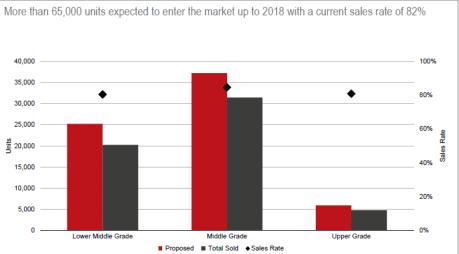
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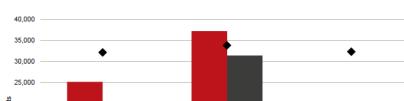
- 2. Establish a company with approval for full or part foreign ownership (PMA company) to own the property.
- 3. Through Indonesian nominees, establish a locally owned company.
- 4. Use an Indonesian professional third party corporate nominee.
- 5. Private unregistered lease.
- 6. Establish a person to person arrangement with an Indonesian private individual who will personally own the property.



### **OVERVIEW OF JAKARTA'S CONDOMINIUM MARKET**



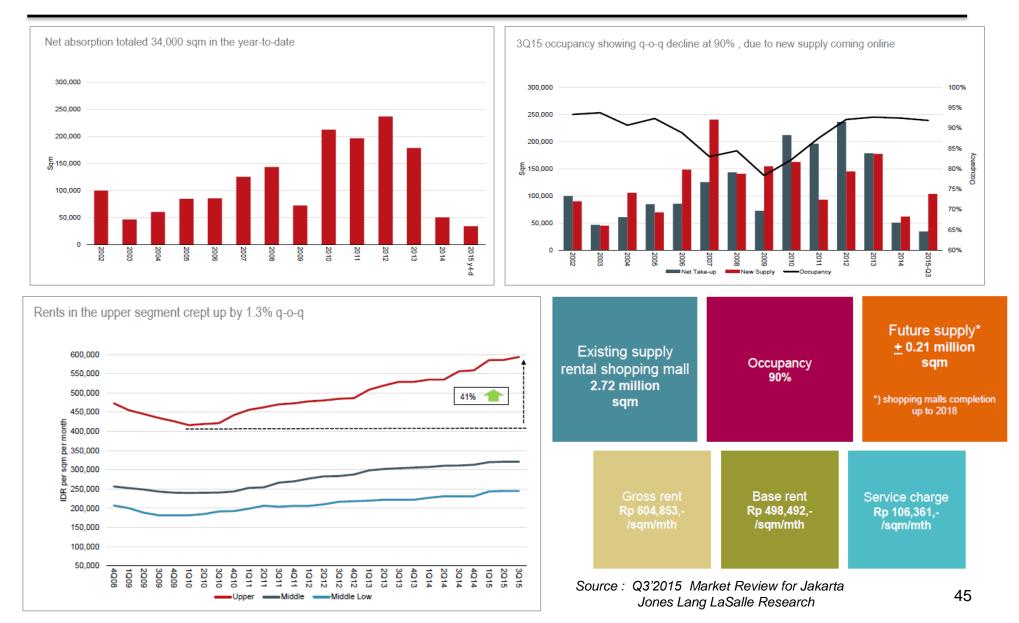




Prices flatten out at the top-end of the market as sales activity slows Rp per sq m 70.000.000 Existing supply 65,000,000 + 105,054 units 60,000,000 55,000,000 50,000,000 45,000,000 40,000,000 35,000,000 30,000,000 Future supply\* 25,000,000 Sales rate + 65,000 units 20,000,000 82% 15.000.000 \*) completion up to 2018 10,000,000 5,000,000 0 2Q09 1000 30.09 2010 3Q10 4010 2Q11 301 401 2012 3012 1013 2013 3Q13 4013 1014 2Q14 3Q14 4014 010 2Q15 3015 1010 1012 <sup>‡</sup> õ \$Q12 Source : Q3'2015 Market Review for Jakarta Jones Lang LaSalle Research Lower middle Middle Upper High-end Luxury 44

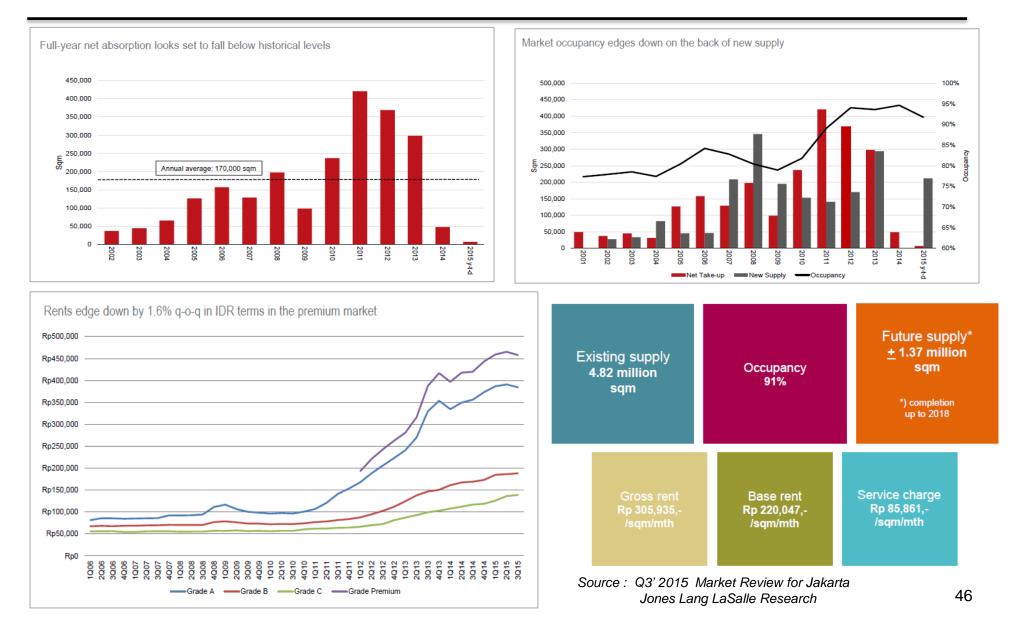
# OVERVIEW OF JAKARTA'S RETAIL MARKET





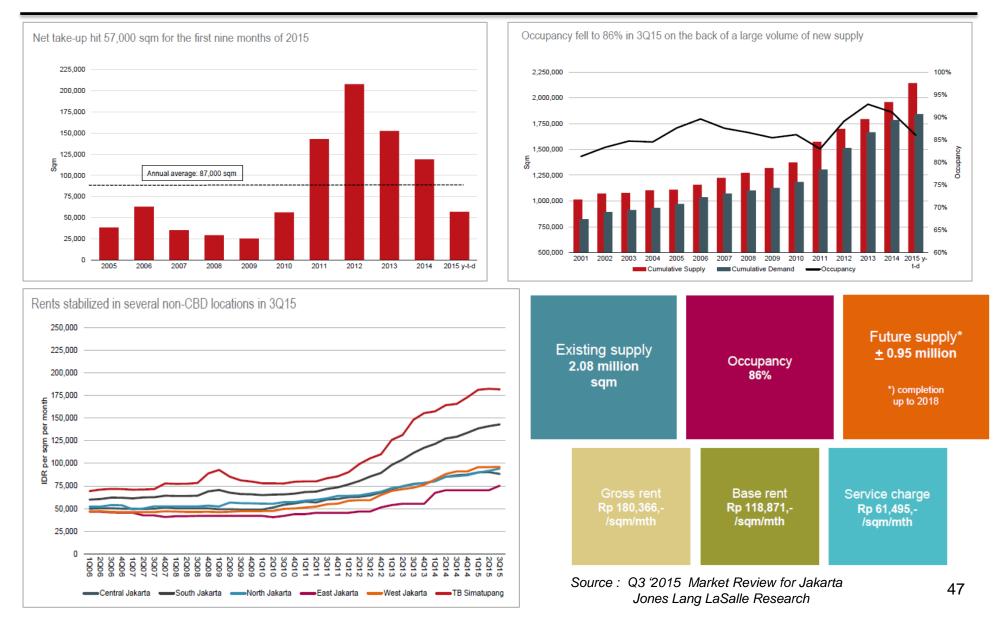


### OVERVIEW OF JAKARTA'S OFFICE MARKET - CBD AREA





### OVERVIEW OF JAKARTA'S OFFICE MARKET - non CBD AREA





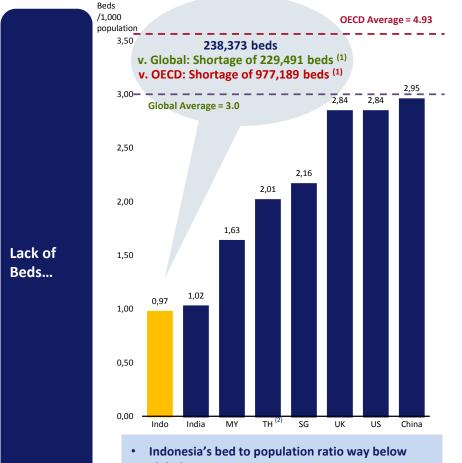
### Indonesia - Severely Underserved Healthcare Market

and

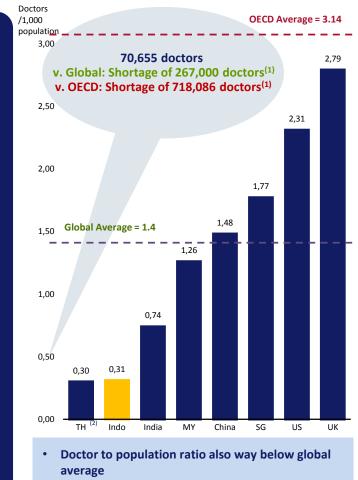
Qualified

Doctors...

#### Beds and Doctors



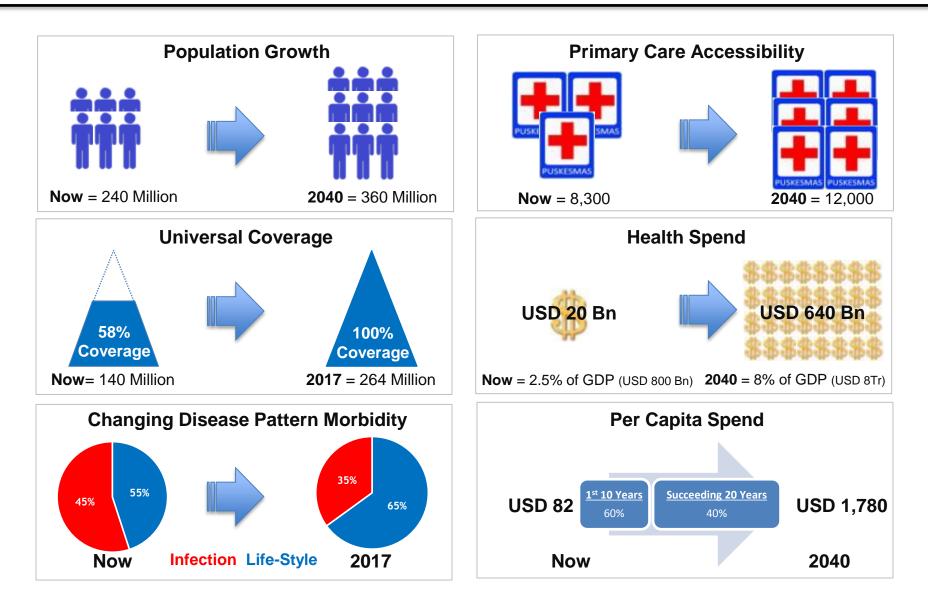
- global average
- Ample opportunity for private healthcare • operators to fill the supply gap



Ability to attract and retain doctors and specialists • is a critical success factor for hospitals

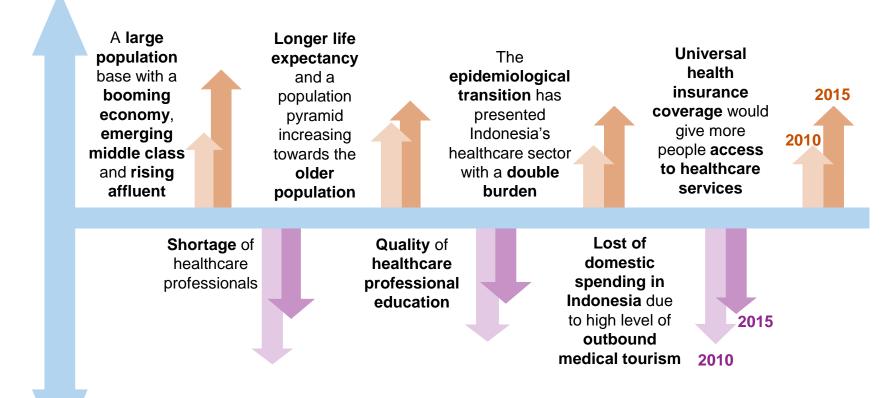


### INDONESIA HEALTHCARE LANDSCAPE



### MARKET DRIVERS & RESTRAINTS IN INDONESIA'S HEALTHCARE SECTOR

#### **MARKET DRIVERS**



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#### **MARKET RESTRAINTS**





### HOSPITALS IN INDONESIA

YEAR 2009 - 2015

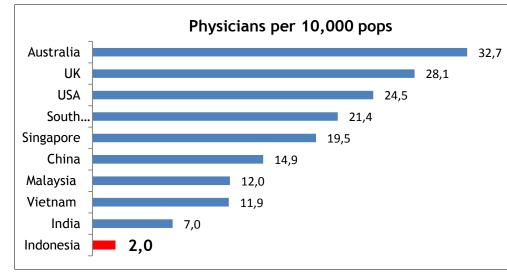
No	OWNER	31 Dec 09	31 Dec 10	31 Dec 11	31 Dec 12	31 Dec 13	31 Dec 14	31 Dec 15
1	MOH	31	31	32	32	33	34	36
2	PROVINCE GOVERNMENT	84	85	85	89	96	98	113
3	MUNICIPAL GOVERNMENT	59	63	86	88	92	93	98
4	DISTRICT GOVERNMENT	378	403	411	444	455	463	469
5	ARMY / POLICE	125	131	134	155	159	170	170
6	OTHER MINISTRIES / PUBLIC COMPANIES	78	79	80	79	79	79	79
7	PRIVATE	768	840	893	1,179	1,314	1,472	1,525
	TOTAL	1,523	1,632	1,721	2,066	2,228	2,409	2,490

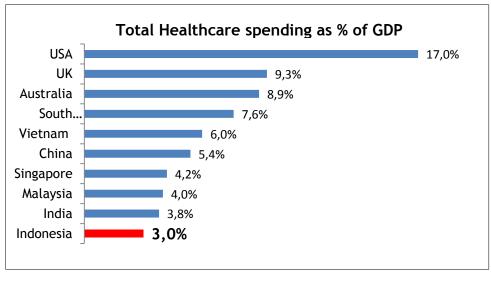
Source : Ministry of Health



### COMPARISON HEALTH STATISTICS

	Indonesia	Vietnam	Malaysia	Singapore	South Korea	India	China	Australia	USA	UK
Hospital beds/ 10,000	9	20	19	20	103	7	38	39	29	29
Physician/10,000	2	12	12	20	21	7	15	33	25	28
Nurse & Midwife / 10,000	14	12	33	58	50	17	17	107	98	88
Life expectancy at birth (years)	71	76	74	83	82	66	75	83	79	81
IMR per 1,000 live birth	25	19	7	2	3	41	11	3	6	4
MMR per 100,000 live birth	190	49	29	6	27	190	32	6	28	8
% Government Expenditure	40	43	55	36	55	31	56	67	47	84
% Private Expenditure	60	57	45	64	45	70	44	33	53	16
Healthcare Spend as % of GDP	3	6	4	4	8	4	5	9	17	9
Per capita total expenditure on										
healthcare (USD)	273	292	894	3.215	2.244	196	578	3.855	8.845	3.235





# LIPPO KARAWACI'S MILESTONES



Corpora	te Actions	August	November		May Non Pre-emptive	000 10011	001	<b>ril</b> D150 mn bonds
June	<b>February</b>	Stock Split 1 for 2 March	in SGX, sponsored by the Company	May USD 270 mn	Rights Issuance of 1.45 bn new shares at Rp 660/share,	issuance, at of 7% p.a. 105.25%, d	offered at 7%	uance, at the rate of p.a. offered at par 2022
Initial Public Offering of 30.8 mn shares	of 607.8 mn shares at Rp 500/share, issued & listed on the JSX & SSX	USD 250 mn bonds issuance, at the rate of 8.875% p.a. issue price 100%, due 2011	November Total 1,055 mn warrants are fully exercised, generating total cash of Rp 923 bn	bonds issuance, at the rate of 9% p.a. Issue price 100%, due 2015	March USD 125 mn bonds issuance, at the rate of 9% p.a. offered at 108%, due 2015	at 99.32%	mn bonds LP at the rate SIL . offered tota . due 2019 for	arch PKR placed 82.5 mn LO shares or 7.1% of al shares outstanding total proceed of \$58bn
<u> </u>			<b>†</b>	1				
990 1996	1998 2005	2006	2007	2010	2011	2012	2013	2014 2015
			<b>↓</b>	<b>↓</b>	_	•		
	January	December	December	December	Ν	lovember	<b>January</b> USD 130 mn	<b>February</b> LPKR placed 92.8 mn
	Issue First REIT of 881.9 mn the SGX, new shares at offering 2 Rp mn units a	,		3 <sup>rd</sup> Rights Issue of 4.32 bn new shares at Rp 550/share,	D E: th 6.	SD273.3 mn bebt xchange at he rate of .125% p.a. ue 2020	bonds issuance at the rate of 6.125% p.a. offered at 104.4%, due 2020	e, SILO shares or 8% of total shares outstanding for total proceed of Rp 1.14 trillion
	1,050/share	SGD 0.71/unit					September SILO successfully listed in IDX at Rp 9000/share valuing Siloam at USD 1 billior	, 53

### LIPPO KARAWACI'S MILESTONES



Corj	porate De	velopme	nts	July	August Opened Px Pavilion a	L	anuary aunched St Moritz Panakukang, an	May Launched Holland	
October	Started Lippo Village	September	July Merger of 8	Launched Kemang Village, a large scale integrated dev't.	Moritz, as part of integrated developme West Jakarta	ir ent in ir	ntegrated development the city center of Aakassar	Village Office Tower in Central Jakarta	
October	Township		property-	in South Jakarta	January		March	August	
Established under the name PT Tunggal Reksakencan	October Started Lippo Cikarang Township	Launched its first retail strata-titled project, and followed by 7 others	related companies, in Property, Healthcare & Hospitality business	January Launched San Diego Hills Memorial Park	The Company forma BU : Urban Devt, La Integrated, Healthca Malls, Hospitality & I Property & Portfolio	rge Scale re, Retail nfras, and	Launched Embarcedero, an integrated development in Bintaro, South Jakarta	Launched Hillcres House and Faivie Tower as part of Millenium Village (new CBD in LV)	
1990	1993	2002	2004	2007	2009		2014		
1997	2005	2008	2012	201	3 201	14	2015		
ŧ	<b>↓</b>	+	•	<del>\</del>					
June	September	August	August	Мау	October	November	March	June	December
Started Tanjung Bunga Township	Launched City of Tomorrow (CITO), its firs large scale integrated	St.Moritz, a	large Nine ated Residence, at in large scale	development Central Jaka	Second Phase 190 condo t in Units in Central Jakarta	Launched I Suites as p Orange Cor a new CBD Lippo Cikar	art of Pasadena 3 <sup>rd</sup> unty, tower in Orange in County,	Launched Holland Village Manado the landed house development in Manado, North Sulawesi	Launched Glendale Park, fifth tower in Orange County
	development in Surabaya	December Opening of Pejaten Villa its first lease mall, in Sou Jakarta	in North Kemang age, Jakarta ed	October Launched Liµ Thamrin, an Office Tower CBD Jakarta	r in 156 condo unito		<b>May</b> Launched Monac Bay the first integrated development in Manado, North Sulawesi	June Sold Burbank, 4 <sup>th</sup> tower in Orange County to single Japanese investor	54

#### LATEST AWARDS





Lippo Karawaci received **Top Property Award 2016** in Recognition of **Outstanding Performance** in Achieving the Top Property for St Moritz Makassar (from Property In Magazine)



Lippo Karawaci received Consumer Choice Award 2015 for Best **Residential Area Tangerang,** Banten also Millenium Village and The St Moritz received same award for Best Residential Apartment (from Rumah123.com)



Lippo Cikarang received The Most Favoured Mixed Use Project (from Housing Estate Magazine)



Lippo Karawaci and Lippo Cikarang both received Best of the Best Top 50 Indonesia Companies 2015 (from Forbes Magazine)



Lippo Cikarang received award: Winner 1H15 Best Financial Performance Real Estate Asia (from A. Stotz Investment Research)



Lippo Karawaci received two awards: Indonesia in Growth **Property Development and** Property Developer for the Year 2015 (from Frost & Sullivan)



Siloam Hiospitals received awards: Indonesia **Healthcare Services Provider** of the Year 2015 (from Frost & Sullivan)



Lippo Karawaci and Kemang Village received Golden Prop Award 2015 **Top 5 Public Listed Company and Best Commercial Superblock for** green development

(from Indonesia Property Watch)



Lippo Karawaci received **Top Ten Developer** In Indonesia 2015 (from BCI Asia)



Lippo Karawaci received **Highly Commended** 2015 International Property Award For Kemang Village, Embarcadero, Millenium Village and St Moritz Makassar





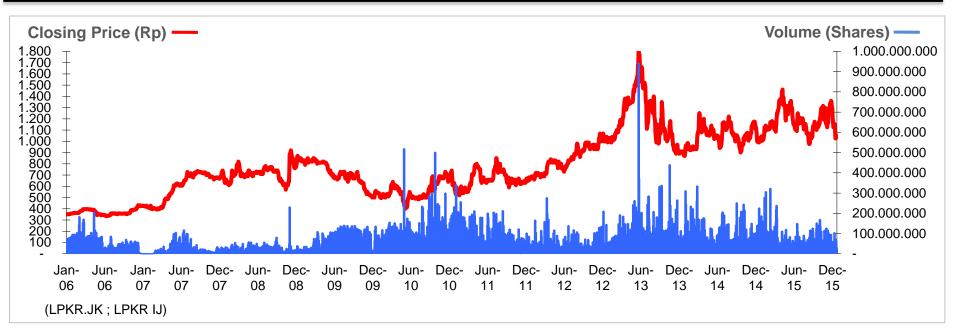
Lippo Karawaci received Top 50 Most Valuable **Indonesian Brands 2015** (from WPP and Millward Brown)

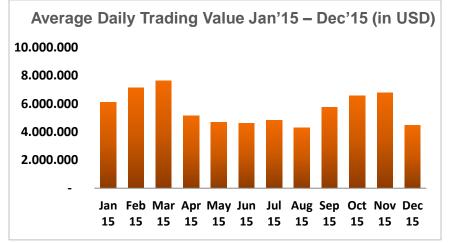
Lippo Karawaci received **Top Performing Listed** Companies 2015 for **Property and Const. Sector** (from Investor Magazine)

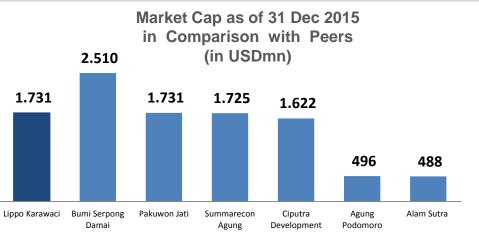
(from Intl Property Media Ltd)



### SHARE PRICE PERFORMANCE







Source : Indonesia Stock Exchange



### TOP 20 LISTED COMPANIES BY TRADING VALUE

#### Period : January – December 2015

20	20 Most Active Stocks by Trading Value										
		Total Trading									
No.	Listed Stocks	Volume	Value (Rp)	%	Freq. (X)	Trading Days					
1,	Bank Rakyat Indonesia (Persero) Tbk.	8.365.882.632	92.492.029.442.252	6,58	1.263.777	244					
2,	Bank Mandiri (Persero) Tbk.	7.327.330.042	73.667.902.099.535	5,24	967.047	244					
3,	Astra International Tbk. [S]	10.140.557.332	69.907.258.945.034	4,97	1.010.935	244					
4,	Telekomunikasi Indonesia (Persero) Tbk. [S]	23.626.885.201	67.353.859.692.775	4,79	1.340.658	244					
5,	Bank Central Asia Tbk.	4.568.251.072	61.044.144.808.812	4,34	881.030	244					
6,	Bank Negara Indonesia (Persero) Tbk.	7.998.690.328	44.470.654.871.513	3,16	1.105.420	244					
7,	Perusahaan Gas Negara (Persero) Tbk. [S]	9.591.795.182	36.448.663.410.861	2,59	1.230.101	244					
8,	Sekaw an Intipratama Tbk. [S]	151.143.378.772	34.487.314.609.556	2,45	567.573	213					
9,	Saw it Sumbermas Sarana Tbk. [S]	16.662.832.952	30.732.081.706.499	2,19	1.136.961	244					
10,	HM Sampoerna Tbk.	356.995.814	29.089.077.593.525	2,07	115.906	234					
11,	Matahari Department Store Tbk. [S]	1.775.259.480	28.863.143.626.381	2,05	805.855	244					
12,	Semen Indonesia (Persero) Tbk. [S]	1.882.635.383	23.068.149.774.234	1,64	747.054	244					
13,	Hanson International Tbk.	33.581.412.257	22.594.201.372.947	1,61	710.920	244					
14,	Lippo Karawaci Tbk. [S]	18.995.310.098	22.149.279.008.932	1,57	664.451	244					
15,	Indocement Tunggal Prakarsa Tbk. [S]	991.353.919	21.197.631.711.177	1,51	559.161	244					
16,	Kalbe Farma Tbk. [S]	12.167.791.771	19.697.918.866.458	1,40	1.079.865	244					
17,	Sugih Energy Tbk. [S]	50.467.282.993	19.379.613.615.245	1,38	171.258	244					
18,	Indofood Sukses Makmur Tbk. [S]	2.765.192.756	18.114.137.270.824	1,29	629.994	244					
19,	Gudang Garam Tbk.	311.760.124	15.434.241.714.473	1,10	546.711	244					
20,	Summarecon Agung Tbk. [S]	9.191.388.081	15.247.118.466.762	1,08	768.877	244					



#### Mark Wong (Executive Director)

email :Mark.Wong@lippokarawaci.co.id

#### Address :

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