## Right Place, Right Time, Right Company





## PT Lippo Karawaci Tbk Q1 2016

**Indonesia's Largest and Most Integrated Property Group** 

Leaders in Integrated Developments, Hospitals, Retail Malls, Hotels and Asset Management

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## CORPORATE STRUCTURE



LIPPO RELATED COMPANIES

26.51%

**PUBLIC** 

73.49%

As of 31 March 2016

**TOWNSHIPS** 

No. of Outstanding Shares: 23,077,689,619

Code: LPKR.JK; LPKR IJ



# DEVELOPMENT BUSINESS LARGE INDUSTRIAL OFFICE PROJECTS INTEGRATED COMMERCIAL PROPERTIES

#### RECURRING BUSINESS **ASSET HOSPITALS COMMERCIAL MANAGEMENT** Retail Malls Siloam REIT, Mall & Hospitals Hotel Aryaduta Hotels Management • Town Management Services, Leisure and Restaurants

### LARGEST & MOST INTEGRATED PROPERTY COMPANY



**Largest listed** property Company by Revenue and Total Assets. Revenue and Total Assets for Q1'2016: USD 196 million and USD 3.2 billion, respectively.

**Fastest growing** Indonesian real estate group market cap grew by more than 9x to USD 1.8 billion<sup>1</sup> since the merger of eight property related companies in 2004. Market leader in townships & residential property, hospitals, and retail malls.

Integrated business model with ability to recycle capital, and largest diversified landbank throughout Indonesia.

Only Property Company rated by three rating agencies (BB- by Standard & Poor's<sup>2</sup>, BB- by Fitch<sup>3</sup>, Ba3 by Moody's <sup>4</sup>)

**Included in** MSCI Global Standard Indices & **major** Indonesia Stock Exchange **Indices**: LQ45,IDX30, Jakarta Islamic Index, Bisnis-27, ISSI, Kompas-100, and Investor-33.

Strong International **Partners** and **Shareholders**.

Multi Award winning Developer.

## FOUR BUSINESS DIVISIONS



## RESIDENTIAL AND URBAN DEVELOPMENT

#### **HOSPITALS**

#### COMMERCIAL

## ASSET MANAGEMENT

**Development rights:** 

8,078 ha

Land already acquired:

4,934 ha

**Landbank Inventory:** 

1,324 ha

Lippo Village: 26%

**Lippo Cikarang: 37%** 

**Tanjung Bunga: 22%** 

San Diego Hills: 7%

21 hospitals with more than 4,900 beds capacity under the Siloam Hospitals network.

43 hospitals in the pipeline

National and International (JCI) accreditation

#### Malls:

Own and/or manage 43 malls

(GFA of 3.1 million sqm)

15 malls in the pipeline

#### Hotels:

Own and/or manage 8 hotels with 1,716 rooms Manages 2 public listed REITs in SGX :

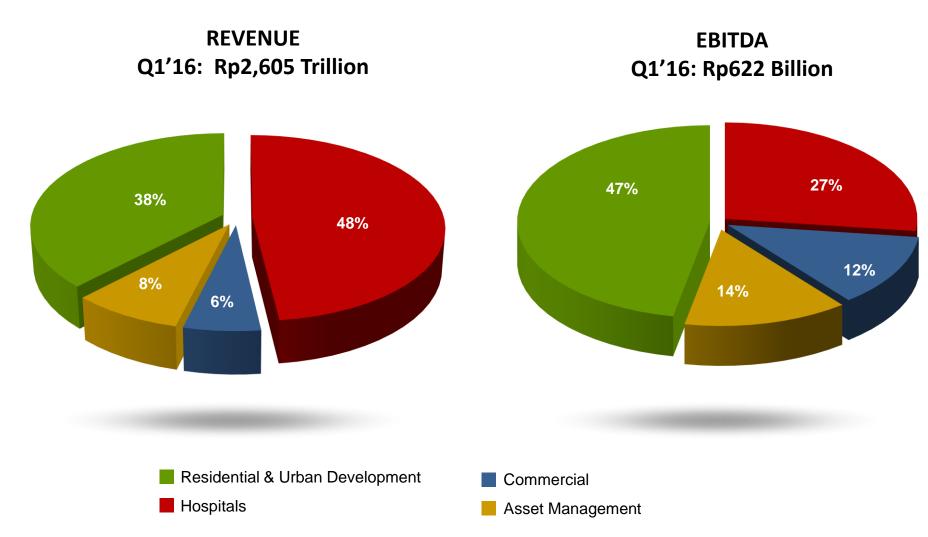
First REIT & LMIRT

**USD2.2 billion Assets Under Management** 

**Town Management** 

## **REVENUE & EBITDA CONTRIBUTION**

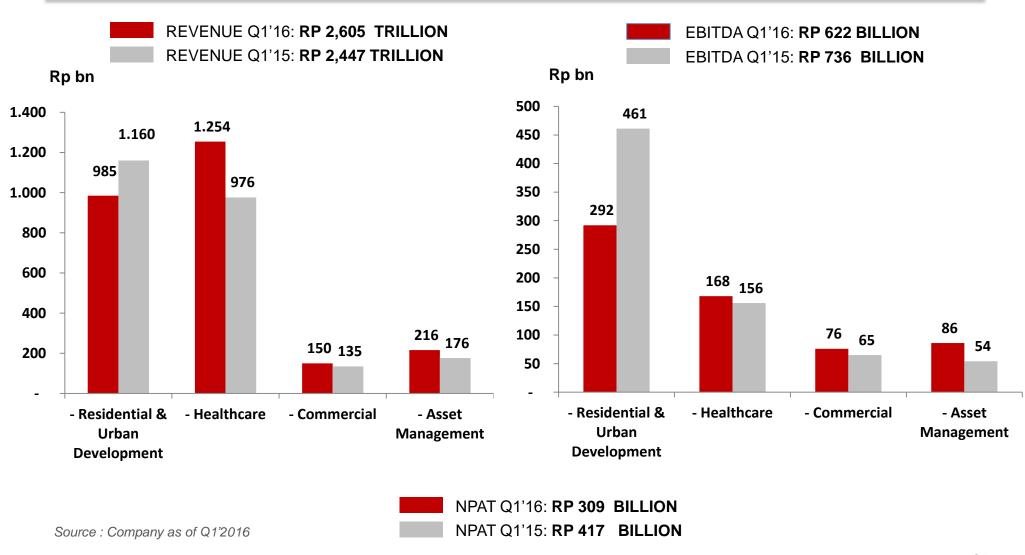




Source: Company as of Q1'2016



## INCOME STATEMENTS: Q1'2016 AND Q1'2015





## DIVERSIFIED LANDBANK AND PROJECTS

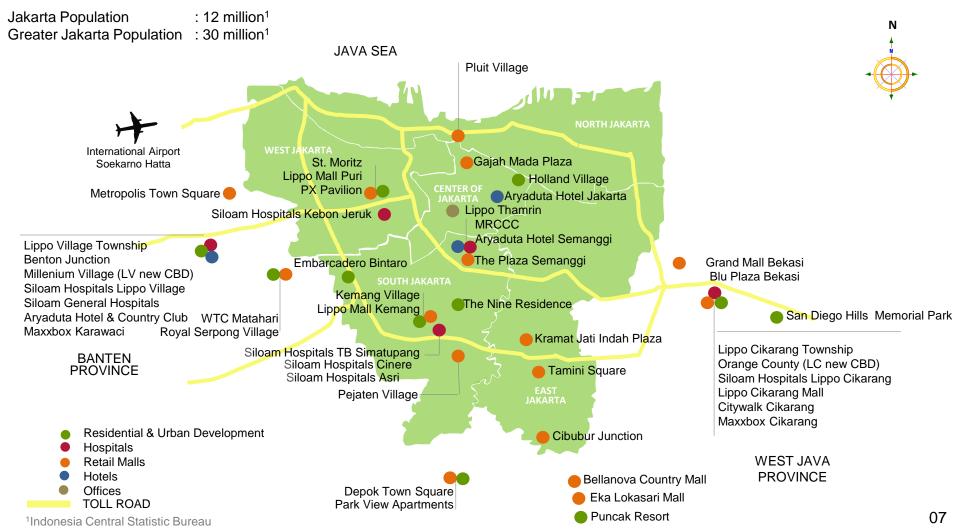
#### **INDONESIA**



## DIVERSIFIED LANDBANK AND PROJECTS

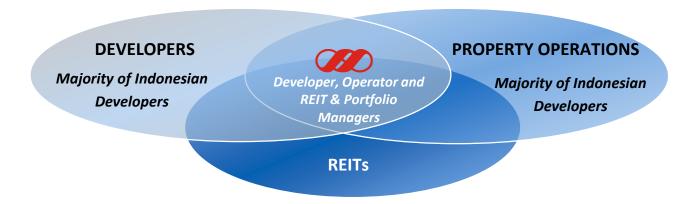


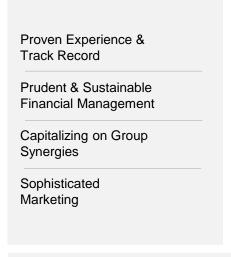
#### PROJECTS IN GREATER JAKARTA



## MOST INTEGRATED BUSINESS MODEL IN INDONESIAN PROPERTY SECTOR







Existing Landbank & Proactive Land Acquisition

#### **Integrated Projects Across Property** Value Chain

#### **Projects:**

- Residential
- Industrial
- Commercial

#### Service:

- Healthcare
- Hospitality
- Leased Mall Management

#### **Development** Income

#### **Buyers:**

- Individual
- Corporate

#### **Recurring Income**

Middle income and upper market segment





DEVELOPMENT AND OPERATING CAPABILITIES ACROSS THE SPECTRUM OF REAL ESTATE PRODUCTS



## HIGHLY EXPERIENCED & PROFESSIONAL MANAGEMENT

#### **BOARD OF COMMISSIONERS:**

Theo L. Sambuaga Chairman



Surjadi Soedirja Vice Chairman



Agum Gumelar



Tanri Abeng



Farid Harianto



H. Sutiyoso



Muladi



Ketut Budi Wijaya President Director



**BOARD OF DIRECTORS:** 

Tjokro Libianto



Jenny Kuistono



Rahmawaty



Johanes Jany



Alwi Sjaaf

#### SENIOR EXECUTIVES BUSINESS UNITS:



Romeo Lledo



Ivan Budiono



**Toto Bartholomeus** 



Edward Ng



Anthony Ross



Richard Setiadi\*



Lee Heok Seng\*



Chan Chee Meng\*

## **GROWTH STRATEGIES**



## RESIDENTIAL AND URBAN DEVELOPMENT

Enhance value of our landbank through various new infrastructure development and high quality residential and commercial products.

Continue to complete and deliver on project pipeline with due consideration of recent regulations in a more realistic launch schedule

Continue to diversify into other types of property developments, i.e. office.

Ramp up our marketing sales to capitalise on current opportunities and our industry leading position.

Wider price range to capture broad market coverage

#### **HOSPITALS**

Deliver as promised on our hospital expansion program whilst further enhancing our position as the leading hospital and healthcare group in Indonesia.

Continue our operational and cost efficiency programs to shorten stabilisation periods of new hospitals.

Set the benchmark for innovative medical packages that meet the needs of our growing middle class.

Create new medical package to meet the needs of broad market segment for world class healthcare

#### **COMMERCIAL**

#### **RETAIL MALLS**

Execute on planned pipeline developments

Expedite the development of pipeline projects

Fast track asset enhancement projects in existing malls.

Enhance process and culture to create Indonesia's premier malls operator.

#### **HOTELS**

Increase market share and profitability of our existing hotel portfolio

Entry into the middle market through launch of three star hotel chain

## ASSET MANAGEMENT

Deliver a significant growth in scale in our REITs through our asset light strategy.

Continue to grow our fee income contribution which strengthen our recurring revenue base.

Increase Fee Income through management of Real Estate Investment Funds (DIRE)

## RESIDENTIAL & URBAN DEVELOPMENT



### LIPPO VILLAGE AT KARAWACI, JAKARTA WEST



Developmei 3,066 ha	nt Rights	Land already acquired 1,184 ha	Landbank inventory <b>283 ha</b>
Condos >	> 10,579 > 1,120 > 1 193	Population > 59,175	Jobs <b>48,640</b>

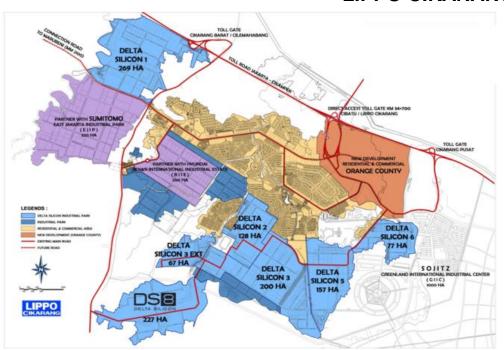


Total Area	Development Area	Green Area
132 ha	71 ha	125 ha
Planned Development		Development Period
Total Towers Built	> 70	3 Phase
Est. Building GFA	> 6 mn sqm	
- Residential	> 2 mn sqm	
- Medical City	> 400,000 sqm	
- Commercial (Retail +Off	ice)> 600,000 sqm	
- Mixed Use	> 3 mn sqm	
Lippo Hotels	> Five Star & Bouti	que Hotel
Art District, Lippo World Exp	oo, ZU Private Club, Lip	ppo Grand Mall 11

## RESIDENTIAL & URBAN DEVELOPMENT



#### LIPPO CIKARANG, JAKARTA EAST



Residential Industrial	Development Rights 887 ha 2,364 ha	Land already acquired 981 ha 1,840 ha	Landbank inventory 148 ha 345 ha
Houses Condos	Residential > 14,000 > 1,170	Population > <b>47,700</b>	Workers <b>448,000</b>
Shophouses	•	Global Names :	
Industrial	No. of Factories > 920	Toyota Tsusho, Hankook, Danone, Epson, Sanyo, KIA Mo	otors



Total Area 280 ha	Development Area 236 ha	Open Area 44 ha
Planned Development		Development Period
Total Towers Built	> 50	3 Phase
Est. Building GFA	> 6 mn sqm	
- Residential	> 1.8 mn sqm	
- Commercial (Office & Re	tail) > 520,000 sqm	
- Mixed Use	> 3.7 mn sqm	
Lippo Hotels	> Five Star & Bout	ique Hotel
Siloam Hospitals, University	,, School, Lippo Mall, C	Offices

## RESIDENTIAL & URBAN DEVELOPMENT



#### TANJUNG BUNGA, MAKASSAR, SOUTH SULAWESI



Development Rights <b>1,500 ha</b>	Land already acquired 643 ha	Landbank inventory 292 ha	
Residential Houses > 6,303 Shophouses > 172	Population > <b>13,841</b>	Jobs <b>12,327</b>	

27 km roads built, and 8,454 trees planted,

#### SAN DIEGO HILLS MEMORIAL PARK AND FUNERAL HOME



Master Plan **500 ha** 

Plot Sold **39,825** 

Land already acquired **125 ha** 

Landbank inventory

92 ha

(+ 14 ha family center & lake)





#### A LANDMARK PROJECT – SOUTH JAKARTA



SOLD (AS OF 31 MARCH 2016)			
THE RITZ	THE COSMOPOLITAN	THE EMPIRE	
98% Rp 438 bio	97% Rp 388 bio	97% Rp 338 bio	
100% completion	100% completion	100% completion	
THE TIFFANY	THE INFINITY	THE INTERCON	
100% Rp 599 bio 100% completion	100% Rp 391 bio 100% completion	100% Rp 359 bio 100% completion	
THE PAYMENT PROFILE			
91% Rp 915 bio	Cash Mortgage 12-36 Monthly Ins	30% 51% tallment 19%	





#### TOTAL LAND AREA: 11.4 Ha



#### **SOLD (AS OF 31 MARCH 2016)**

PRESIDENTIAL SUITES	AMBASSADOR SUITES	ROYAL SUITES
96% Rp 449 bio	94% Rp 356 bio	97% Rp 367 bio
100% completion	100% completion	100% completion

NEW PRESIDENTIAL SUITES	NEW AMBASSADOR SUITES	NEW ROYAL SUITES
84%	90%	98%
Rp 584 bio	Rp 512 bio	Rp 367 bio
96% completion	96% completion	100% completion

#### **PAYMENT PROFILE**

Cash	20 %
Mortgage	49 %
12-36 Monthly Installment	31 %

## PRE-SOLD PROJECTS UNDER CONSTRUCTION (LAUNCHED IN 2011- 2013)



OFFICE TOWER AT THE ST. MORITZ WEST JAKARTA

THE NINE RESIDENCE SOUTH JAKARTA

PARK VIEW APARTMENTS SOUTH JAKARTA

HOLLAND VILLAGE CENTRAL JAKARTA

LIPPO THAMRIN CENTRAL JAKARTA











## PRE-SOLD PROJECTS UNDER CONSTRUCTION (LAUNCHED IN 2014)

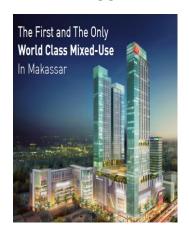


ST. MORITZ PANAKUKANG MAKASSAR

EMBARCADERO BINTARO WESTERN WING, TANGERANG

OFFICE TOWER AT HOLLAND VILLAGE, JAKARTA

HILLCREST+ FAIRVIEW LIPPO VILLAGE









HOLLAND VILLAGE SECOND PHASE CENTRAL JAKARTA

EMBARCADERO BINTARO EASTERN WING, TANGERANG

IRVINE + WESTWOOD LIPPO CIKARANG







## PRE-SOLD PROJECTS UNDER CONSTRUCTION (LAUNCHED IN 2015)



PASADENA SUITES ORANGE COUNTY, LIPPO CIKARANG

MONACO BAY MANADO, NORTH SULAWESI

HOLLAND VILLAGE MANADO, NORTH SULAWESI

BURBANK ORANGE COUNTY, LIPPO CIKARANG















## Mature Hospitals





#### SILOAM HOSPITALS LIPPO VILLAGE

TANGERANG (West of Jakarta)

308 Bed Capacity 274 Operational Beds 239 GP and Specialists 423 Nurses

Centre of Excellence : Cardiology, Neuroscience,

Orthopedics & Emergency



#### SILOAM HOSPITALS CIKARANG BEKASI (East of Jakarta)

114 Bed Capacity108 Operational Beds95 GP and Specialists

167 Nurses Centre of Excellence : Occupational Health &

Emergency



#### SILOAM HOSPITALS KEBON JERUK WEST JAKARTA

285 Bed Capacity 215 Operational Beds 217 GP and Specialists

339 Nurses

Centre of Excellence: Urology, Orthopaedic, Cardiology & Emergency



## **SILOAM HOSPITALS BALIKPAPAN** EAST KALIMANTAN

232 Bed Capacity 165 Operational Bed 109 GP and Specialists

158 Nurses

Centre of Excellence : Orthopedics & Emergency

79.61% Ownership



#### SILOAM HOSPITALS SURABAYA

**EAST JAVA** 

162 Bed Capacity160 Operational Beds

147 GP and Specialists

247 Nurses

Centre of Excellence : Fertility Treatment,

Cardiology & Emergency



#### MRCCC SILOAM SEMANGGI

SOUTH JAKARTA

334 Bed Capacity

140 Operational Beds

170 GP and Specialists

235 Nurses

Centre of Excellence : Cancer, Liver &

Emergency



#### SILOAM HOSPITALS JAMBI

EAST SUMATERA

100 Bed Capacity90 Operational Beds69 GP and Specialists

132 Nurses

Centre of Excellence : Emergency

83.0% Ownership



FIRST \* REIT









## **Developing Hospitals**



#### SILOAM HOSPITALS MANADO NORTH SULAWESI

238 Bed Capacity 177 Operational Beds 107 GP and Specialists 224 Nurses

Centre of Excellence: Emergency



FIRST 🖶 REIT

#### SILOAM HOSPITALS PALEMBANG SOUTH SUMATERA

357 Bed Capacity 150 Operational Beds 135 GP and Specialists

183 Nurses

Centre of Excellence : Gastroenterology &

70.00% Ownership Emergency



#### SILOAM HOSPITALS MAKASSAR SOUTH SULAWESI

360 Bed Capacity 215 Operational Beds 119 GP and Specialists

234 Nurses

Centre of Excellence: Cardiology,

Endocrinology &

Emergency



## SILOAM HOSPITALS BALI

281 Bed Capacity 127 Operational Beds 123 GP and Specialists

188 Nurses

Centre of Excellence: Treatment for tourists,

Orthopedics, Cardiology &

Emergency



## **SILOAM HOSPITALS TB SIMATUPANG** SOUTH JAKARTA

269 Bed Capacity 100 Operational Beds 141 GP and Specialists 124 Nurses

Centre of Excellence : Cardiology, Oncology,

Neuroscience & Emergency



#### SILOAM HOSPITALS PURWAKARTA WEST JAVA

202 Bed Capacity 190 Operational Beds 55 GP and Specialists

195 Nurses

Centre of Excellence: Emergency











## **SILOAM HOSPITALS MEDAN**NORTH SUMATERA

356 Bed Capacity 80 Operational Beds 91 GP and Specialists 84 Nurses

Centre of Excellence : Emergency & Trauma



#### SILOAM HOSPITALS LABUAN BAJO EAST NUSA TENGGARA

114 Bed Capacity

19 Operational Beds

17 GP and Specialists

43 Nurses

Centre of Excellence : Emergency



#### SILOAM HOSPITALS KUPANG EAST NUSA TENGGARA

416 Bed Capacity
110 Operational Beds
53 GP and Specialists

153 Nurses

Centre of Excellence : Emergency







## Distinct Market Segment Hospitals



SILOAM GENERAL HOSPITAL (RSUS)

TANGERANG (West of Jakarta)

640 Bed Capacity 300 Operational Beds 52 GP and Specialists 247 Nurses

Centre of Excellence: Emergency



**BIMC KUTA** 

**BALI** 

19 Bed Capacity18 Operational Beds

51 GP and Specialists

63 Nurses

Centre of Excellence : Treatment for tourists &

**Emergency** 



SILOAM HOSPITALS CINERE

DEPOK (South of Jakarta)

50 Bed Capacity 37 Operational Beds 23 GP and Specialists

80.0% Ownership

39 Nurses

Centre of Excellence: Cardiology



#### **BIMC NUSA DUA**

**BALI** 

39 Bed Capacity

20 Operational Beds

57 GP and Specialists

65 Nurses

Centre of Excellence : Cosmetic Surgery &

Emergency



SILOAM HOSPITALS ASRI

**SOUTH JAKARTA** 

40 Bed Capacity

40 Operational Beds

100 GP and Specialists

80 Nurses

Centre of Excellence: Urology





## **Completed Hospital**

## Buton "Bau-Bau" (expected soft opening in April 2016)









## Yogyakarta (expected soft opening in May 2016)













## Siloam Clinic

## CYBER PARK KARAWACI BRUSKesehatan







#### **MERTANADI BALI**













## For Completion in 2016

#### **BOGOR**



**BANGKA BELITUNG** 



**LUBUK LINGGAU** 



#### **JEMBER**



**SORONG** 







## For Completion in 2017

#### **AMBON**



**BANDUNG** 



**CEMPAKA PUTIH, JAKARTA** 



PANAKUKANG MAKASSAR



SEMARANG SRONDOL







## Other Hospitals Under Development

**BLU PLAZA BEKASI\*** 



**GAJAH MADA PLAZA** 



**KUNINGAN TOWER** 



**PLUIT VILLAGE** 



**BANJARMASIN** 



SAMARINDA\*



**GUNUNG SAHARI** 



LIPPO MALL BATU





**SURABAYA CITO** 



**BEKASI GRAND MALL** 



**KALIMALANG** 



**NINE RESIDENCE** 



**SEMARANG** 







#### DOMINANT POSITION IN RETAIL DEVELOPMENT & PROPERTY MANAGEMENT

#### MANAGES 43 MALLS THROUGHOUT INDONESIA

- 3.1 million sqm GFA
- As of Mar 31, 2016 : Overall average occupancy 88% and 95% in LMIRT properties





#### **NEW MALLS IN THE PIPELINE:**









A Touch of Luxury

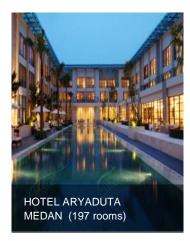


#### MANAGES 8 HOTELS THROUGHOUT INDONESIA

■ As of Mar 31, 2016 : Overall average occupancy 69%











#### **HOTELS UNDER ARYADUTA MANAGEMENT:**







## **ASSET MANAGEMENT**



#### UNIQUE FOR AN INDONESIAN PROPERTY COMPANY



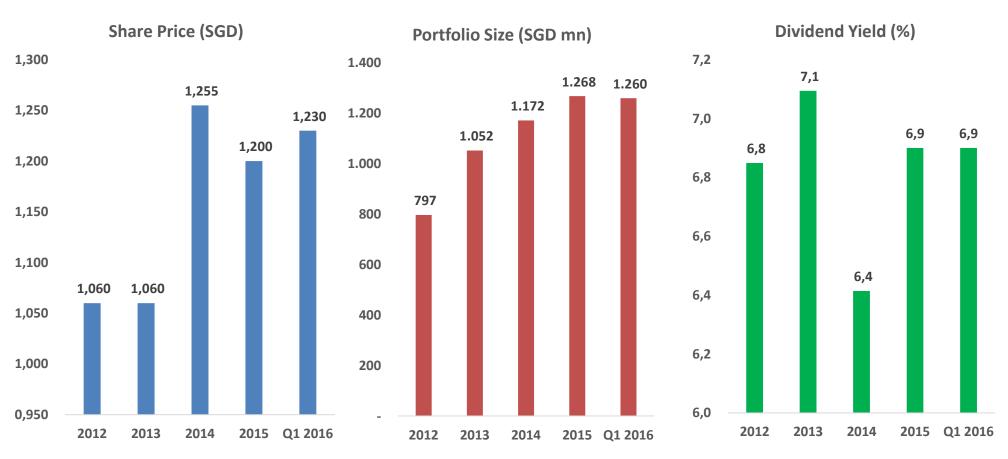






## Managed by Bowsprit Capital Corporation Limited, First REIT's portfolio consists of 17 properties located in Indonesia, Singapore and South Korea

- Manages 12 Siloam Hospitals and 2 Aryaduta Hotels in Indonesia
- As of Mar 31, 2016 : Annualised DPU : SGD 8.49 cents

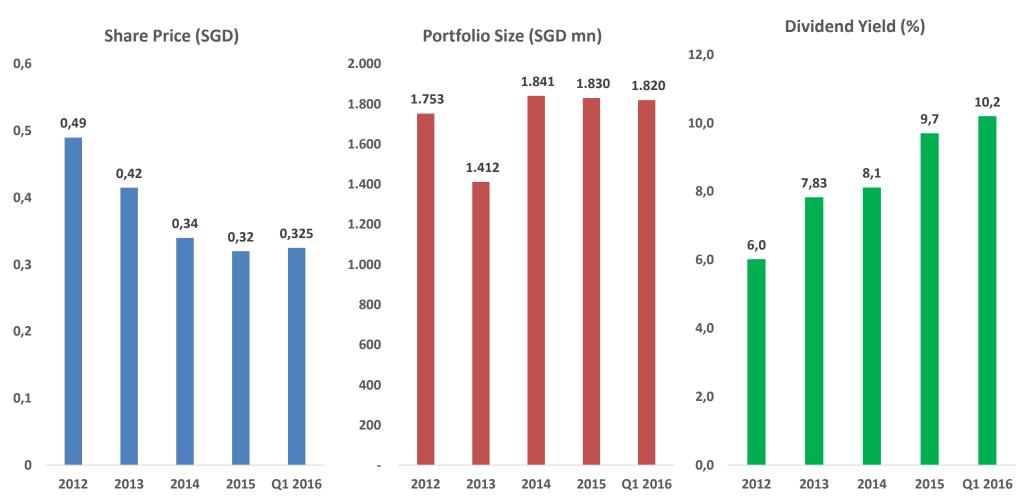






#### MANAGES 19 RETAIL MALLS AND 7 RETAIL SPACES

■ As of Mar 31, 2016 : DPU: SGD 3.32 cents





## FINANCIAL PERFORMANCE

## **BALANCE SHEET**



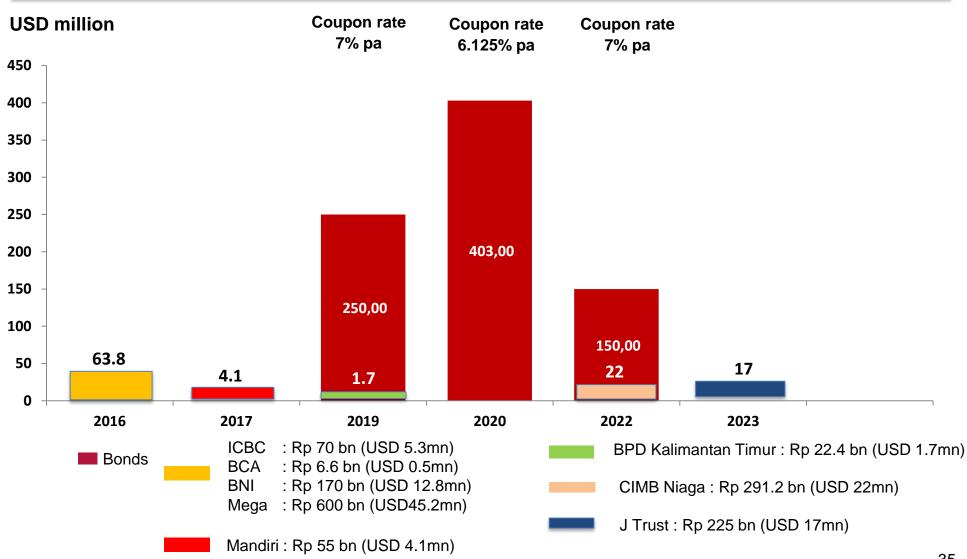
## **AS OF 31 DECEMBER (Unless otherwise stated)**

Rp Trillion	31 Mar 2016	2015	2014	2013	2012
TOTAL ASSET	42.033	41.327	37.773	31.303	24.869
TOTAL LIABILITIES	22.543	22.410	20.152	17.142	13.399
TOTAL EQUITY	16.809	16.394	15.588	12.784	10.656
TOTAL DEBT	11.916	12.365	9.997	7.808	6.014
CASH AND CASH EQUIVALENTS	1.971	1.839	3.529	1.855	3.337
D/E RATIO (X)	0.7	0.8	0.6	0.6	0.6
NET GEARING RATIO (X)	0.6	0.6	0.4	0.5	0.3

Source: Company as of Q1'2016

#### **DEBT MATURITY PROFILE\***





## ATTRACTIVE ASSET VALUE



	Ownership (%)	Land Area (ha)	Assets Value (Rp bn)
IRBAN DEVELOPMENT:			
Lippo Village	100	407	26.662
Lippo Cikarang	54,4	645	14.113
Tanjung Bunga	50,3	243	3.875
San Diego Hills	100	98	2.442
Micro Suburbs	100	20	297
SUB TOTAL <sup>1)</sup>			47.389
ARGE SCALE INTEGRATED DEVELOPMENT:			
City of Tomorrow (retail, apart, inv & hotel)	85	5	725
Kemang Village	92	7	1.832
St Moritz	100	11	6.918
14 New Projects		91	6.214
Others (land, retail space inv & other devt)	100		2.458
SUB TOTAL <sup>1)</sup>			18.147
ETAIL MALLS:			
3 Malls	100		1.756
Retail Space Inventory	100		673
SUB TOTAL <sup>2)</sup>			2.429
IOTELS:			
2 Hotels	FREIT		681
Hotels	100		1.674
SUB TOTAL <sup>2)</sup>			2.355
EIT Units <sup>3)</sup>			5.730
IOSPITALS <sup>3)</sup>	70,8		5.975
1001117(20	ESTIMATED TOTAL	ASSET VALUE	82.025
		Cash <sup>4)</sup>	1.971
		Debt <sup>4)</sup>	11.916
		Advances from Customers <sup>4)</sup>	5.253
	1688: 4	anvances mom unsiomers	つ /つう

Appraised value as of 31 Dec 2014 by:

- Rengganis Hamid & Partner (in stategic alliance with CB Richard Ellis) &
- Ihot, Dollar & Raymond (an independent member of Baker Tilly International)
- <sup>2</sup> Business Value:
  - Malls 12.79% WACC
  - Hotels 13.06% WACC
- <sup>3</sup> Market Cap as of 31 Mar 2016
- <sup>4</sup> Financial Statement as of 31 Mar 2016
- 5 NAV/share (Mar 31, 2016) = Rp 2,890

## PROPERTY MARKETING SALES



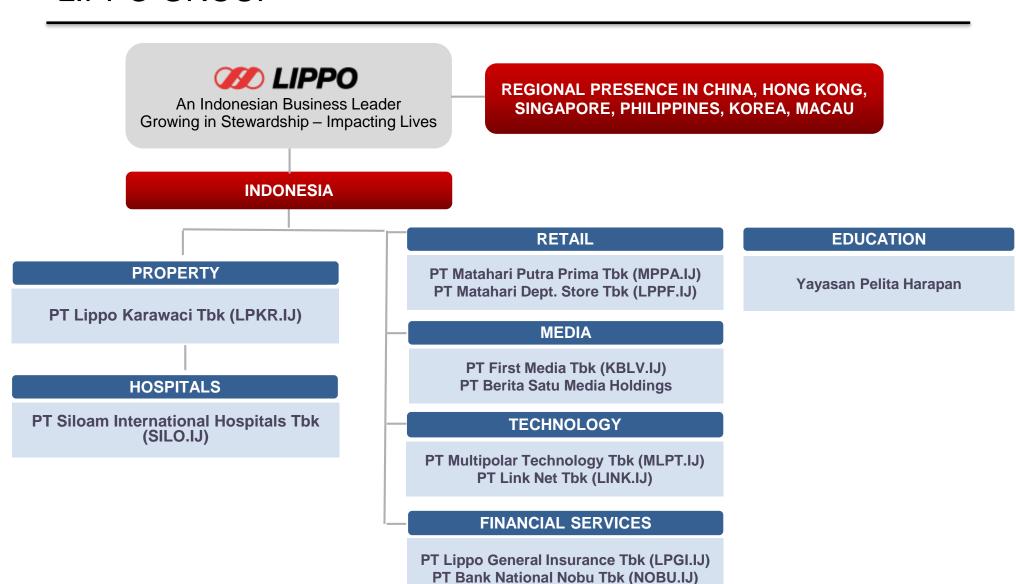
(in Rp bn)	FY 2014	Q1 2015	FY 2015	Q1 2016	Budget 2016
<del>, , , , ,</del>		•			
Residential	3.723	1.040	3.039	247	3.750
Low Rise	1.046	235	1.129	212	1.200
High Rise	2.677	805	1.910	35	2.550
Commercial	550	38	127	10	500
Industrial	734	251	279	6	550
maastrar	754	231	2,3	J	330
Unique Product SDH	173	71	178	65	200
Retail Space Inventory	5	-	-	-	-
Total Dranauty Calas	Г 10Г	1.400	2 622	220	Г 000
Total Property Sales	5.185	1.400	3.623	328	5.000
Assets sold to REITS	3.330		_		1.615
<b>Total Marketing Sales</b>	8.515	1.400	3.623	328	6.615



## APPENDICES

### LIPPO GROUP









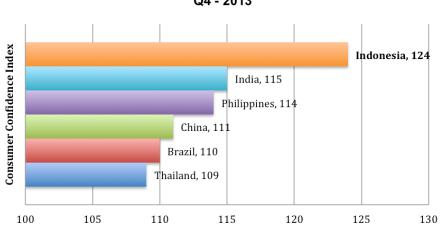
## INDONESIA: ATTRACTIVE GROWING MARKET

#### **Economic Indicators**

	2014	2015	2016 Assumption
Economic Growth (%)	5.0	4.8	5.1
Inflation Rate (%)	8.36	3.35	4.7
Exchange Rate (Rp/USD)	12,440	13,795	13,900
3-month SBI Rate (%)	7.75	7.5	7.0
Oil Price (USD/bbl)	60	50	50
Oil Lifting (k bbl/day)	798	779	830

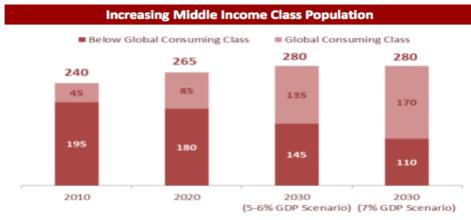
Source: Bank of Indonesia, Statistics Indonesia, World Bank

#### Nielsen Global Consumer Confidence Index Q4 - 2013



Source: Indonesia Investment Coordinating Board

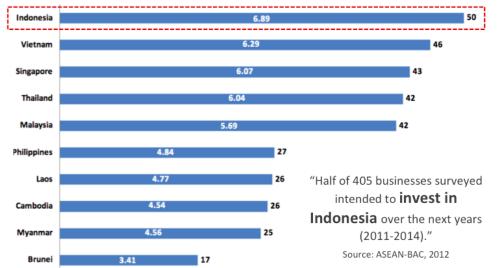
#### Size of Middle Class (in mn)



Source: BPS, Bappenas, UNPP, McKinsey

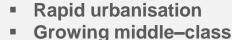
#### Indonesia: The Most attractive investment destination in ASEAN

(Ratings / % of Respondents)









- Strong savings and income growth
- Low mortgage penetration
- Property as investment
- Improving regulatory environment
- Banking innovation
- Property prices cheapest in the region
- Highest yields in the region

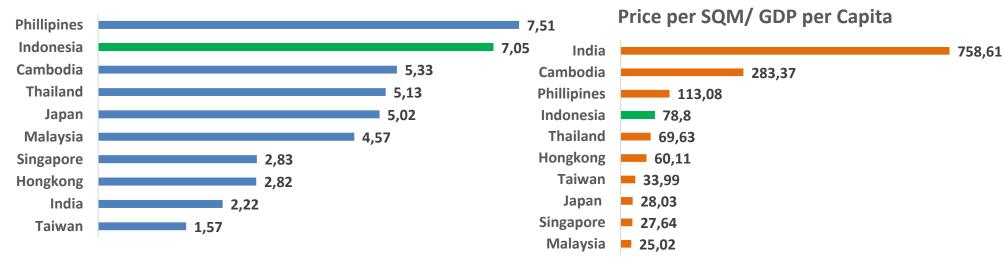
#### Price (USD/SQM) Hongkong 22.814 **Singapore 15.251** India 11.455 Japan 10.784 **Taiwan** 7.112 **Thailand** 3.952 **Phillipines** 3.156 Cambodia 2.913

2.766

2.616

**ASIA PACIFIC PROPERTY** 

#### Rental Yield (%)



Source: Global Property Guide 41

Indonesia

Malaysia

#### PROPERTY FOREIGN OWNERSHIP



#### LAND TITLES AVAILABLE:

1. Freehold : may be held by Indonesian citizens only (not even by fully

Indonesian- owned companies).

2. Right to Build (renewable leasehold) : may be held by Indonesian citizens and any company

established in Indonesia for an initial 30 years.

3. Right to Use (renewable leasehold) : may be held by Indonesian citizens, any company and foreigner

residence in Indonesia for an initial 30 years, extendable for

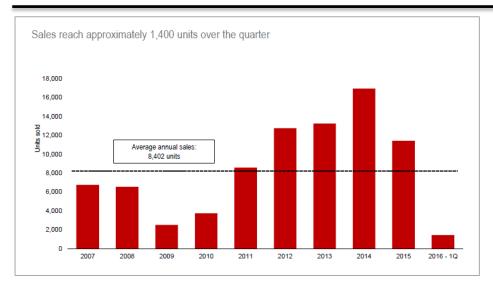
another 20 years and renewable for another 30 years

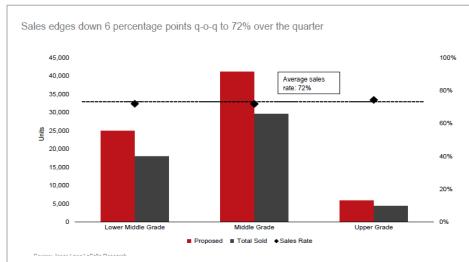
#### **OPTIONS FOR FOREIGN OWNERSHIP:**

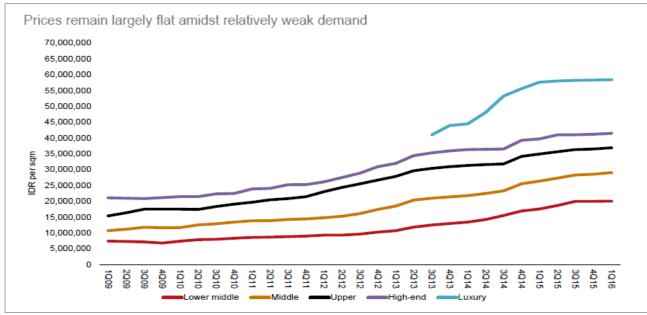
- 1. Foreign residence in Indonesia can purchase property in own name under *Right to Use* title under Government Regulation no 103/2015 dated on 22 December 2015 and further reinforced by The Ministry of Agricultural and Spatial Planning /National Land Agency Regulation no 13/2016 dated on 21 March 2016 for certain minimum property value, which in Jakarta Province, a minimum Rp 10 bn for landed house and Rp 5 bn for condominium and subsequently much lower value for other areas.
- 2. Establish a company with approval for full or part foreign ownership (PMA company) to own the property.
- 3. Through Indonesian nominees, establish a locally owned company.
- 4. Use an Indonesian professional third party corporate nominee.
- 5. Private unregistered lease.
- 6. Establish a person to person arrangement with an Indonesian private individual who will personally own the property.

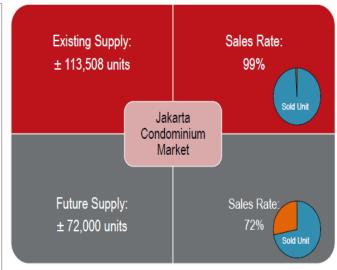


## OVERVIEW OF JAKARTA'S CONDOMINIUM MARKET







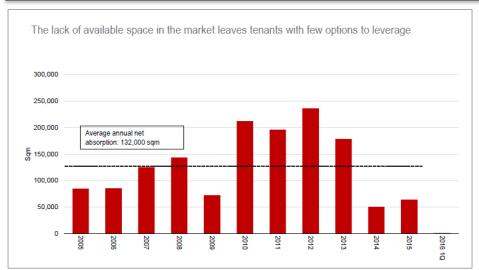


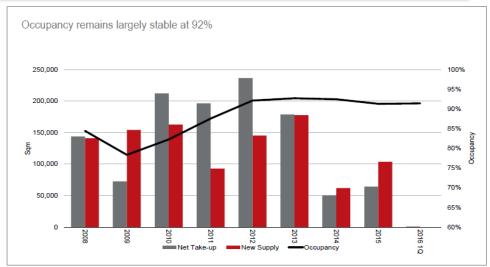
Source: Q1'2016 Market Review for Jakarta Jones Lang LaSalle Research 43

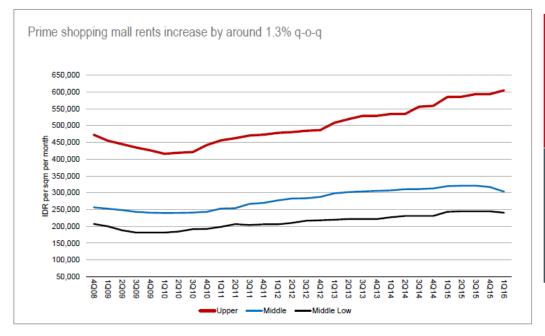


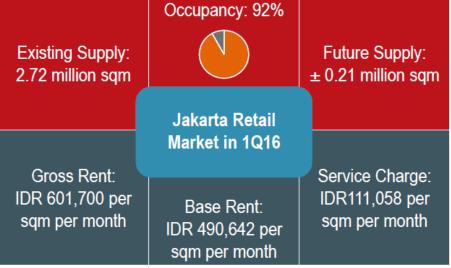
#### COLIPPO PT LIPPO KARAWACI TEK

#### OVERVIEW OF JAKARTA'S RETAIL MARKET





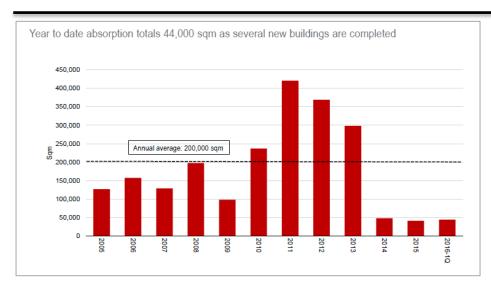


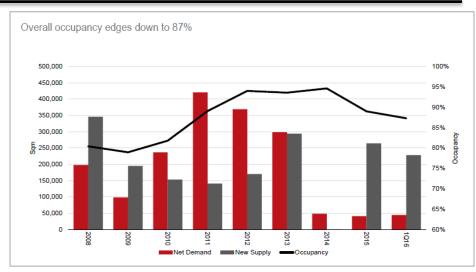


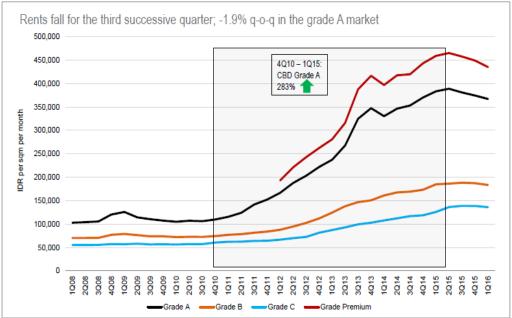
Source: Q1'2016 Market Review for Jakarta Jones Lang LaSalle Research

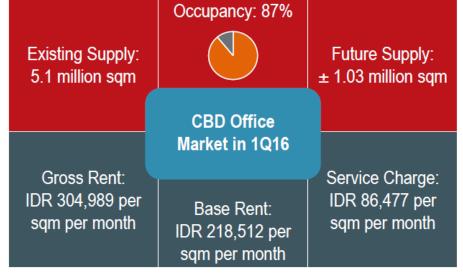


### OVERVIEW OF JAKARTA'S OFFICE MARKET - CBD AREA





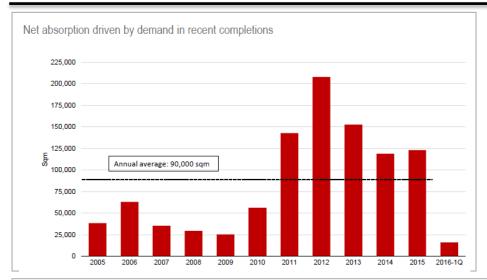


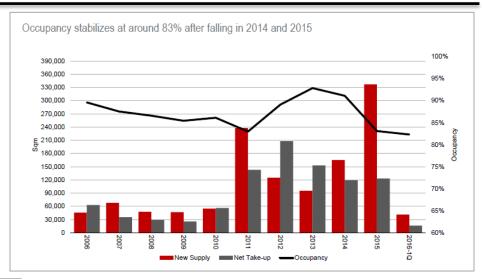


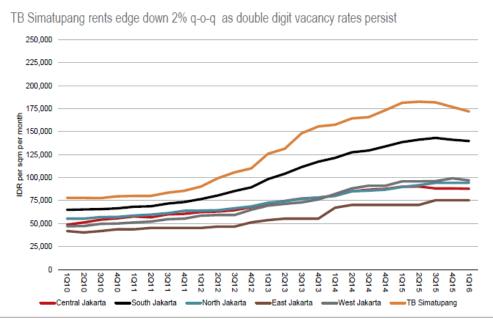
Source: Q1'2016 Market Review for Jakarta Jones Lang LaSalle Research

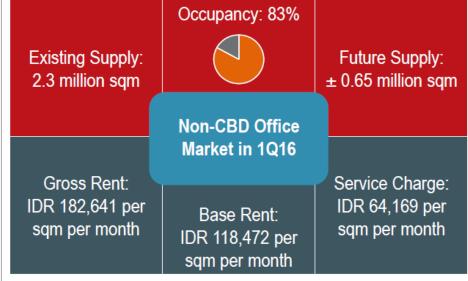


## OVERVIEW OF JAKARTA'S OFFICE MARKET - non CBD AREA







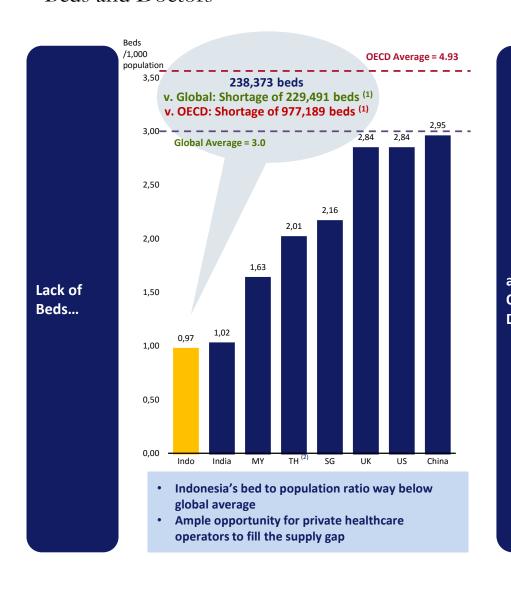


Source: Q1 '2016 Market Review for Jakarta Jones Lang LaSalle Research



## Indonesia - Severely Underserved Healthcare Market

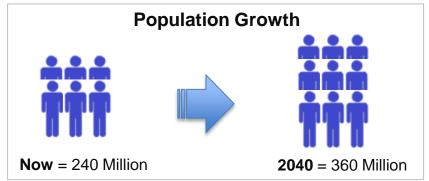
#### Beds and Doctors

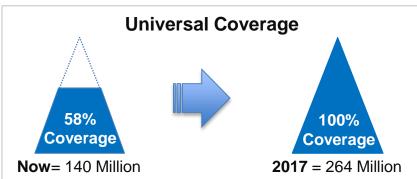


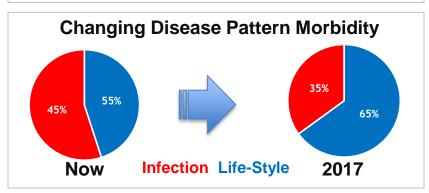


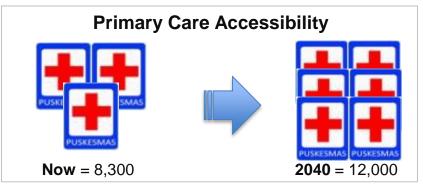


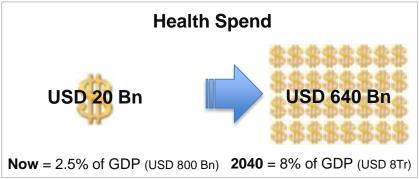
## INDONESIA HEALTHCARE LANDSCAPE

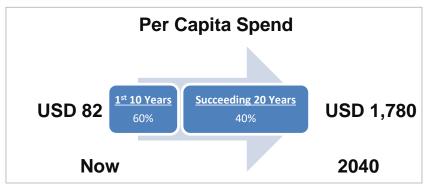








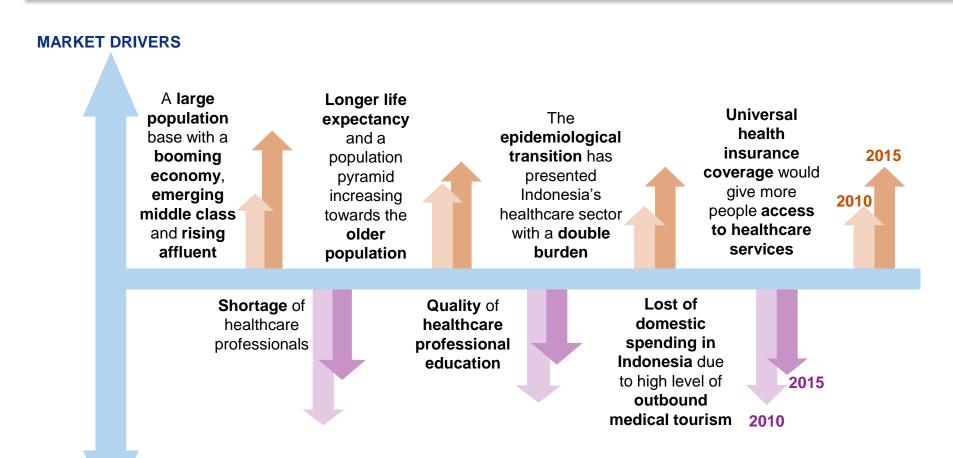




# MARKET DRIVERS & RESTRAINTS IN INDONESIA'S HEALTHCARE SECTOR

MARKET RESTRAINTS





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## HOSPITALS IN INDONESIA

YEAR 2010 - 2016

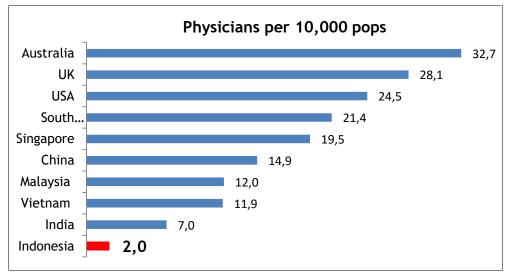
No	OWNER	31 Dec 10	31 Dec 11	31 Dec 12	31 Dec 13	31 Dec 14	31 Dec 15	31 Mar 16
1	MOH	31	32	32	33	34	36	36
2	PROVINCE GOVERNMENT	85	85	89	96	98	113	115
3	MUNICIPAL GOVERNMENT	63	86	88	92	93	98	98
4	DISTRICT GOVERNMENT	403	411	444	455	463	469	470
5	ARMY / POLICE	131	134	155	159	170	170	170
6	OTHER MINISTRIES / PUBLIC COMPANIES	79	80	79	79	79	79	79
7	PRIVATE	840	893	1,179	1,314	1,472	1,525	1,549
	TOTAL	1,632	1,721	2,066	2,228	2,409	2,490	2,517

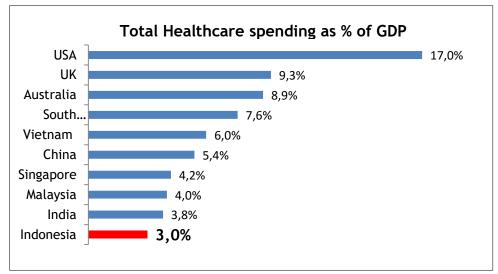
Source : Ministry of Health



## COMPARISON HEALTH STATISTICS

	Indonesia	Vietnam	Malaysia	Singapore	South Korea	India	China	Australia	USA	UK
Hospital beds/ 10,000	9	20	19	20	103	7	38	39	29	29
Physician/10,000	2	12	12	20	21	7	15	33	25	28
Nurse & Midwife / 10,000	14	12	33	58	50	17	17	107	98	88
Life expectancy at birth (years)	71	76	74	83	82	66	75	83	79	81
IMR per 1,000 live birth	25	19	7	2	3	41	11	3	6	4
MMR per 100,000 live birth	190	49	29	6	27	190	32	6	28	8
% Government Expenditure	40	43	55	36	55	31	56	67	47	84
% Private Expenditure	60	57	45	64	45	70	44	33	53	16
Healthcare Spend as % of GDP	3	6	4	4	8	4	5	9	17	9
Per capita total expenditure on										
healthcare (USD)	273	292	894	3.215	2.244	196	578	3.855	8.845	3.235

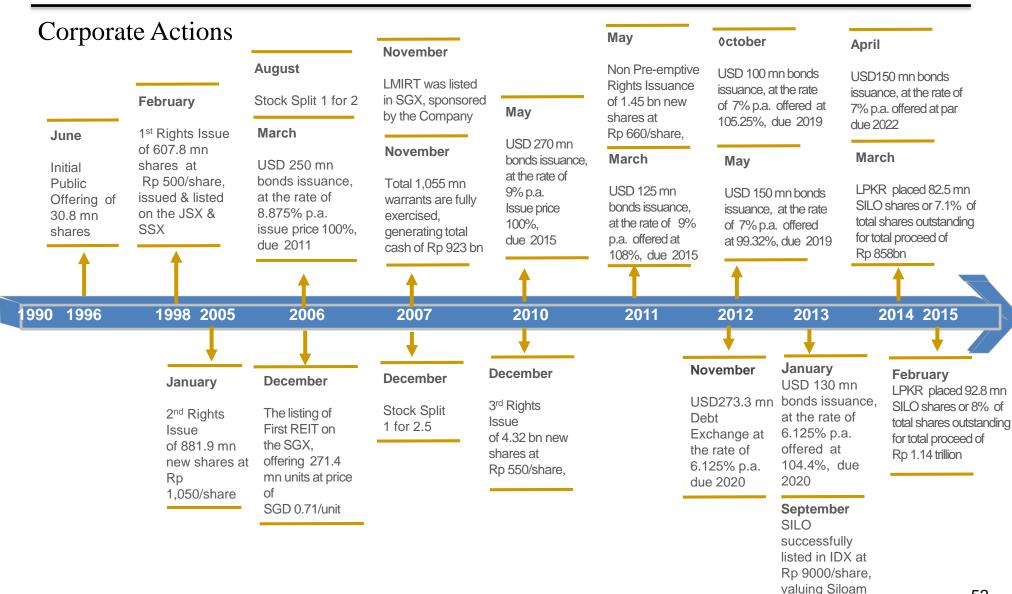




Source : WHO 2015 51

## LIPPO KARAWACI'S MILESTONES



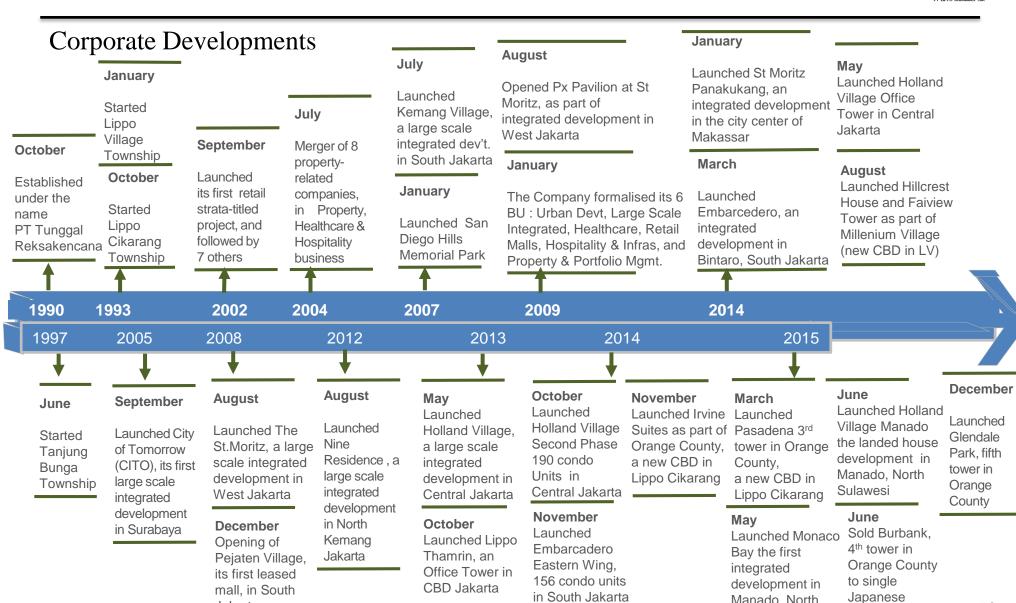


at USD 1 billion

## LIPPO KARAWACI'S MILESTONES

Jakarta





Manado, North

Sulawesi

investor

#### LATEST AWARDS





Lippo Karawaci received
Highly Commended
2016 Asia Pacific Property Award
For Kemang Village, Embarcadero,
Bloomington at Kemang Village
and Monaco Bay
(from Intl Property Media Ltd)



Lippo Karawaci received

Company of The Year for

Leadership Property

Development in

Indonesia 2016

(from IAIR Real Estate

Magazine)



Lippo Karawaci received

Top Property Award 2016

in Recognition of

Outstanding Performance

in Achieving the Top

Property for St Moritz

Makassar (from Property

In Magazine)



Lippo Karawaci and Lippo Cikarang both received Best of the Best Top 50 Indonesia Companies 2015 (from Forbes Magazine)



Lippo Cikarang received award:
Winner 1H15 Best Financial
Performance Real Estate Asia
(from A. Stotz Investment Research)



Lippo Karawaci received two awards: Indonesia in Growth Property Development and Property Developer for the Year 2015

(from Frost & Sullivan)



Siloam Hiospitals received awards: Indonesia Healthcare Services Provider of the Year 2015 (from Frost & Sullivan)



Lippo Karawaci and Kemang Village received Golden Prop Award 2015 Top 5 Public Listed Company and Best Commercial Superblock for green development (from Indonesia Property Watch)



Lippo Karawaci received

Top Ten Developer

In Indonesia 2015

(from BCI Asia)



Lippo Karawaci received Consumer
Choice Award 2015 for Best
Residential Area Tangerang,
Banten also Millenium Village and
The St Moritz received same award
for Best Residential Apartment
(from Rumah123.com)



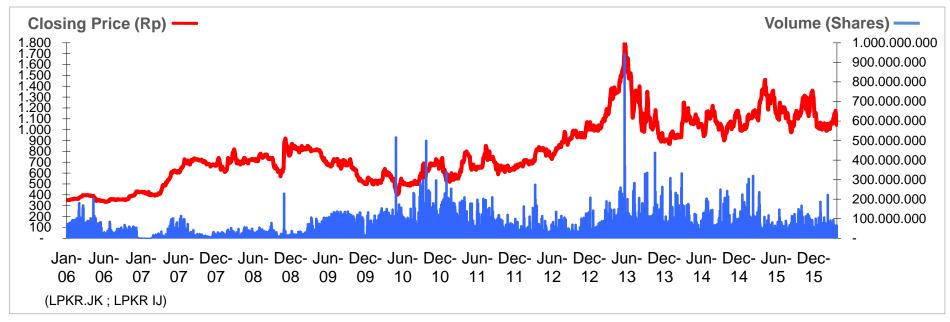
Lippo Cikarang received
The Most Favoured
Mixed Use Project
(from Housing Estate
Magazine)

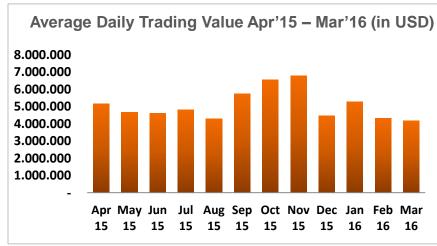


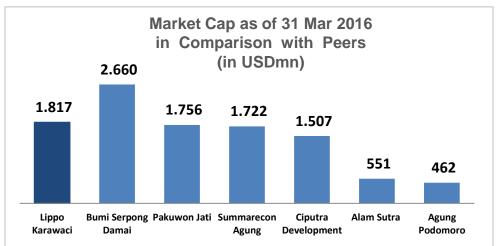
Lippo Karawaci received
Top Performing Listed
Companies 2015 for
Property and Const. Sector
(from Investor Magazine)











Source : Indonesia Stock Exchange



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## TOP 20 LISTED COMPANIES BY TRADING VALUE

Period: January - March 2016

INDONESIA STOCK EXCHANGE

IDX QUARTERLY STATISTICS, 1st QUARTER 2016

#### 20 Most Active Stocks by Trading Value

No.	Listed Stocks	Total Trading					
NO.	Listed Stocks	Volume	Value (Rp)	%	Freq. (X)	Days	
1,	Telekomunikasi Indonesia (Persero) Tbk. [S]	7.571.114.060	24.909.399.845.539	7,15	454.440	61	
2,	Astra International Tbk. [S]	3.630.018.782	23.884.113.906.437	6,86	311.560	61	
3,	Bank Rakyat Indonesia (Persero) Tbk.	1.967.193.443	22.178.532.501.307	6,37	349.802	61	
4,	Bank Central Asia Tbk.	1.659.700.660	22.020.736.583.415	6,33	283.250	61	
5,	Bank Mandiri (Persero) Tbk.	1.904.276.596	18.500.658.711.202	5,31	239.911	61	
6,	Bank Negara Indonesia (Persero) Tbk.	2.145.208.967	11.040.403.482.341	3,17	245.991	61	
7,	Hanson International Tbk. [S]	11.941.692.398	8.386.551.656.795	2,41	81.421	61	
8,	Saw it Sumbermas Sarana Tbk. [S]	4.364.010.367	8.290.307.009.899	2,38	357.312	61	
9,	Unilever Indonesia Tbk. [S]	180.451.511	7.342.866.756.537	2,11	207.071	61	
10,	Perusahaan Gas Negara (Persero) Tbk. [S]	2.778.781.966	7.146.238.854.737	2,05	270.989	61	
11,	HM Sampoerna Tbk.	68.093.627	6.933.178.049.604	1,99	127.297	61	
12,	Matahari Department Store Tbk. [S]	388.697.800	6.598.226.873.241	1,90	227.883	61	
13,	Gudang Garam Tbk.	106.475.990	6.438.994.366.923	1,85	169.784	61	
14,	Kalbe Farma Tbk. [S]	4.327.228.133	5.810.916.243.134	1,67	297.351	61	
15,	Adhi Karya (Persero) Tbk. [S]	1.925.056.146	4.885.511.293.237	1,40	174.990	61	
16,	Indofood Sukses Makmur Tbk. [S]	733.090.655	4.802.696.408.322	1,38	171.052	61	
17,	Semen Indonesia (Persero) Tbk. [S]	448.624.483	4.755.106.947.008	1,37	175.705	61	
18,	Bumi Serpong Damai Tbk. [S]	2.587.997.445	4.554.187.173.316	1,31	144.793	61	
19,	Lippo Karawaci Tbk. [S]	4.125.528.648	4.318.051.553.026	1,24	250.538	61	
20,	Waskita Karya (Persero) Tbk. [S]	2.260.768.546	4.161.902.707.817	1,20	166.232	61	

Source : IDX

## INVESTOR RELATIONS



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fax. +62 21 25669098

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