# Right Place, Right Time, Right Company





# PT Lippo Karawaci Tbk FY 2018

**Indonesia's Largest and Most Integrated Property Group** 

Leaders in Integrated Developments, Hospitals, Retail Malls, Hotels and Asset Management



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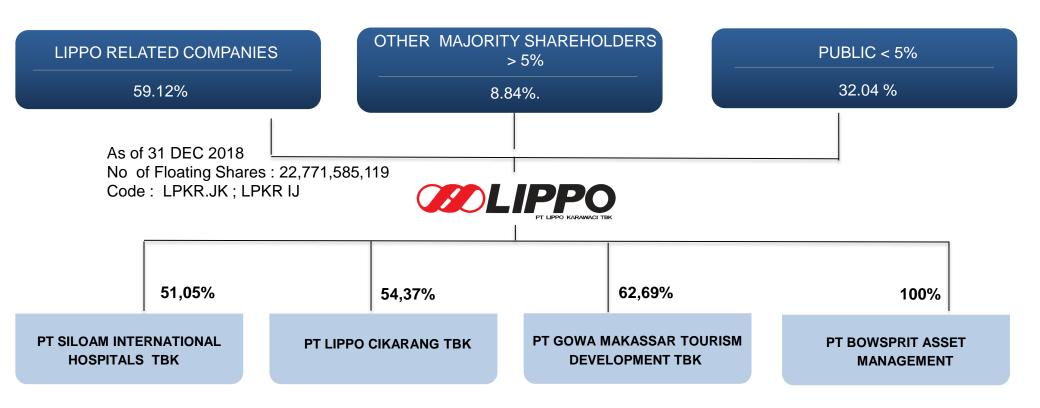
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## CORPORATE STRUCTURE





### LARGEST & MOST INTEGRATED PROPERTY COMPANY



**Largest listed** property Company by Revenue and Total Assets. Revenue and Total Assets as per FY 2018: USD 860 million and USD 3.4 billion, respectively.

**Fast growing** Indonesian real estate group market cap has grown to USD 403 million<sup>1</sup> since the merger of eight property related companies in 2004. Market leaders in mixed use integrated developments, hospitals, and retail malls.

**Integrated business model** with ability to recycle capital, and **largest diversified landbank** throughout Indonesia.

Only Property Company **rated** by three rating agencies (CCC+ by Standard & Poor's<sup>2</sup>, CCC+ by Fitch<sup>3</sup>, B3 by Moody's <sup>4</sup>)

**Included in major** Indonesia Stock Exchange **Indices**: Kompas-100, ISSI, IDX SMC Composite, IDX SMC Liquid and JII70

Strong International Partners and Shareholders.

### Multi Award winning Developer.

## LPKR FOUR BUSINESS DIVISIONS



**DEVELOPMENT REVENUE** 

#### **RECURRING REVENUE**

# RESIDENTIAL AND URBAN DEVELOPMENT

#### **HOSPITALS**

#### COMMERCIAL

# ASSET MANAGEMENT

**Development rights:** 

8,095 ha

Land already acquired:

4,989 ha

Landbank Inventory:

1,297 ha

Lippo Village: 29%

Lippo Cikarang: 34%

**Tanjung Bunga: 22%** 

San Diego Hills: 7%

35 hospitals in 27 cities with more than 7,100 beds capacity under the Siloam Hospitals network.

15 hospitals in the pipeline

National and International (JCI) accreditation

#### Malls:

Own and/or manage 51 malls

(GFA of 3.5 million sqm)

20 malls in the pipeline

### **Hotels:**

Own and/or manage 10 hotels with 2,148 rooms Manages LMRT, a public listed REIT in Singapore and hold minority stake in

**First REIT** 

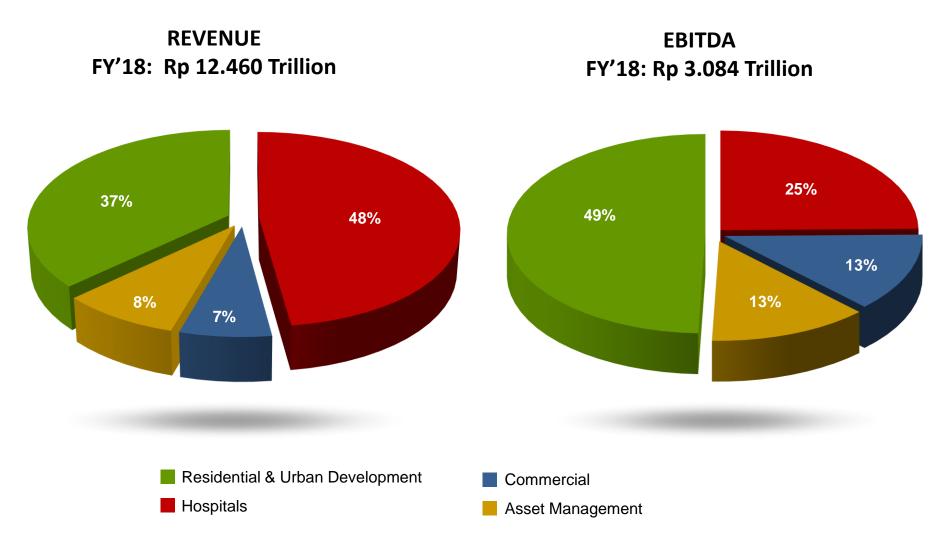
Assets Under Management

LMRT: SGD 1,92 billion

**Town Management** 

# **REVENUE & EBITDA CONTRIBUTION**

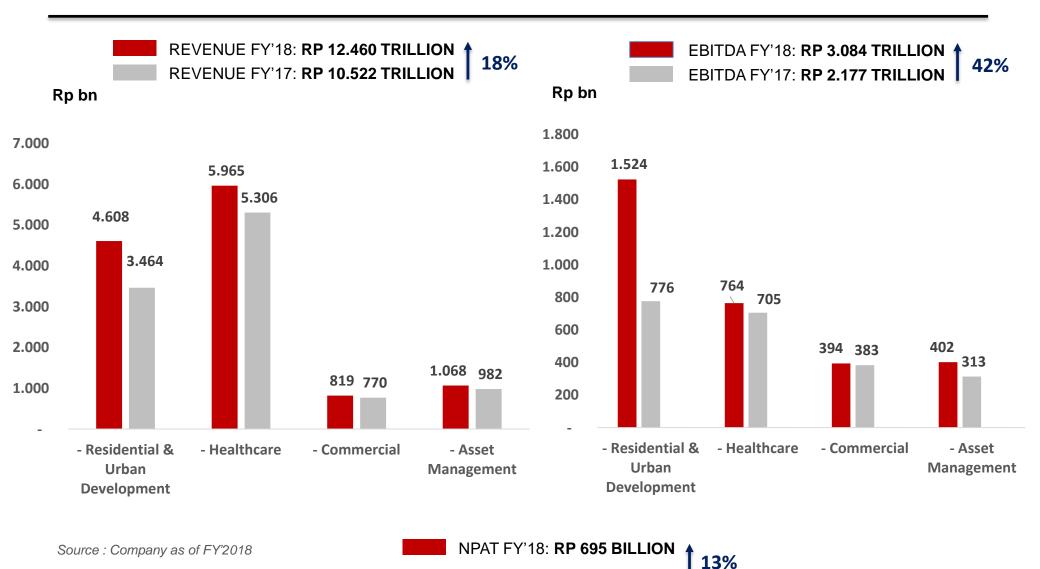




Source: Company as of FY'18

## INCOME STATEMENTS: FY'2018 AND FY'2017





NPAT FY'17: RP 614 BILLION



## MOST DIVERSIFIED LANDBANK AND PROJECTS

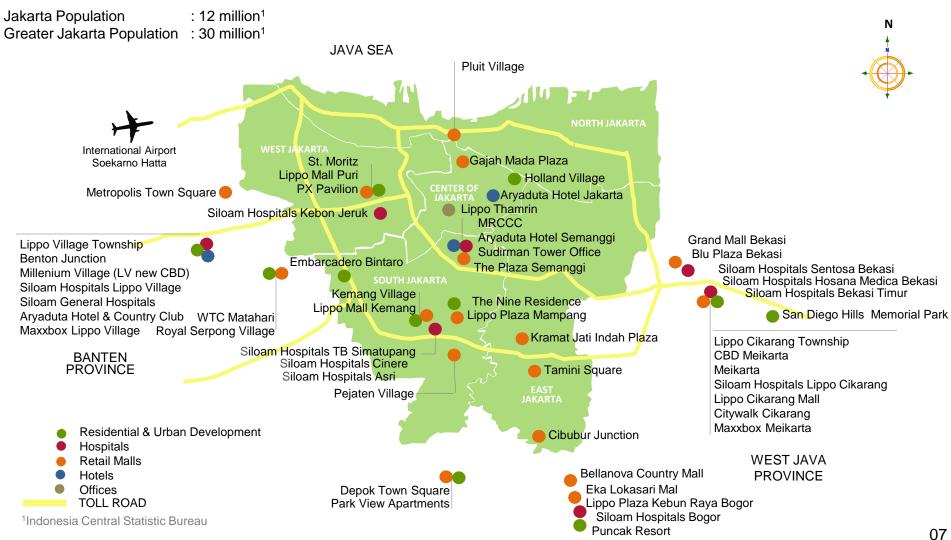
#### **INDONESIA**





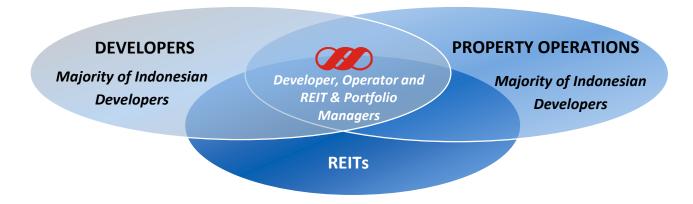
## MOST DIVERSIFIED LANDBANK AND PROJECTS

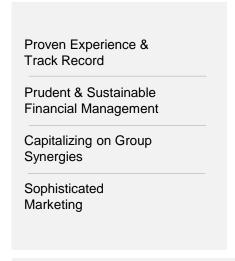
### PROJECTS IN GREATER JAKARTA



# MOST INTEGRATED BUSINESS MODEL IN INDONESIAN PROPERTY SECTOR







Existing Landbank & Proactive Land Acquisition



#### **Integrated Projects Across Property** Value Chain

#### Projects:

- Residential
- Industrial
- Commercial

#### Service:

- Healthcare
- Hospitality
- Leased Mall Management

#### **Development** Income

#### **Buyers:**

- Individual
- Corporate

#### **Recurring Income**

Middle income and upper market segment





DEVELOPMENT AND OPERATING CAPABILITIES ACROSS THE SPECTRUM OF REAL ESTATE PRODUCTS



# HIGHLY EXPERIENCED & PROFESSIONAL MANAGEMENT

### **BOARD OF COMMISSIONERS:**

Theo L. Sambuaga Chairman



Agum Gumelar



Farid Harianto



H. Sutiyoso

### **BOARD OF DIRECTORS:**



Ketut Budi Wijaya President Director



Hendra Sidin\*
Vice President Director



Tjokro Libianto



Richard Setiadi



Alwi Sjaaf



Wijaya Subekti

# GENERATING SHAREHOLDER VALUE THROUGH A BEST-IN-CLASS REAL ESTATE PLATFORM



# Best-in-class integrated real estate platform

## **Urban Housing**

- Expand our Urban Homes product to cater to the rising mass affluent segment, capitalising on urbanisation trend and rapid increase in home ownership
- Our large and low cost landbank uniquely positions us to capitalise on this opportunity
- Leverage on our integrated ecosystem to create value-added mixed-use developments
- Use technology and innovation to shorten time-to-market and improve cash flow cycle

### Lifestyle Malls

- Maintain market leadership in lifestyle malls, capitalising on Indonesia's strong consumption themes
- Proactive leasing strategies and improved execution to drive better asset yields
- Actively review portfolio to optimise returns through efficient asset recycling strategies

### Healthcare

- Currently the leader in Indonesian healthcare with network of 35 hospitals
- Focus on clinical quality and patient care
- Returns and cash flow oriented approach to hospital expansion
- Highly attractive industry fueled by supportive Indonesia demographics

**Disciplined capital management** 

Strong execution and corporate governance



# A REVITALISED REAL ESTATE PLAYER FOR TOMORROW



### Leading property player in Indonesia with strong international partners

- Indonesia's leading integrated real estate player with total assets of US\$3.4bn(1)
- Multi-award winning developer with strong international partners and shareholders

# **Integrated real estate solutions**

- Provide a complete solution to our customers, from delivering quality products to active asset management
- Asset types ranging from residential, commercial, retail as well as miscellaneous types such as carparks, cemeteries etc

### Scarce landbank inventory in prime locations

- Over 8,000 ha of development rights diversified across Indonesia
- Acquired historically at lower prices, a resource that is increasingly scarce

### Leverage operational scale & know-how

- Leverage best-in-class execution and operational capabilities to create low cost structures
- Management with deep expertise and experience

### Focus core pillars for growth

- Re-focus on core competencies in **urban** housing, lifestyle malls and healthcare to generate outsized returns
- Supported by strong execution capabilities and best-in-class corporate governance

### Focus on cashflow generation

- Focus on cash conversion from existing landbank
- Selectively and strategically acquire landbank going forward
- **Disciplined** capital allocation across projects

## RESIDENTIAL & URBAN DEVELOPMENT

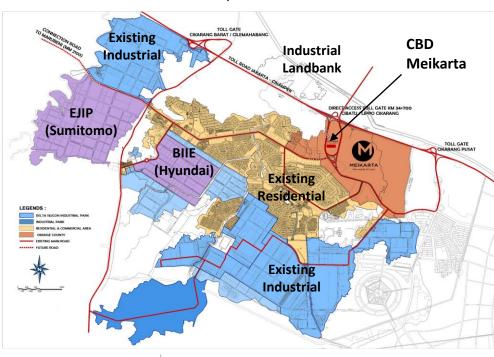


#### LIPPO VILLAGE IN KARAWACI, WEST OF JAKARTA



#### **Development Rights** Landbank inventory Land already acquired 3,066 ha 1,228 ha 316 ha Residential Population Jobs Houses > 10,583 > 59,175 48,640 Condos > 4,520 Shophouses > 1,193

#### LIPPO CIKARANG, EAST OF JAKARTA

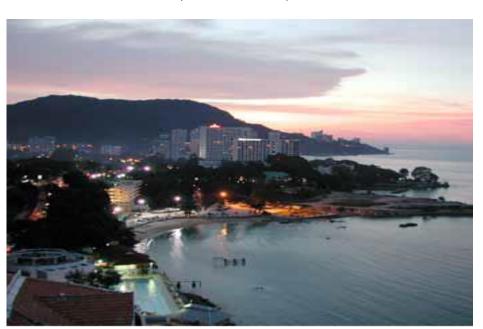


Development 3,250 ha	Rights	Land alr <b>2,805 l</b>	ready acquired ha	Landbank inventory 435 ha		
Houses Condos Shophouses	Resident > 17,19 > 2,839 > 1,216	2	Population > 54,500  Global Names :		Workers <b>535,900</b>	
Industrial	No. of Fa > <b>1.278</b>	ctories	Toyota Tsusho Hankook, Dano Epson, Sanyo,	one,	otors	

## RESIDENTIAL & URBAN DEVELOPMENT



### TANJUNG BUNGA, MAKASSAR, SOUTH SULAWESI



Development Rights 1,500 ha

Land already acquired **651 ha** 

Landbank inventory

287 ha

Residential

Houses > 6,871 Shophouses > 199 Population > 20,060

Jobs **14,112** 

27 km roads built, and 12,864 trees planted,

#### SAN DIEGO HILLS MEMORIAL PARK AND FUNERAL HOME



Master Plan **500 ha** 

Land already acquired **125 ha** 

Landbank inventory

89 ha
(+ 14 ha family center & lake)





### A LANDMARK PROJECT – SOUTH JAKARTA (FIRST LAUNCHED ON JULY 2007)



#### **SOLD (AS OF 31 DEC 2018)** THE EMPIRE THE RITZ COSMOPOLITAN 98% 97% 100% Rp 482 bio Rp 483 bio Rp 352 bio 100% completion 100% completion 100% completion THE TIFFANY THE INFINITY THE INTERCON 100% 100% 100% Rp 638 bio Rp 361 bio Rp 439 bio 100% completion 100% completion 100% completion THE **PAYMENT PROFILE** BLOOMINGTON 91% 30% Cash 51% Rp 915 bio Mortgage

12-36 Monthly Installment

100% completion

19%





### TOTAL LAND AREA: 11.4 Ha (FIRST LAUNCHED ON AUGUST 2008)



### **SOLD (AS OF 31 DEC 2018)**

PRESIDENTIAL SUITES	AMBASSADOR SUITES	ROYAL SUITES
96% Rp 449 bio	99% Rp 357 bio	98% Rp 367 bio
100% completion	100% completion	100% completion

NEW PRESIDENTIAL SUITES	NEW AMBASSADOR SUITES	NEW ROYAL SUITES
92%	91%	99%
Rp 626 bio	Rp 517 bio	Rp 367 bio
99% completion	98% completion	100% completion

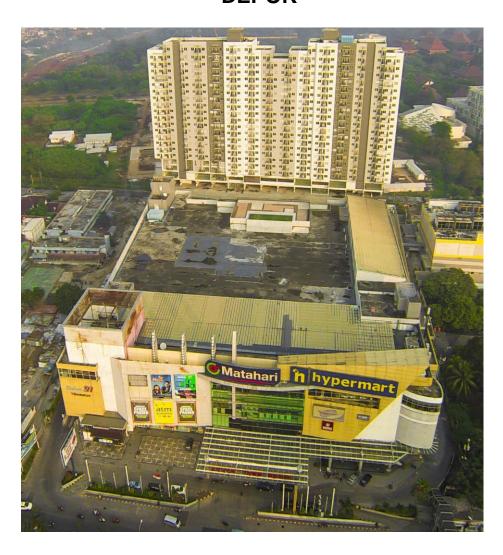
### **PAYMENT PROFILE**

Cash	29 %
Mortgage	48 %
12-36 Monthly Installment	23 %

# **COMPLETED PROJECTS**



# PARK VIEW APARTMENTS DEPOK



# THE NINE RESIDENCE SOUTH JAKARTA



# PROJECTS SOON TO BE COMPLETED



CBD Meikarta LIPPO CIKARANG



HOLLAND VILLAGE MANADO, NORTH SULAWESI



HILLCREST+ FAIRVIEW LIPPO VILLAGE



# PRE-SOLD PROJECTS UNDER CONSTRUCTION



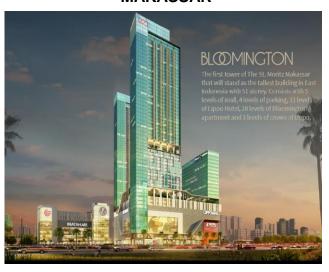
HOLLAND VILLAGE CENTRAL JAKARTA



LIPPO THAMRIN CENTRAL JAKARTA



ST. MORITZ PANAKUKANG MAKASSAR



EMBARCADERO PARK BINTARO, TANGERANG



MONACO BAY
MANADO, NORTH SULAWESI







# Mature East Hospitals

Name	Place	Date Opened	Bed Capacity	Operation al Beds	GPs & Specialists	Nurses	Centre of Excellence	Accreditation	Land/Building Ownership
SH Kebon Jeruk	W. JAKARTA	2002	285	214	212	333	Cardiology, Urology, Orthopedics, Emergency	JCIA BPIS Keschatan Batarbayangan Jaran East	FIRST REIT
SH Surabaya	E. JAVA	2002	162	160	159	244	Cardiology, Emergency	BPIS Kesenatan Balantanan rugar saran had	FIRST REIT
SH Manado	N. SULAWESI	2012	238	177	115	192	Emergency	BPJS Kesehat an	FIRST REIT
SH Balikpapan	E. KALIMANTAN	2002	232	165	97	140	Orthopedics, Emergency	BPJS Kesehatan	<b>Siloam</b> Hospitals
RS Grha Ultima Medika	W. NUSA TENGGARA	2017	69	26	46	60	Emergency		Siloam Hospitals
SH Makassar	S. SULAWESI	2012	362	215	142	218	Cardiology, Emergency, Endocrinology	BPJS Kesehatan	FIRST REIT
SH Samarinda	E. KALIMANTAN	2016	34	10	22	20	Emergency	BPJS Kesehatan Bakin Pangkangga Jarawa Yand	





# Mature West Hospitals

	Name	Province	Date Opened	Bed Capacity	Operatio nal Beds	GPs & Specialists	Nurses	Centre of Excellence	Accreditation	Land/Building Ownership
	MRCCC Siloam Semanggi	S. JAKARTA	2011	334	176	187	248	Cancer, Liver, Emergency	BPIS Kesehatan Balahayan gara atau bad	FIRST REIT
	SH Cinere	DEPOK	2012	50	33	24	42	Cardiology	BPJS Kesehatan	
	SH Palembang	S. SUMATERA	2012	357	150	126	157	Gastroenterology, Emergency	BPIS Kesehatan Balahayan agur atraw bad	FIRST REIT PROST REAL CETATE BOVESTMENT TRUST
	SH TB Simatupang	S. JAKARTA	2013	269	116	142	128	Cardiology, Emergency, Neuroscience, Oncology	BPJS Kesschatan Basin Programmer James Tanad	FIRST REIT
	SH Lippo Village	TANGERANG	1996	308	274	279	373	Cardiology, Orthopedics, Neuroscience, Emergency	JCIA BPIS Kesehatan	FIRST REIT
	SH Lippo Cikarang	BEKASI	2002	164	118	90	150	Occupational Health, Emergency	BPJS Kesehatan	FIRST REIT
Siloam	SH Jambi	E. SUMATERA	2011	119	107	70	125	Emergency	BPIS Kesehatan Balan Proprincipina France Stand	
	RS Siloam Dhirga Surya Medan	N. SUMATERA	2014	356	129	103	112	Emergency, Trauma		





# Mature Distinct Hospitals

	Name	Place	Date Opened	Bed Capacity	Operatio nal Beds	GPs & Specialists	Nurses	Centre of Excellence	Accreditation	Land/Building Ownership
E	SH Denpasar (Mature East)	BALI	2013	281	124	141	177	Cardiology, Orthopedics, Tourists, Emergency	JCIA BPSKesehatan BPSKesehatan Bendertegan in transition	FIRST REIT
	SH Asri (Mature West)	S. JAKARTA	2014	49	42	117	78	Urology	BRISKesehatan Bandhayaran biran bad	<b>Siloam</b> Hospitals
	BIMC Kuta (Mature East)	BALI	2013	19	18	46	62	Tourists, Emergency		
EMERGINA	BIMC Nusa Dua (Mature East)	BALI	2013	39	24	60	60	Cosmetic Surgery, Emergency	ACHSI	

### **BPJS**

	SH Buton	SE. SULAWESI	2016	140	80	31	76	Emergency	BPJS Keschatan Bandhayanggar Jamon inan	FIRST REIT
- 10 Mary 1981	SH Purwakarta	W. JAVA	2014	235	220	74	216	Emergency	BPD Kesehatan Bankhayangan Jama Bankhayangan Bankhayan Bank	FIRST PREIT
	SH Kupang	E. NUSA TENGGARA	2014	416	110	62	152	Emergency	BPJS Keschatan Budonyangan Jamon Ma	FIRST REIT
	SH Labuan Bajo	E. NUSA TENGGARA	2016	124	90	25	70	Emergency	BPJS Kesehatan	FIRST REIT
	SGH (RSUS)	TANGERANG	2012	640	250	131	201	Emergency	BPJS Keschatan Badishayangan Jamas Mad	<b>WLIPPO</b>





	Name	Place	Date Opened	Bed Capacity	Operation al Beds	GPs & Specialists	Nurses	Centre of Excellence	Accreditation	Land/Building Ownership
	RS Umum Putera Bahagia	CIREBON	2017	114	94	68	123	Emergency	BPIS Kesehatan Badan Mayaranggas as oran Tonas	Siloam Hospitals
	SH Bogor	W. JAVA	2017	246	56	68	57	Emergency		
TOTAL TANK	RS Siloam Bangka	BANGKA BELITUNG	2017	412	33	39	51	Emergency	BPIS Kesehatan Badan Rangaranggara sarawa Tanad	Siloam Hospitals
To the state of th	RS Hosana Bekasi	BEKASI	2017	101	60	26	56	Emergency	BPJS Kesehatan	Siloam Hospitals
	RS Siloam Yogyakarta	YOGYAKARTA	2017	141	30	58	73	Emergency		FIRST REIT
UED	Siloam Medika Blu Plaza	BEKASI	2017	56	36	33	53	Emergency	BPIS Ke-sehatan Badan-Maya Kanggara Jan Gran Grad	
H	RS Siloam Silampari	S. SUMATERA	2018	175	40	29	45	Emergency		Siloam Hospitals
	SH Jember	E. JAVA	2018	323	30	39	45	Emergency	BPIS Ke-Sehatan Balan Mayarangan Ja waru-Bad	Siloam Hospitals
	RS Umum Sentosa	BEKASI	2017	50	50	37	57	Emergency	BPJS Kesehatan	Siloam Hospitals





# New Hospitals



Name	Place	Date Opened	Bed Capacity	Operation al Beds	GPs & Specialists	Nurses	Centre of Excellence	Accreditation	Land/Building Ownership
SH Semarang	Central Java	2018	23	22	47	75	Emergency		
SH Palangka Raya	Kalimantan	2018	199	34	20	44	Emergency		





# **Clinics**

































16 operational Clinics located in Bali, Balikpapan, Bekasi, Jakarta and Tangerang





# Comprehensive Licensing Requirements for New Hospitals

### Status of Selected Projects for 2018-2019\*

In order to be able to fully commission a new hospital, we have to go through a licensing process involving local governments and provincial health departments. This involves more than 40 licenses and can be summarized into 6 most critical licenses.











Status	Ambon	Banjarmasin	Batu Lippo Mall	Pasar Baru	Tegalrejo
Beds	>100	<100	<100	<100	>100
Planned Opening	2019	2018	2019	2019	2019
Environmental License (AMDAL)	$\checkmark$	✓		✓	✓
Building Permit (IMB)	✓	✓		$\checkmark$	✓
Nuisance Permit (HO)	✓	✓		$\checkmark$	✓
Hospital Building Permit (IMRS)	✓			<b>√</b>	✓
Certificate of Proper Building Function (SLF)	✓			<b>√</b>	
Operational License (IO)	✓				✓





### DOMINANT POSITION IN RETAIL DEVELOPMENT & PROPERTY MANAGEMENT

### MANAGES 51 MALLS THROUGHOUT INDONESIA

- 3.5 million sqm GFA
- As of Dec 31, 2018: Overall average occupancy 88% and 93% in LMIRT properties

## **Pipeline Malls:**











A Touch of Luxury



### MANAGES 10 HOTELS THROUGHOUT INDONESIA

■ As of Dec 31, 2018 : Overall average occupancy 75%









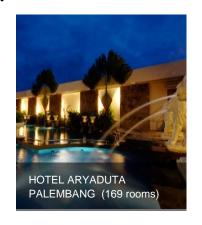




### **HOTELS UNDER ARYADUTA MANAGEMENT:**









### ASSET MANAGEMENT



### UNIQUE FOR AN INDONESIAN PROPERTY COMPANY





As of 31 Dec 2018

IN SINGAPORE

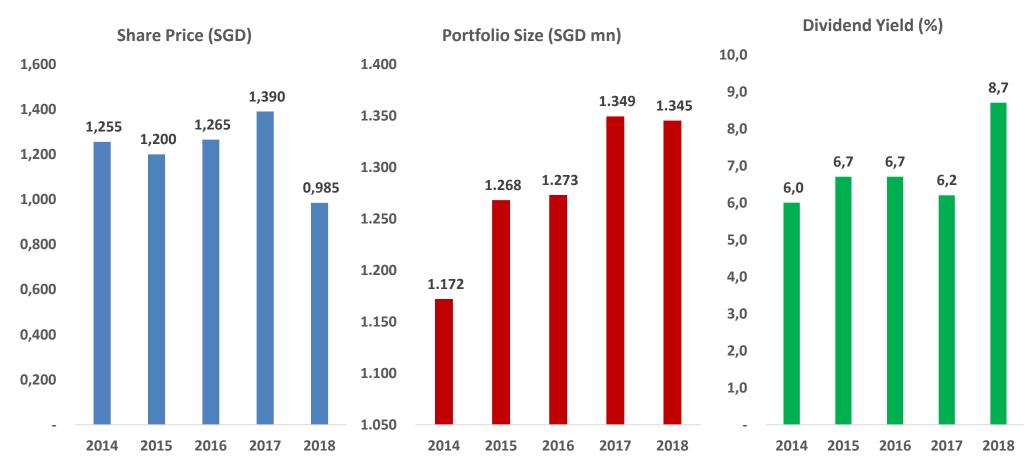
IN INDONESIA





# Managed by Bowsprit Capital Corporation Limited, First REIT's portfolio consists of 20 properties located in Indonesia, Singapore and South Korea

- Manages 15 Siloam Hospitals and 2 Aryaduta Hotels in Indonesia
- As of Dec 31, 2018 : Annualised DPU : SGD 8.60 cents

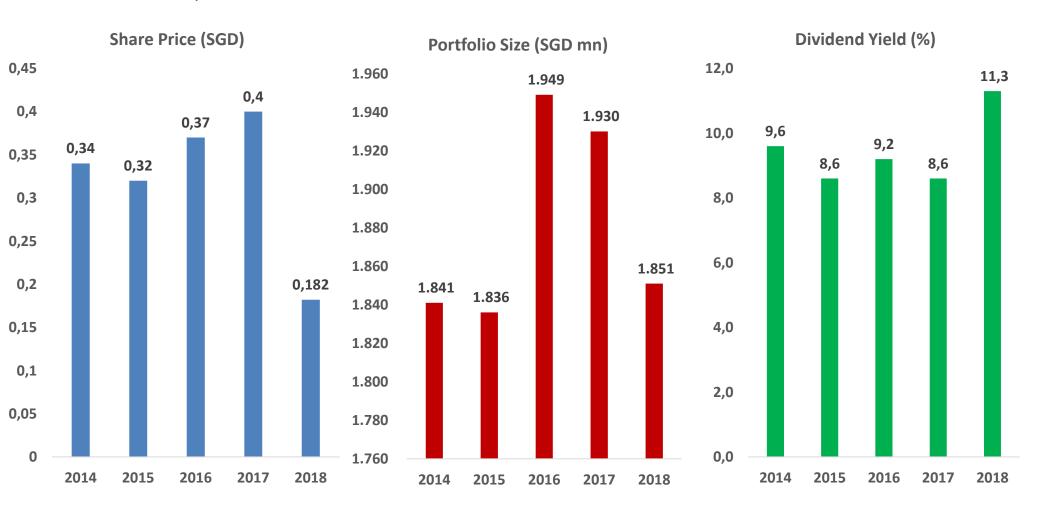






### MANAGES 23 RETAIL MALLS AND 7 RETAIL SPACES

■ As of Dec 31, 2018: Annualised DPU: SGD 2.05 cents





# FINANCIAL PERFORMANCE

# **BALANCE SHEET**



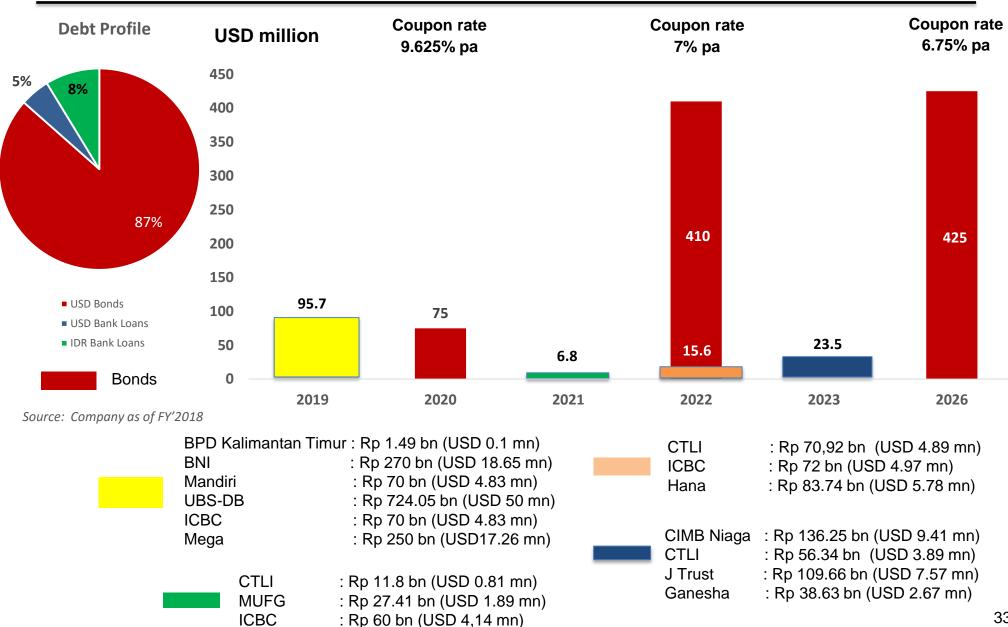
### **AS OF 31 DECEMBER**

Rp Trillion	2018	2017	2016	2015	2014
TOTAL ASSET	49.806	56.772	45.604	41.327	37.773
TOTAL LIABILITIES	24.336	26.912	23.529	22.410	20.152
TOTAL EQUITY	18.751	22.829	18.572	16.394	15.588
TOTAL DEBT	14.871	13.837	13.663	12.365	9.997
CASH AND CASH EQUIVALENTS	1.818	2.538	3.250	1.839	3.529
D/E RATIO (X)*	0.8	0.6	0.7	0.8	0.6
NET GEARING RATIO (X)*	0.7	0.5	0.6	0.6	0.4

Source: Company as of FY'2018

## DEBT MATURITY PROFILE





## ATTRACTIVE ASSET VALUE



	Ownership (%)	Land Area (ha)	Assets Value (Rp bn)	1A Appraised value as of
URBAN DEVELOPMENT:				31 Dec 2018 by: - FAST: Kantor Jasa Penilai
Lippo Village <sup>1A)</sup>	100	424	33.347	Publik Firman Suryantoro
Lippo Cikarang <sup>1A)</sup>	54,4	455	17.758	Sugeng Suzy Hartono dan Rekan
Tanjung Bunga <sup>1C)</sup>	62,7	192	2.610	1B St Moritz appraised value as of
San Diego Hills <sup>1A)</sup>	100	91	2.623	31 Dec 2018 by:
Micro Suburbs 1C)	100	20	352	<ul> <li>FAST: Kantor Jasa Penilai</li> <li>Publik Firman Survantoro</li> </ul>
SUB TOTAL			56.690	Sugeng Suzy Hartono dan
LARGE SCALE INTEGRATED DEVELOPMENT:				Rekan
City of Tomorrow (retail, apart, inv & hotel) 1C)	85	5	724	Lippo Mall Puri appraised value as of 31 Dec 2018 by:
Kemang Village <sup>1C)</sup>	100	13	2.205	<ul> <li>Rengganis Hamid &amp; Partner</li> </ul>
St Moritz <sup>1B)</sup>	100	21	7.821	(in stategic alliance with CB Richard Ellis) &
6 New Projects <sup>1A)</sup>			2.811	1C Appraised value as of
Others (land, retail space inv & other devt) 1C)	100		2.528	31 Dec 2016 by:
SUB TOTAL			16.089	<ul> <li>Rengganis Hamid &amp; Partner (ir stategic alliance with CB</li> </ul>
RETAIL MALLS:				Richard Ellis) & - Ihot, Dollar & Raymond (an
Retail Space Inventory	100		732	independent member of Bake
SUB TOTAL <sup>2)</sup>			732	Tilly International
HOTELS:				2 Business Value as of 31 Dec 2010
Hotels	100		1.677	- Malls - 12.66% WACC
SUB TOTAL <sup>2)</sup>			1.677	- Hotels - 11.96% WACC
Hospitals <sup>3)</sup>	51,05		2.780	3 Market Cap as of 31 Dec 2018
First REIT <sup>3)</sup>	10,6		874	4 Financial Statement as of 31 Dec
LMIRT <sup>3)</sup>	30,74		1.698	2018 (excluding SILO)
	79.666	<sup>5</sup> NAV/share (31 Dec 2018) =		
	Add:	Cash <sup>4)</sup>	1.602	Rp 2,750
	Less:	Debt <sup>4)</sup>	14.619	
	Less:	Advances from Customers	3.182	
	ESTIMATED NAV 5)		63.467	34

## PROPERTY MARKETING SALES



(in Rp bn)	FY 2015	FY 2016	FY 2017	FY 2018	Budget 2019
Residential	3.039	973	423	1.348	1.302
Low Rise	1.129	573	227	1.195	762
High Rise	1.910	400	196	153	540
Commercial	127	-	63	20	93
Industrial	279	75	78	81	405
Unique Product SDH	178	154	138	190	200
Total Property Sales	3.623	1.201	702	1.638	2.000
A		000	4.400		2 700
Assets sold to REITS	-	938	1.109	-	3.700
Total Mauliatina Calca	2.622	2.420	4 044	4.630	F 700
Total Marketing Sales	3.623	2.139	1.811	1.638	5.700



# **MEIKARTA**

## MEIKARTA: OUR NEXT DEVELOPMENT INITIATIVE



## Investment in PT Lippo Cikarang Tbk ("LPCK") / Meikarta



#### Phase 1

- **■**Consists of ~84 ha
- Significant funds already invested into key foundation infrastructure for "Phase 1+"

#### Phase 1A

- Consists of ~28 ha
- > 62 towers, of which, 28 towers are in construction

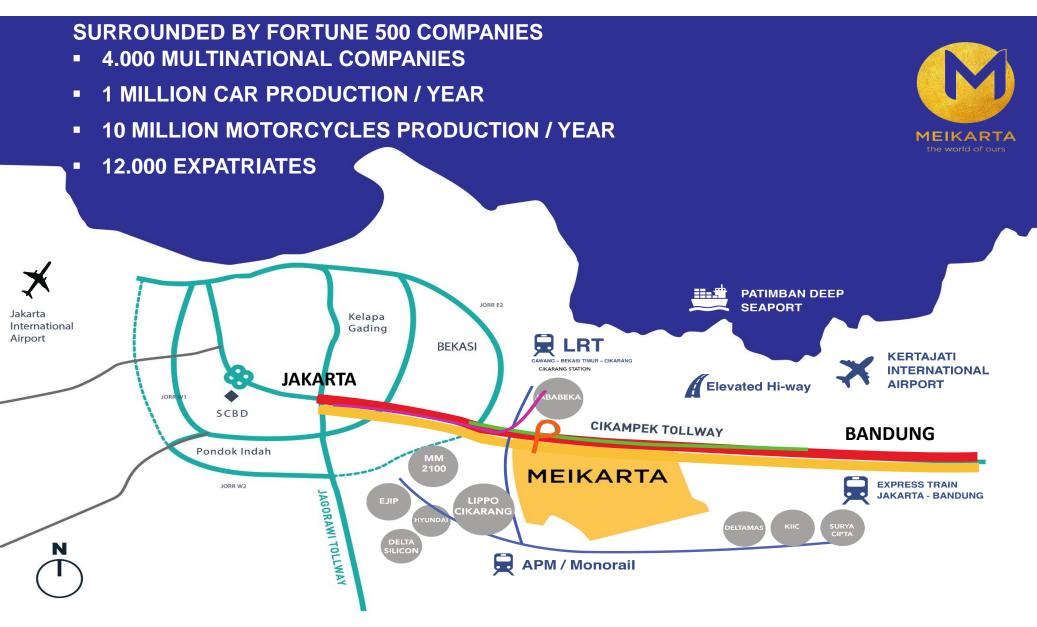


A systematic and pragmatic approach to the development of Meikarta with current focus on Phase 1A















PATIMBAN DEEP SEAPORT

EST. VALUE: Rp 40 T

EST. COMPLETION: 2019 (PARTIAL)



LRT CAWANG -BEKASI TIMUR - CIKARANG

EST. VALUE: Rp 3,2 T EST. COMPLETION: 2019



KERTAJATI INTERNATIONAL AIRPORT

EST. VALUE: Rp 23 T OPEN: MAY 2018



APM (MONORAIL) CONNECTING

7 INDUSTRIAL AREAS

EST. VALUE: Rp 21 T

EST. COMPLETION: 2020



EXPRESS TRAIN
JAKARTA – BANDUNG
EST. VALUE: Rp 65 T

EST. COMPLETION : 2021 (PARTIAL)



ELEVATED TOLL JAKARTA – CIKAMPEK

EST. VALUE : Rp 16 T

EST. COMPLETION: 2019











# World Class • Facilities

- Industrial Research Center
- Top 3 Universities
- Top 5 High Schools & Top 10 Primary Schools
- Malls 300,000 sqm
- International Financial Center •
- 10 International 5 Star Hotels •
- National Library
- Opera Theatre & Art Center
- International Health Center

## MEIKARTA UNDER CONSTRUCTION

















## MEIKARTA: LAUNCHED IN MAY 2017







**American Style** 



**European Style** 



Asian Style



**Modern Style** 



## APPENDICES

## LIPPO GROUP





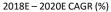
RE	TAIL		REAL ESTATE		Technology –	MT Multimedia – nunications		
Hypermart	Matahari Dept Store	Township	Commercial Malls / Int Devt	Healthcare	Multimedia	IT Services & Other TMT	Financial Services	UPH Foundatio
Instruction of the second of t	Stores Nationwide - 155 stores in 71 cities - 5.5 million card members - 8th most valuable brand in Indonesia (2016) Mkt. Cap Rp19.2T (oct 2018) - US\$1.3B Mkt Share - 40.8%	O .	Largest modern mall operator / management in RI  • 69 malls in 43 cities; 40 pipeline  • accounts for over 20-30% of all modern retail mall space in Indonesia  THE ST. MORITZ  ORANGE COUNTY  EMBARCADERO SUITES  ORANGE COUNTY	· · · · · · · · · · · · · · · · · · ·	- Leading PayTV and Internet Service Provider - Over 550,000 subscribers Mikt Cap - Rp849bn (Oct 2018) - US\$56mn - Largest High-speed Cable Network Operator - approx. 2.0mn Homepass - over 26,000 kms of fiber and coaxial cable - Mikt Cap - Rp 12.8T (Oct 2018) - US\$844mn - DTH PayTV; 184 ch / 30HD; over 250k subs - CINEMAXX - Multi-screen Entertainment Centers; 239 screens; 47 locations; 32 cities - One of Indones's leading B2B and B2G providers (80%) - Provides a "free" and effective E-Procurement system.	MULTIPOLAR  - IT Services & Systems Integrator - 80% Mkt Share Mkt Cap - Rp1.67T (Oct 2018) - US\$110mn  - TV News and Publication Group - over a 1.2 million online readership  GTN  - Tier 3 / 4 Data Center; multi-fiber optic ready - In partnership with Mitsui MKI	- Leading privately owned securities house - Shareholder in Bussan Auto Finance (BAF) – a national multifinance company; in partnership with Yamaha Motors Co. Ltd., Mitsui & Co. Ltd. Lippo Insurance - Life, general and medical insurance provider Mkt Cap - Rp 525B (Oct 2018) - USS - Over 106 Nobu Bank branches in 47 cities nationwide Mkt Cap - Rp3.98T (Oct 2018) - US\$2 -	Non-Position     N

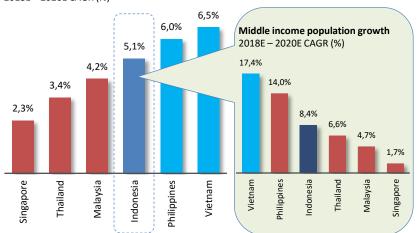
## RAPID URBANISATION TREND IN INDONESIA



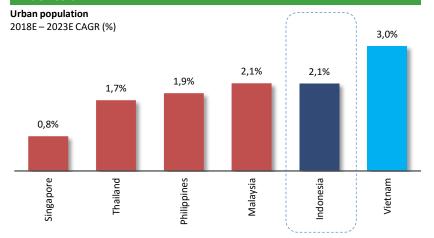
#### One of the fastest growing economies in Southeast Asia with strong middle income growth

#### Real GDP





#### Rapid urbanisation drives improved property affordability in **Indonesia**



EIU, Oxford Economics, Jones Lang LaSalle ("JLL") research, Greater Jakarta Transport Authority ("BPTJ"), PT Adhi Karya Tbk ("AK"), (together, the "Parties")

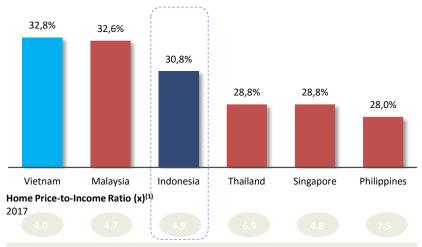
Note: (1)

(2)

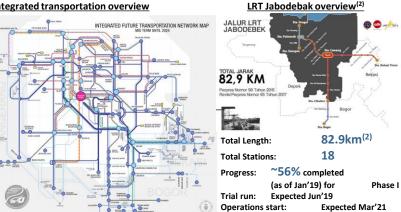
Ratios provided for key cities of the stated countries: Vietnam - Ho Chi Minh City; Malaysia - Kuala Lumpur; Indonesia -Jakarta; Thailand - Bangkok; Singapore - Singapore; Philippines - Manila Phase I and II

#### High workforce population with home prices reasonably more affordable than regional peers

Population with Age Range Between 25 - 44 as % of Total Population (2017)



### **Integrated transportation overview**



The Parties have not provided their consents to the inclusion of the information extracted from the relevant public reports published by them and is therefore not liable for such information. While LPKR has taken reasonable actions to ensure that the information from the relevant report published by the Parties is reproduced in its proper form and context, and that the information is extracted accurately and fairly from such report, neither LPKR nor any other party has conducted an independent review of the information contained in such report nor verified the accuracy of the contents of the relevant information.

## INDONESIA: ATTRACTIVE GROWING MARKET



#### **Economic Indicators**

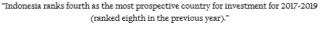
	2017	2018	2019 State Budget
Economic Growth (%)	5.07	5.17	5.3
Inflation Rate (%)	3.61	3.13	3.5
Exchange Rate (Rp/USD)	13,384	14,427	14.400
3 Month SBI (%)	4.98	4.95	5.3
Oil Price (USD/bbl)	51,2	67,5	70
Oil Lifting (k bbl/day)	803.9	776	750

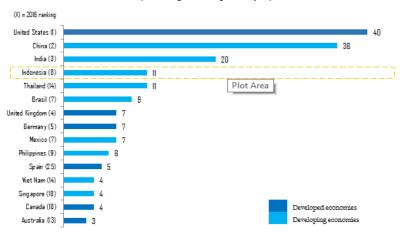




### Indonesia: TOP 3 destinations for investors (The Economist survey 2017)

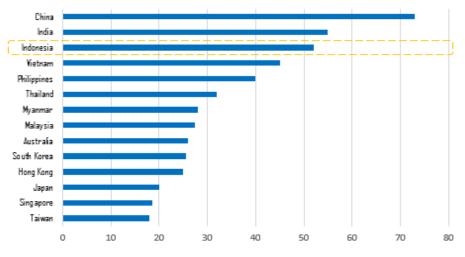
## Indonesia ranks fourth as the most prospective country for invesment for 2017-2019 (UNCTAD business survey)





Source: UNCTAD, business survey

"The Economist: Top 3 destination for attracting investors in Asia (after China & India)"



Source: UNCTAD, The Boonomist - Asia Business Outlook Survey 2017

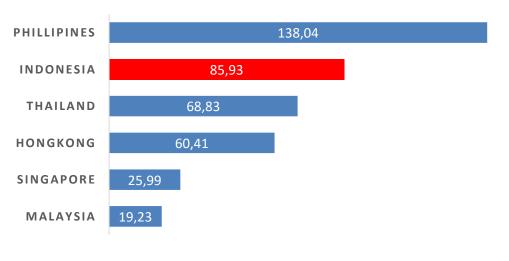




# INDONESIA PROPERTY SECTOR HAS ROOM TO GROW

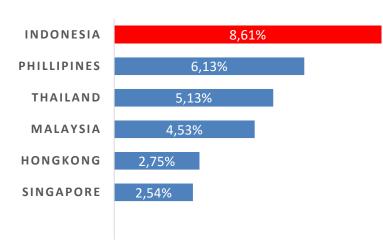
- Rapid urbanisation
- Growing middle-class
- Strong savings and income growth
- Low mortgage penetration
- Property as investment
- Improving regulatory environment
- Banking innovation
- Low property prices in the region
- Highest yields in the region

#### PRICE PER SQM/ GDP PER CAPITA

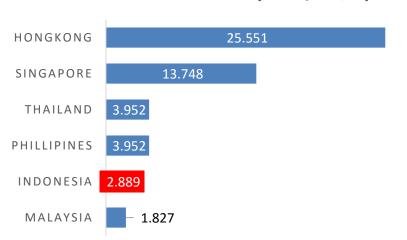


#### **ASIA PACIFIC PROPERTY**





#### PROPERTY PRICE (USD/SQM)



Source: Global Property Guide

## PROPERTY FOREIGN OWNERSHIP



#### LAND TITLES AVAILABLE:

1. Freehold : may be held by Indonesian citizens only (not even by fully

Indonesian- owned companies).

2. Right to Build (renewable leasehold) : may be held by Indonesian citizens and any company

established in Indonesia for an initial 30 years.

3. Right to Use (renewable leasehold) : may be held by Indonesian citizens, any company and foreigner

residence in Indonesia for an initial 30 years, extendable for

another 20 years and renewable for another 30 years

#### **OPTIONS FOR FOREIGN OWNERSHIP:**

- 1. Foreign residence in Indonesia can purchase property in own name under *Right to Use* title under Government Regulation no 103/2015 dated on 22 December 2015 and further reinforced by The Ministry of Agricultural and Spatial Planning /National Land Agency Regulation no 29/2016 dated on 19 Sept 2016 for certain minimum property value, which in Jakarta Province, a minimum Rp 10 bn for landed house and Rp 3 bn for condominium and subsequently much lower value for other areas.
- 2. Establish a company with approval for full or part foreign ownership (PMA company) to own the property.
- 3. Through Indonesian nominees, establish a locally owned company.
- 4. Use an Indonesian professional third party corporate nominee.
- 5. Private unregistered lease.
- 6. Establish a person to person arrangement with an Indonesian private individual who will personally own the property.

## **NEW LTV REGULATION**



Property Type	0	ld Regulatio	on	New Regulation		
	- I	П	III & above	- 1	II & above	
Landed property						
>70 sqm	85%	80%	75%	-	80%	
22-70 sqm	-	85%	80%	-	85%	
<=21 sqm	-	-	-	-	-	
Apartment						
>70 sqm	85%	80%	75%	-	80%	
22-70 sqm	90%	85%	80%	-	85%	
<=21 sqm	-	85%	80%	-	85%	
Shop house	-	85%	80%	-	85%	

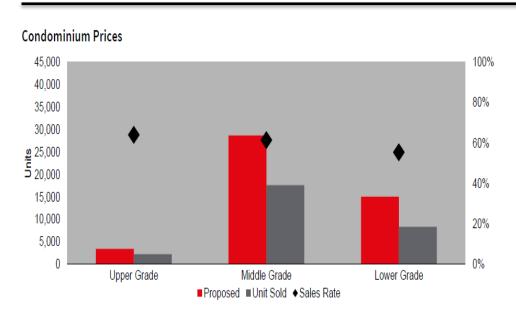
## **Mortgage Disbursement stages**

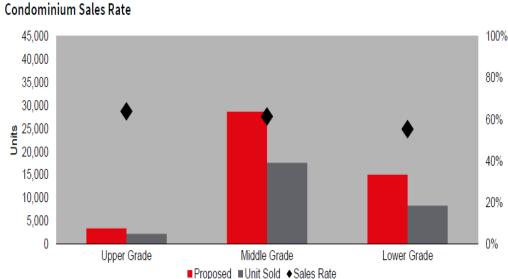
Old	Regulation	New Regulation				
Disbursement	Terms	Disbursement	Terms			
Landed properties		Landed properties				
Up to 40% from total credit	Complete foundation	Up to 30% from total credit	Following signing of credit agreement			
Up to 80% from total credit	Topping Off	Up to 50% from total credit	Complete foundation			
Up to 90% from total credit	Hand over	Up to 90% from total credit	Hand over			
Up to 100% from total credit	Completion of SPA	Up to 100% from total credit	Completion of SPA			
<u>Apartments</u>		<u>Apartments</u>				
Up to 40% from total credit	Complete foundation	Up to 30% from total credit	Following signing of credit agreement			
Up to 70% from total credit	Topping Off	Up to 50% from total credit	Complete foundation			
Up to 90% from total credit	Hand over	Up to 90% from total credit	Hand over			
Up to 100% from total credit	Completion of SPA	Up to 100% from total credit	Completion of SPA			

Source: Bank Indonesia 50

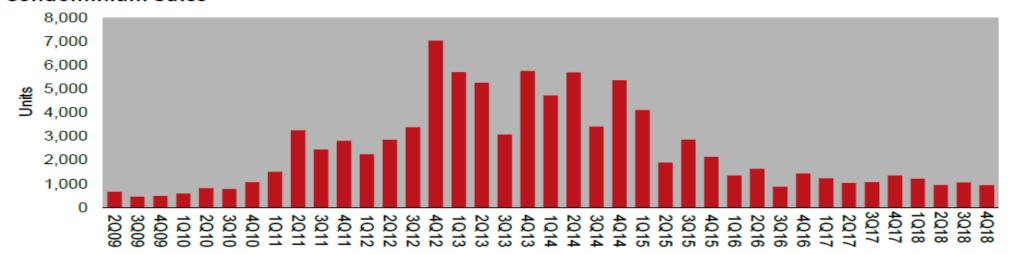


## OVERVIEW OF JAKARTA'S CONDOMINIUM MARKET



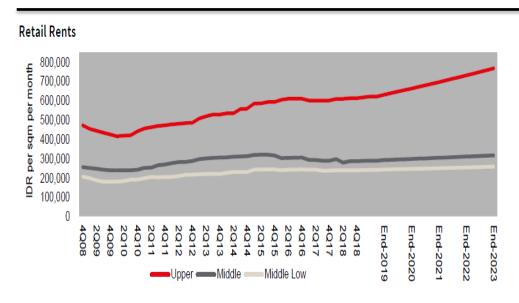


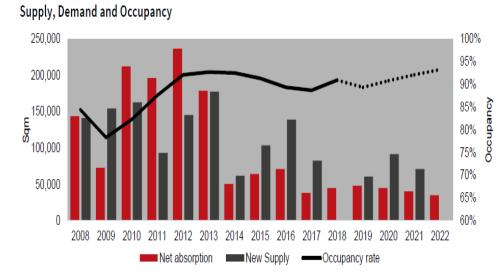
#### Condominium Sales



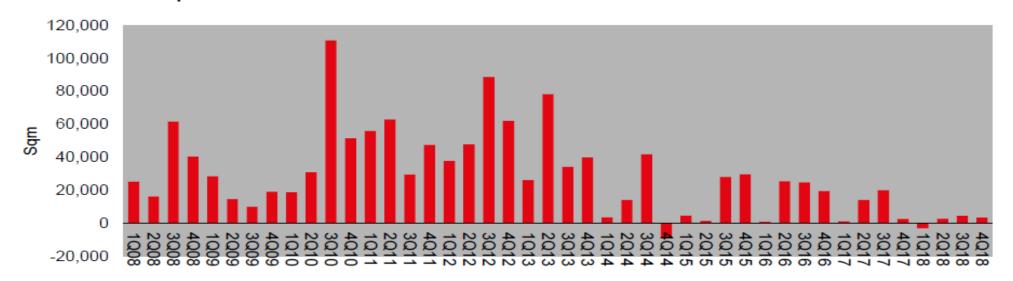
## OVERVIEW OF JAKARTA'S RETAIL MARKET







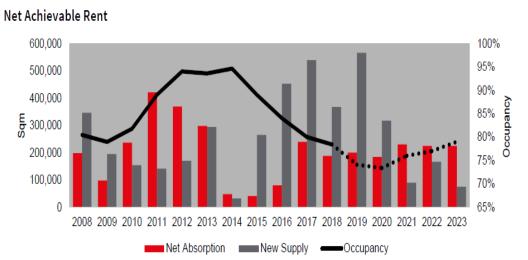
#### **Retail Net Absorption**

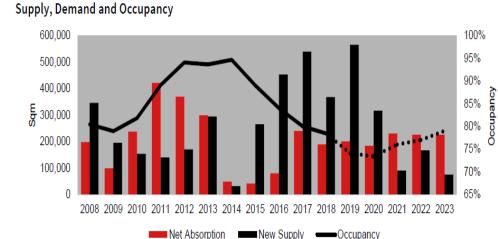


Source: Q4'2018 Jones Lang LaSalle Research

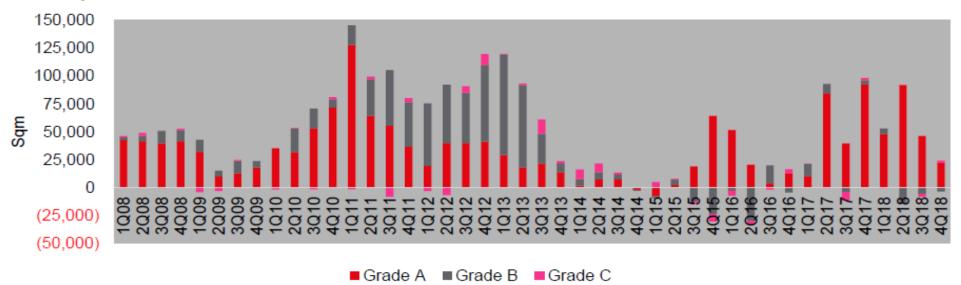


## OVERVIEW OF JAKARTA'S OFFICE MARKET - CBD AREA





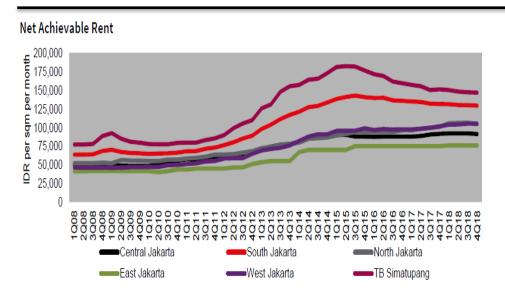
#### **Net Absorption**

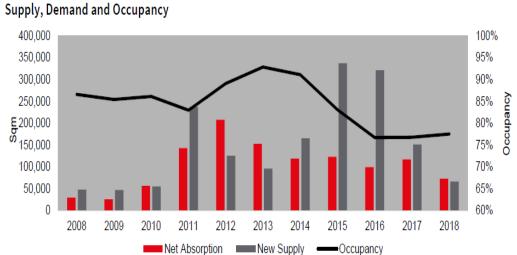


Source: Q4'2018 Jones Lang LaSalle Research

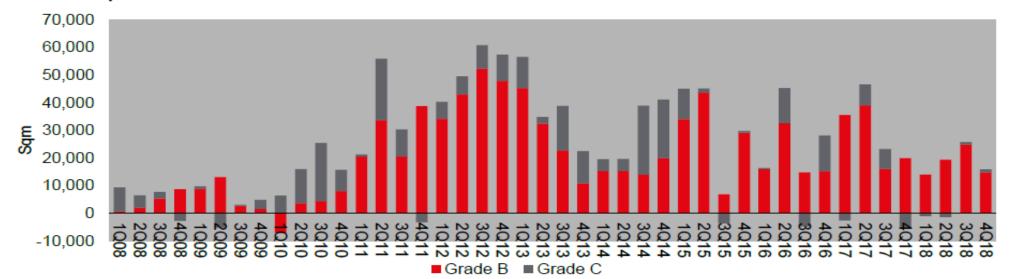


## OVERVIEW OF JAKARTA'S OFFICE MARKET - non CBD AREA





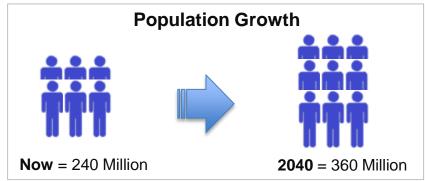
#### **Net Absorption**

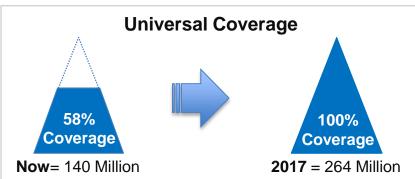


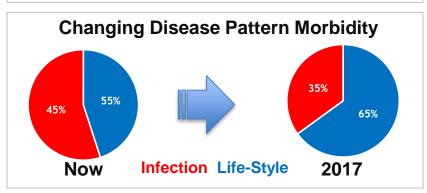
Source: Q4'2018 Jones Lang LaSalle Research

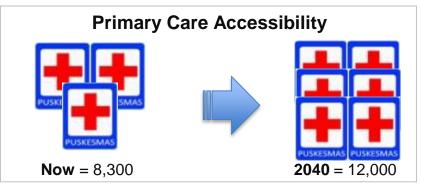


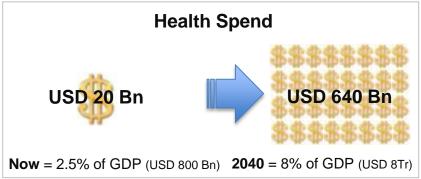
## INDONESIA HEALTHCARE LANDSCAPE

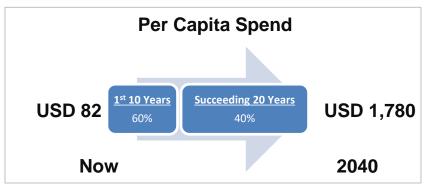








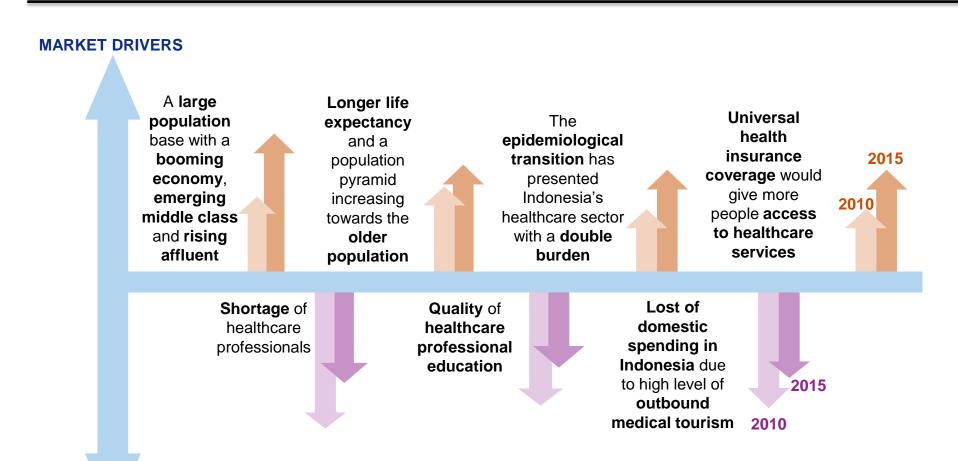




# MARKET DRIVERS & RESTRAINTS IN INDONESIA'S HEALTHCARE SECTOR

MARKET RESTRAINTS





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## HOSPITALS IN INDONESIA

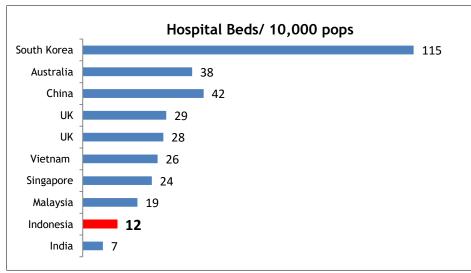
No	OWNER	31 Dec 12	31 Dec 13	31 Dec 14	31 Dec 15	31 Dec 16	31 Dec 17	31 Dec 18
1	MOH	32	33	34	36	33	33	33
2	PROVINCE GOVERNMENT	89	96	98	113	120	136	141
3	MUNICIPAL GOVERNMENT	88	92	93	98	97	97	90
4	DISTRICT GOVERNMENT	444	455	463	469	480	497	525
5	ARMY / POLICE	155	159	170	170	167	171	164
6	OTHER MINISTRIES / PUBLIC COMPANIES	79	79	79	79	77	78	69
7	PRIVATE	1,179	1,314	1,472	1,525	1,627	1,765	1,787
	TOTAL	2,066	2,228	2,409	2,490	2,601	2,777	2,809

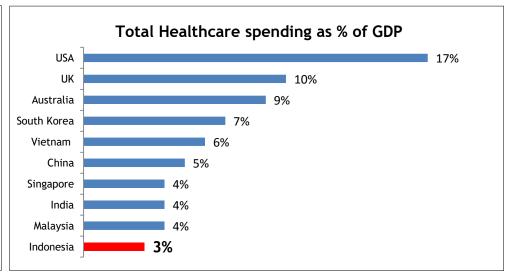
Source : Ministry of Health



## COMPARISON HEALTH STATISTICS

	Indonesia	Vietnam	Malaysia	Singapore	South Korea	India	China	Australia	USA	UK
Hospital beds per 10,000 pops	12	26	19	24	115	7	42	38	29	28
Physician per10,000 pops	2	8	15	23	23	8	18	35	26	28
Nursing and Midwife per 10,000 pops	13	14	41	71	69	21	23	126	118	84
Life expectancy at birth (years)	69	76	75	83	83	69	76	83	79	81
NMR per 1,000 live birth	14	12	4	1	2	25	5	2	4	3
MMR per 100,000 live birth	126	54	40	10	11	174	27	6	14	9
% Government Expenditure	38	42	52	52	56	26	60	67	50	80
% Private Expenditure	62	58	48	48	44	74	40	33	50	20
Healthcare Spend as % of GDP	3	6	4	4	7	4	5	9	17	10
Health expenditure per capita in PPP	369	334	1.064	3.681	2.556	238	762	4.492	9.536	4.145

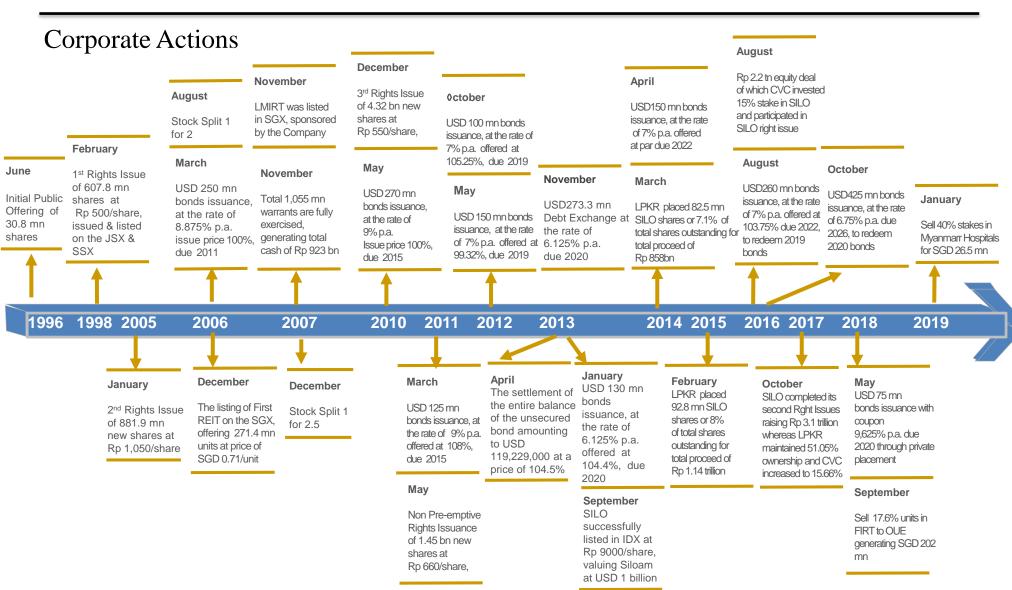




Source: WHO, World Bank 2018

## LIPPO KARAWACI'S MILESTONES





## LIPPO KARAWACI'S MILESTONES



#### Corporate Developments July August **January** October Mav Launched Launched Launched **January** Opened Px Pavilion at Launched St Moritz July Holland Village Kemang Village. Holland Village St Moritz, as part of Panakukang, an integrated Second Phase a large scale Started Office Tower in integrated development Merger of 8 development in the city 190 condo integrated dev't. Lippo Central Jakarta in West Jakarta center of Makassar property-Units in in South Jakarta Village June related Central Jakarta Township October companies, January January August March Started Launched **November** November October Established Tanjung Property, The Company formalised its 6 Launched Hillcrest House Launched Launched Irvine Launched under the BU: Urban Devt, Large Scale Healthcare & Bunga San Diego and Faiview Embarcedero, an Suites as part of Embarcadero Started name Integrated, Healthcare, Retail Township Hospitality Hills Tower as part integrated CBD Meikarta, Eastern Wing. Lippo PT Tunggal Malls, Hospitality & Infras, and business Memorial development in of Millenium a new CBD in Reksakencana Cikarang 156 condo units Property & Portfolio Mamt. Park Bintaro, South Jakarta Village (new Lippo Cikarang in South Jakarta Township CBD in LV) 1990 1993 1997 2004 2007 2009 2014 2002 2005 2008 2012 2013 2015 2016 2017 May December November March Mav September August August June Launched September Launched Launched Holland Launched Launched Pasadena 3rd Launched Holland Village, Launched The Launched Launched Village Manado Meikarta, a city at Glendale Newport tower in CBD a large scale Launched City of St.Moritz, a large Nine the landed house the heart of Lippo Park, the Park, the Meikarta. its first retail integrated Tomorrow scale integrated Residence. development in Cikarang that will fifth tower sixth tower a new CBD in development in strata-titled (CITO), its development in a large scale Manado, North be more beautiful in CBD in CBD Lippo Cikarang Central Jakarta project, and West Jakarta integrated first large Sulawesi than Jakarta Meikarta Meikarta followed by development scale 7 others in North integrated Mav October December development Kemang Launched Monaco June Launched Lippo Opening of Bay the first in Surabaya Jakarta Sold Burbank. Thamrin, an Peiaten integrated 4th tower in CBD Office Tower in Village, its first development in Meikarta to single **CBD** Jakarta leased mall, in Manado, North Japanese South Jakarta Sulawesi investor

## LATEST AWARDS





Siloam received

Best of the Best Award

The Top 50 Companies for
2018

(from Forbes Magazine)



Lippo Cikarang received

Nusantara CSR award 2018

in the category community economic
empowerment, improving health
quality, improving the quality of
education, and regional infrastructure
development
(from La Tofi School of CSR)



Lippo Karawaci received

Certificate of Appreciation
For Tempo Country
Contributor 2018

(from Tempo Inti Media)



Certificate of
Appreciation from
Bekasi regency for CSR
in Education and
Healthcare



Lippo Cikarang received
Indonesia Best Public Company 2018
in the category Property, Real Estate
and Building Construction
(from Warta Ekonomi magazine)



Lippo Cikarang received
Indonesia Property Award 2018
in the category of the
prospective housing in Cikarang
for The Patio project
(from Property Indonesia
magazine)



Lippo Karawaci received

"One of the Most Valuable
Indonesian Brands 2018" with
a US 150 million Brand Value
and AA- Brand Rating
(from Brand Plc)



Lippo Cikarang received
Indonesia Green Award 2018
in the category of pioneer in
pollution prevention, saving
water resources,
development of biodiversity
(from La Tofi School of CSR)



Lippo Cikarang received
Certificate Appreciation from
West Java Governor as its
partner in developing West
Java through its CSR in 2018



Lippo received

Top Ten Developer in
Indonesia award in 2018

(from BCI Asia)



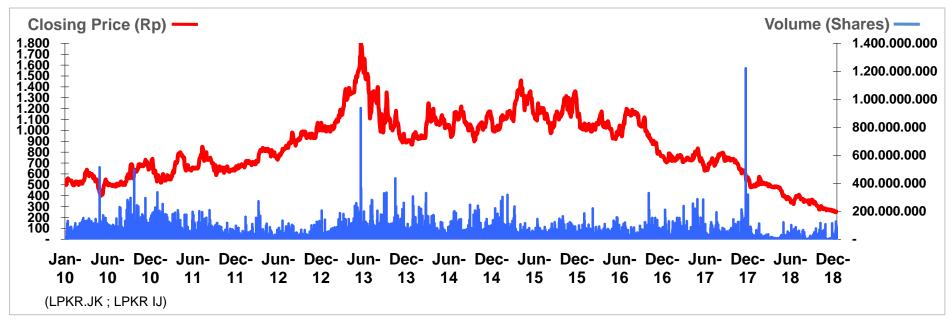
Lippo Karawaci received
Indonesia Property Award 2018
as Top Marketing Communication
in the category City & Township
(from Warta Ekonomi magazine)

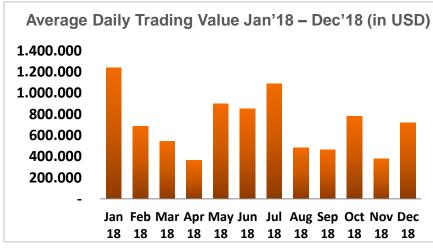


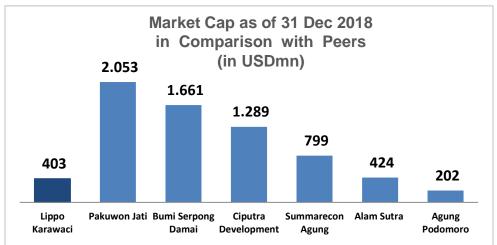
Lippo Cikarang received
Indonesia Property Award 2018
as Top Marketing Communication
in the category Industrial Estate
(from Warta Ekonomi magazine)











Source : Indonesia Stock Exchange

## TOP 25 LISTED COMPANIES BY TRADING VOLUME WLIPPO



	1				
25 Most Active Stocks by Tradin	g Volume	т.	otal Trading		Trading
No. Listed Stocks	Volume	8	Value (IDR)	Freq. (x)	Days
1, Hanson International Tbk. (MYRX)	231.431.117.333	9,12	28.504.464.593.473	327.938	240
2, Rimo International Lestari Tbk (RIMO)	212.790.105.196	8,39	29.127.289.874.088	404.855	240
3, Trada Alam Minera Tbk. (TRAM)	115.918.096.646	4,57	32.293.088.772.343	1.098.039	240
4, Inti Agri Resources Tbk. (IIKP)	106.396.910.197	4,20	25.296.385.341.240	301.831	240
5, Bumi Resources Tbk. (BUMI)	83.322.588.244	3,29	22.249.088.025.848	1.085.341	240
6, Sentul City Tbk. (BKSL)	53.337.132.503	2,10	9.218.935.712.244	809.728	240
7, Bumi Resources Minerals Tbk (BRMS)	48.954.901.565	1,93	3.517.552.562.007	286.586	240
8, Sri Rejeki Isman Tbk. (SRIL)	47.205.043.384	1,86	16.710.979.210.614	1.504.542	240
9, Energi Mega Persada Tbk. (ENRG)	38.857.097.897	1,53	7.093.105.915.001	688.047	240
10, Marga Abhinay a Abadi Tbk. (MABA)	38.007.661.849	1,50	9.382.078.410.670	226.900	240
11, Bank Rakyat Indonesia (Persero) Tbk (BBRI)	35.982.853.886	1,42	119.010.740.340.112	2.231.957	240
12, Kresna Graha Investama Tbk (KREN)	32.642.773.116	1,29	21.576.501.800.231	1.257.505	240
13, Intikeramik Alamasri Industri Tbk (IKAI)	30.435.048.648	1,20	9.066.418.370.872	805.054	238
14, Telekomunikasi Indonesia (Persero) Tbk. (TLKM)	29.770.360.544	1,17	111.847.707.398.439	2.115.189	240
15, Armidian Kary atama Tbk. (ARMY)	29.286.435.492	1,15	8.312.912.348.044	55.309	240
16, Darma Henwa Tbk. (DEWA)	26.417.672.253	1,04	1.430.398.337.742	166.516	240
17, Bumi Teknokultura Unggul Tbk (BTEK)	26.243.318.975	1,03	3.393.974.575.762	36.373	239
18, Medco Energi Internasional Tbk (MEDC)	25.632.560.958	1,01	30.557.723.668.558	862.906	240
19, Perusahaan Gas Negara Tbk. (PGAS)	25.103.174.131	0,99	54.437.022.142.553	2.004.475	240
20, Asuransi Kresna Mitra Tbk. (ASMI)	24.932.307.250	0,98	17.781.190.483.830	75.021	240
21, Lippo Karawaci Tbk. (LPKR)	24.282.533.533	0,96	11.342.750.831.752	313.420	240
22, Logindo Samudramakmur Tbk (LEAD)	24.140.697.010	0,95	3.172.556.086.510	615.917	240
23, Sitara Propertindo Tbk. (TARA)	23.031.360.753	0,91	19.332.794.316.290	1.030.439	240
24, Bank Panin Dubai Syariah Tbk. (PNBS)	22.619.479.100	0,89	1.938.008.831.200	336.809	240
25, Astrindo Nusantara Infrastruktur Tbk. (BIPI)	22.373.213.104	0,88	1.684.989.975.202	264.251	240

Source : IDX

## INVESTOR RELATIONS



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