# Right Place, Right Time, Right Company





# PT Lippo Karawaci Tbk 9M 2017

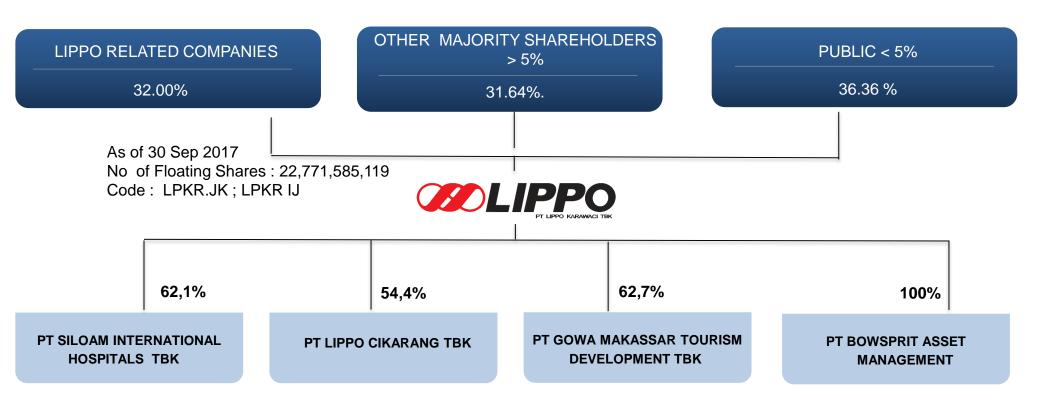
**Indonesia's Largest and Most Integrated Property Group** 

Leaders in Integrated Developments, Hospitals, Retail Malls, Hotels and Asset Management

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# CORPORATE STRUCTURE





## LARGEST & MOST INTEGRATED PROPERTY COMPANY



**Largest listed** property Company by Revenue and Total Assets. Revenue and Total Assets as per 9M 2017: USD 555 million and USD 3.9 billion, respectively.

**Fastest growing** Indonesian real estate group market cap grew by more than 5x to USD 1.24 billion<sup>1</sup> since the merger of eight property related companies in 2004. Market leaders in mixed use integrated developments, hospitals, and retail malls.

**Integrated business model** with ability to recycle capital, and **largest diversified landbank** throughout Indonesia.

Only Property Company **rated** by three rating agencies (B by Standard & Poor's<sup>2</sup>, BB- by Fitch<sup>3</sup>, B1 by Moody's <sup>4</sup>)

**Included in major** Indonesia Stock Exchange **Indices**: LQ45,IDX30, Kompas-100, Jakarta Islamic Index, ISSI, and Investor-33.

Strong International Partners and Shareholders.

Multi Award winning Developer.

# LPKR FOUR BUSINESS DIVISIONS



**DEVELOPMENT REVENUE** 

**RECURRING REVENUE** 

RESIDENTIAL AND URBAN DEVELOPMENT

#### **HOSPITALS**

#### **COMMERCIAL**

# ASSET MANAGEMENT

**Development rights:** 

8,087 ha

Land already acquired:

5,002 ha

**Landbank Inventory:** 

1,364 ha

Lippo Village: 27%

Lippo Cikarang: 36%

**Tanjung Bunga: 21%** 

San Diego Hills: 6%

31 hospitals in 22 cities with 6,300 beds capacity under the Siloam Hospitals network.

39 hospitals in the pipeline

National and International (JCI) accreditation

#### Malls:

Own and/or manage 47 malls

(GFA of 3.3 million sqm)

38 malls in the pipeline

#### **Hotels:**

Own and/or manage 9 hotels with 1,970 rooms

Manages 2 public listed REITs in SGX :

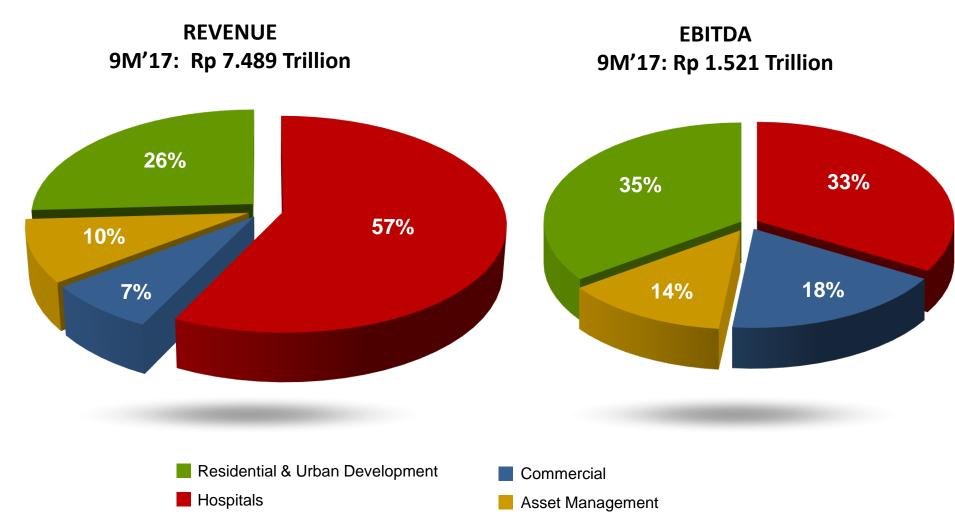
First REIT & LMIRT

**USD2.3 billion Assets Under Management** 

**Town Management** 

# **REVENUE & EBITDA CONTRIBUTION**

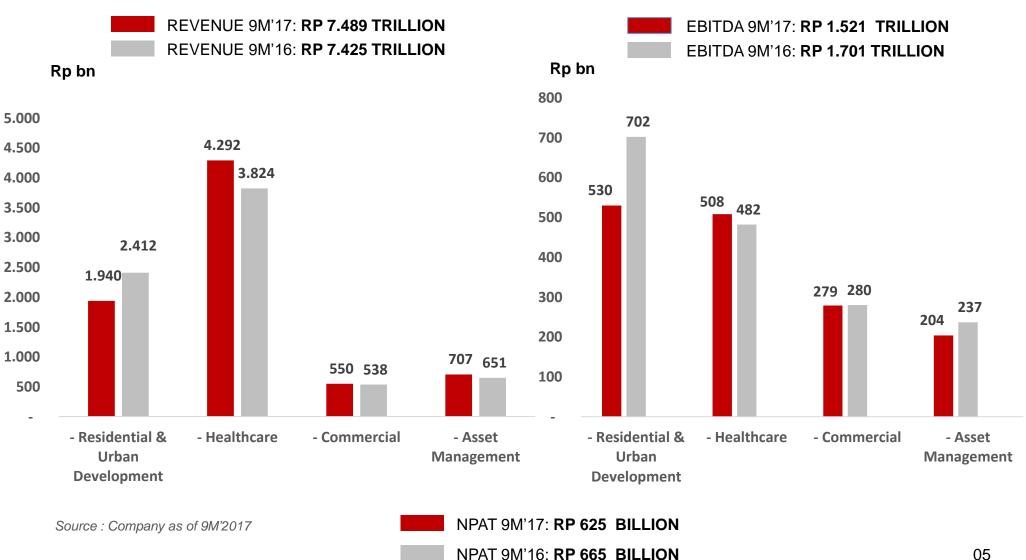




Source : Company as of 9M'17

# **WLIPPO**

# INCOME STATEMENTS: 9M'2017 AND 9M'2016





# MOST DIVERSIFIED LANDBANK AND PROJECTS

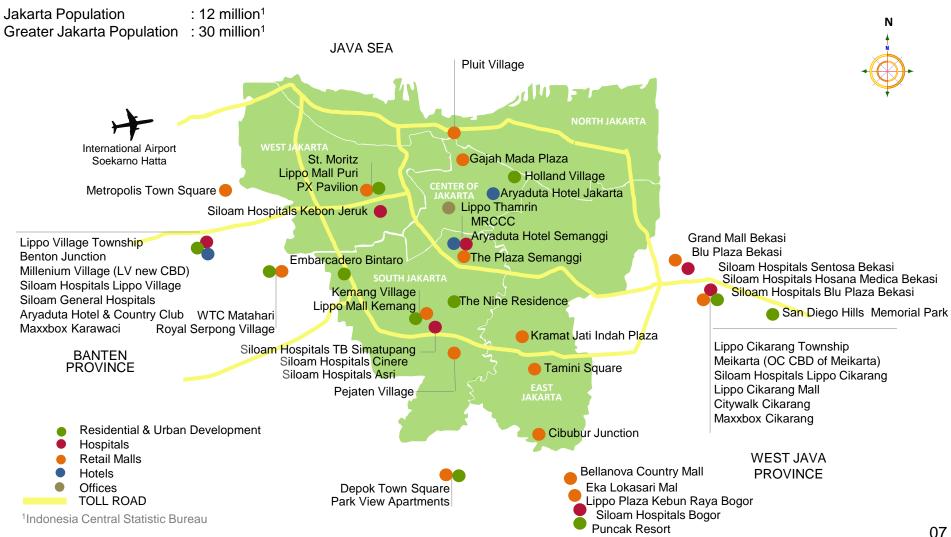
#### **INDONESIA**





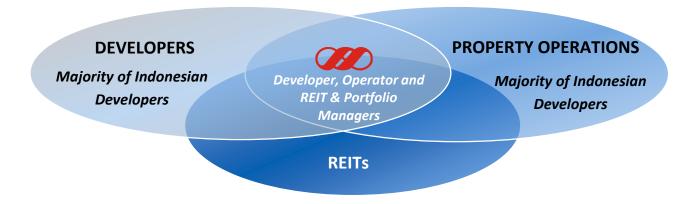
# MOST DIVERSIFIED LANDBANK AND PROJECTS

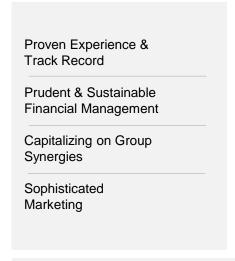
#### PROJECTS IN GREATER JAKARTA



# MOST INTEGRATED BUSINESS MODEL IN INDONESIAN PROPERTY SECTOR







Existing Landbank & Proactive Land Acquisition



#### **Integrated Projects Across Property** Value Chain

#### Projects:

- Residential
- Industrial
- Commercial

#### Service:

- Healthcare
- Hospitality
- Leased Mall Management

#### **Development** Income

#### **Buyers:**

- Individual
- Corporate

#### **Recurring Income**

Middle income and upper market segment





DEVELOPMENT AND OPERATING CAPABILITIES ACROSS THE SPECTRUM OF REAL ESTATE PRODUCTS



# HIGHLY EXPERIENCED & PROFESSIONAL MANAGEMENT

#### **BOARD OF COMMISSIONERS:**



Theo L. Sambuaga Chairman



Surjadi Soedirja Vice Chairman



Agum Gumelar



Farid Harianto



H. Sutiyoso

#### **BOARD OF DIRECTORS:**



Ketut Budi Wijaya President Director



Tjokro Libianto



Chan Chee Meng



Alwi Sjaaf



Richard Setiadi



Wijaya Subekti\*

09

# **GROWTH STRATEGIES**



# RESIDENTIAL AND URBAN DEVELOPMENT

Enhance value of our landbank through various new infrastructure development and high quality residential and commercial products.

Continue to complete and deliver on project pipeline with due consideration of recent regulations in a more realistic launch schedule

Continue to diversify into other types of property developments, i.e. office.

Ramp up our marketing sales to capitalise on current opportunities and our industry leading position.

Wider price range to capture broad market coverage

#### **HOSPITALS**

Deliver as promised on our hospital expansion program whilst further enhancing our position as the leading hospital and healthcare group in Indonesia.

Continue our operational and cost efficiency programs to shorten stabilisation periods of new hospitals.

Set the benchmark for innovative medical packages that meet the needs of our growing middle class.

Create new medical package to meet the needs of broad market segment for world class healthcare

#### **COMMERCIAL**

#### **RETAIL MALLS**

Execute on planned pipeline developments

Expedite the development of pipeline projects

Fast track asset enhancement projects in existing malls.

Enhance process and culture to create Indonesia's premier malls operator.

#### **HOTELS**

Increase market share and profitability of our existing hotel portfolio

Entry into the middle market through launch of three star hotel chain

# ASSET MANAGEMENT

Deliver a significant growth in scale in our REITs through our asset light strategy.

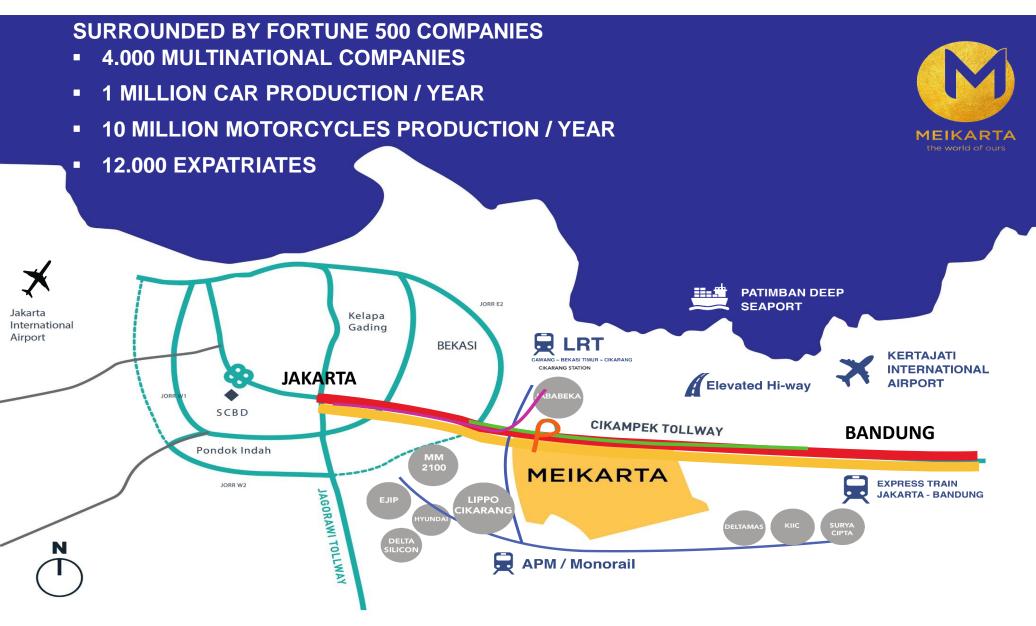
Continue to grow our fee income contribution which strengthen our recurring revenue base.

Increase Fee Income through management of Real Estate Investment Funds (DIRE)

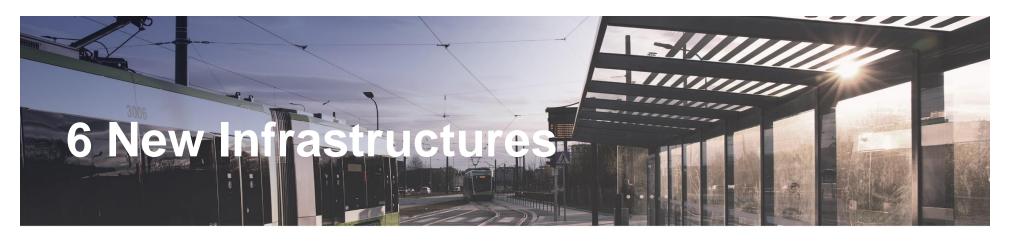














PATIMBAN DEEP SEAPORT

EST. VALUE: Rp 40 T

EST. COMPLETION: 2019 (PARTIAL)



LRT CAWANG -BEKASI TIMUR - CIKARANG

EST. VALUE: Rp 3,2 T EST. COMPLETION: 2019



KERTAJATI INTERNATIONAL AIRPORT

EST. VALUE: Rp 23 T

EST. COMPLETION: 2019



APM (MONORAIL) CONNECTING

7 INDUSTRIAL AREAS

EST. VALUE: Rp 21 T

EST. COMPLETION: 2020



EXPRESS TRAIN JAKARTA – BANDUNG EST. VALUE: Rp 65 T

EST. COMPLETION: 2019



ELEVATED TOLL JAKARTA – CIKAMPEK

EST. VALUE: Rp 16 T

EST. COMPLETION: 2019











# World Class • Facilities

- Industrial Research Center
- Top 3 Universities
- Top 5 High Schools & Top 10 Primary Schools
- Malls 300,000 sqm
- International Financial Center •
- 10 International 5 Star Hotels •
- National Library
- Opera Theatre & Art Center
- International Health Center

# MEIKARTA UNDER CONSTRUCTION











# LAUNCHED IN 2017 : MEIKARTA





**American Style** 



**European Style** 



**Asian Style** 



**Modern Style** 



# **SOLD (AS OF 30 SEP 2017)**

Launched Date	13 May 2017
<b>Marketing Sales</b>	Rp 4,9 trillion
Total Units	13.229
Area (sqm)	688.252
Est. ASP/ sqm	Rp 6,5 - 7,8 mn

#### **PAYMENT PROFILE**

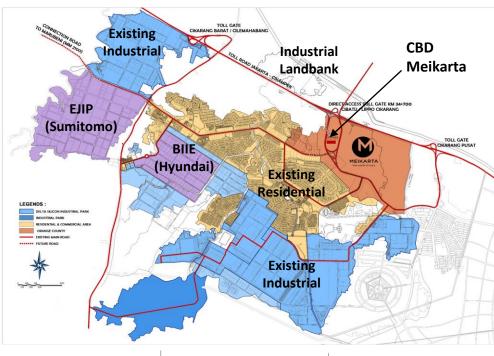
Cash	16 %
Mortgage	49 %
Installment	35 %



#### LIPPO VILLAGE IN KARAWACI, WEST OF JAKARTA



#### LIPPO CIKARANG, EAST OF JAKARTA



Developm 3,066 ha	ent Rights	Land already acquired 1,228 ha	Landbank inventory 318 ha
Residential Houses Condos Shophouses	> 10,583 > 1,120 > 1,193	Population > <b>59,521</b>	Jobs <b>48,688</b>

			and already acquired  2,828 ha		Landbank inventory <b>494 ha</b>	
Houses Condos	Resident > 14,000 > 1,850	0	Population > <b>50,720</b>		Workers <b>484,300</b>	
Shophouses	> 1,216		Global Names :			
Industrial	No. of Fa > 993	ctories	Toyota Tsusho, Hankook, Danone, Epson, Sanyo, KIA Motors		otors	



#### TANJUNG BUNGA, MAKASSAR, SOUTH SULAWESI

#### SAN DIEGO HILLS MEMORIAL PARK AND FUNERAL HOME



Development Rights 1,500 ha	Land already acquired <b>651 ha</b>	Landbank inventory 290 ha	
Residential Houses > 6,595 Shophouses > 189	Population > <b>14,692</b>	Jobs <b>13,254</b>	



Master Plan
500 ha
Land already acquired
90 ha
(+ 14 ha family center & lake)
Plot Sold
54,501

27 km roads built, and 9,379 trees planted,





# A LANDMARK PROJECT – SOUTH JAKARTA (FIRST LAUNCHED ON JULY 2007)



SOLD (AS OF 30 SEP 2017)				
THE RITZ	THE COSMOPOLITAN	THE EMPIRE		
98% Rp 438 bio 100% completion	97% Rp 388 bio 100% completion	97% Rp 340 bio 100% completion		
THE TIFFANY	THE INFINITY	THE INTERCON		
100% Rp 599 bio 100% completion	100% Rp 392 bio 100% completion	100% Rp 360 bio 100% completion		
THE BLOOMINGTON	PAYMENT PROFILE			
91% Rp 915 bio	Cash Mortgage 12-36 Monthly Ins	30% 49% tallment 21%		





#### TOTAL LAND AREA: 11.4 Ha (FIRST LAUNCHED ON AUGUST 2008)



#### **SOLD (AS OF 30 SEP 2017)**

PRESIDENTIAL SUITES	AMBASSADOR SUITES	ROYAL SUITES
96% Rp 449 bio	97% Rp 356 bio	98% Rp 367 bio
100% completion	100% completion	100% completion

PRESIDENTIAL SUITES	NEW AMBASSADOR SUITES	NEW ROYAL SUITES
88%	90%	99%
Rp 600 bio	Rp 512 bio	Rp 367 bio
97% completion	96% completion	100% completion

#### **PAYMENT PROFILE**

Cash	24 %
Mortgage	47 %
12-36 Monthly Installment	29 %

# PRE-SOLD PROJECTS UNDER CONSTRUCTION (LAUNCHED IN 2011- 2013)



OFFICE TOWER AT THE ST. MORITZ WEST JAKARTA



PARK VIEW APARTMENTS DEPOK

HOLLAND VILLAGE CENTRAL JAKARTA

LIPPO THAMRIN CENTRAL JAKARTA











# PRE-SOLD PROJECTS UNDER CONSTRUCTION (LAUNCHED IN 2014)

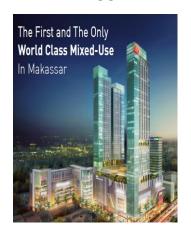


ST. MORITZ PANAKUKANG MAKASSAR



**OFFICE TOWER AT** 

**HILLCREST+ FAIRVIEW** LIPPO VILLAGE









**HOLLAND VILLAGE SECOND PHASE CENTRAL JAKARTA** 

**EMBARCADERO BINTARO EASTERN WING, TANGERANG** 

**IRVINE + WESTWOOD** LIPPO CIKARANG







# PRE-SOLD PROJECTS UNDER CONSTRUCTION (LAUNCHED IN 2015-2016)



PASADENA SUITES
CBD Meikarta,
LIPPO CIKARANG

MONACO BAY MANADO, NORTH SULAWESI HOLLAND VILLAGE MANADO, NORTH SULAWESI BURBANK CBD Meikarta, LIPPO CIKARANG

GLENDALE PARK CBD Meikarta, LIPPO CIKARANG NEWPORT PARK CBD Meikarta, LIPPO CIKARANG















# Mature Hospitals





#### SILOAM HOSPITALS LIPPO VILLAGE TANGERANG (West of Jakarta)

308 Bed Capacity 274 Operational Beds 252 GP and Specialists 371 Nurses

Centre of Excellence: Cardiology, Neuroscience, Orthopedics & Emergency



79.61% Ownership

FIRST PREIT

#### SILOAM HOSPITALS BALIKPAPAN **EAST KALIMANTAN**

232 Bed Capacity 165 Operational Bed 105 GP and Specialists 141 Nurses



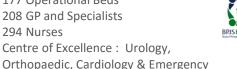
Centre of Excellence: Orthopedics & Emergency



#### SILOAM HOSPITALS KEBON JERUK

WFST JAKARTA

285 Bed Capacity 177 Operational Beds 208 GP and Specialists 294 Nurses Centre of Excellence: Urology,





### SILOAM HOSPITALS MANADO NORTH SULAWESI

238 Bed Capacity 177 Operational Beds 108 GP and Specialists

186 Nurses

Centre of Excellence: Emergency



#### SILOAM HOSPITALS SURABAYA **EAST JAVA**

162 Bed Capacity 160 Operational Beds 159 GP and Specialists

229 Nurses

Centre of Excellence: Fertility Treatment, Cardiology & Emergency



# FIRST PREIT

#### SILOAM HOSPITALS PURWAKARTA WEST JAVA

202 Bed Capacity 194 Operational Beds 58 GP and Specialists

200 Nurses

Centre of Excellence : Emergency







# **Developing Hospitals**



79.84% Ownership

#### SILOAM HOSPITALS CIKARANG BEKASI (East of Jakarta)

114 Bed Capacity 108 Operational Beds 85 GP and Specialists

143 Nurses

Centre of Excellence: Occupational Health &





#### SILOAM GENERAL HOSPITAL (RSUS

TANGERANG (West of Jakarta)

640 Bed Capacity 300 Operational Beds 139 GP and Specialists

228 Nurses

Centre of Excellence : Emergency



83.0% Ownership

#### SILOAM HOSPITALS JAMBI **FAST SUMATERA**

100 Bed Capacity 90 Operational Beds 63 GP and Specialists

119 Nurses

Centre of Excellence : Emergency





#### SILOAM HOSPITALS MAKASSAR

SOUTH SULAWESI

362 Bed Capacity 215 Operational Beds

125 GP and Specialists 219 Nurses

Centre of Excellence: Cardiology,

**Endocrinology &** 

Emergency



176 Operational Beds 171 GP and Specialists 254 Nurses

Centre of Excellence: Cancer, Liver &

**Emergency** 





#### SILOAM HOSPITALS PALEMBANG SOUTH SUMATERA

357 Bed Capacity

150 Operational Beds

126 GP and Specialists

163 Nurses

Centre of Excellence: Gastroenterology &

**Emergency** 70.00% Ownership









# **Developing Hospitals**



#### SILOAM HOSPITALS KUPANG **EAST NUSA TENGGARA**

416 Bed Capacity 110 Operational Beds 55 GP and Specialists 153 Nurses Centre of Excellence: Emergency





#### SILOAM HOSPITALS MEDAN

NORTH SUMATERA

356 Bed Capacity 101 Operational Beds 116 GP and Specialists 104 Nurses

Centre of Excellence: Emergency & Trauma



#### SILOAM HOSPITALS CINERE DEPOK (South of Jakarta)

50 Bed Capacity 37 Operational Beds 21 GP and Specialists 36 Nurses Centre of Excellence: Cardiology

80.0% Ownership



#### SILOAM HOSPITALS TB SIMATUPANG **SOUTH JAKARTA**

269 Bed Capacity 116 Operational Beds 153 GP and Specialists 135 Nurses

Centre of Excellence: Cardiology, Oncology,

Neuroscience & Emergency





# Distinct Market Segment Hospitals



#### SILOAM HOSPITALS BALI BALI

281 Bed Capacity 116 Operational Beds 126 GP and Specialists

179 Nurses

Centre of Excellence : Treatment for tourists,
Orthopedics, Cardiology &

Emergency





#### **BIMC KUTA**

BALI

19 Bed Capacity

18 Operational Beds

39 GP and Specialists

61 Nurses

Centre of Excellence : Treatment for tourists &

Emergency



#### SILOAM HOSPITALS ASRI SOUTH JAKARTA

42 Bed Capacity

42 Operational Beds

121 GP and Specialists

77 Nurses

Centre of Excellence: Urology





#### **BIMC NUSA DUA**

BALI

39 Bed Capacity

24 Operational Beds

52 GP and Specialists

51 Nurses

Centre of Excellence : Cosmetic Surgery &

Emergency





# New Hospitals in 2016



#### SILOAM HOSPITALS LABUAN BAJO

#### EAST NUSA TENGGARA

124 Bed Capacity

80 Operational Beds

28 GP and Specialists

67 Nurses

Centre of Excellence: Emergency





#### SILOAM HOSPITALS BUTON

#### SOUTHEAST SULAWESI

140 Bed Capacity
60 Operational Beds

32 GP and Specialists

75 Nurses

Centre of Excellence: Emergency



#### SILOAM HOSPITALS SAMARINDA

#### EAST KALIMANTAN

34 Bed Capacity

10 Operational Beds

23 GP and Specialists

19 Nurses

Centre of Excellence : Emergency





# New Hospitals in 2017



#### **GRHA ULTIMA MEDIKA** WEST NUSA TENGGARA

69 Bed Capacity 40 Operational Beds 45 GP and Specialists 57 Nurses

Centre of Excellence: Emergency



#### SILOAM HOSPITALS BOGOR

BOGOR (WEST JAVA)

246 Bed Capacity **60** Operational Beds

63 GP and Specialists

54 Nurses

Centre of Excellence: Emergency



#### **RUMAH SAKIT UMUM SENTOSA BEKASI (EAST OF JAKARTA)**

50 Bed Capacity

45 Operational Beds

36 GP and Specialists

35 Nurses

Centre of Excellence: Emergency



#### **RUMAH SAKIT HOSANA MEDIKA**

**BEKASI (EAST OF JAKARTA)** 

101 Bed Capacity

74 Operational Beds

24 GP and Specialists

62 Nurses

Centre of Excellence: Emergency



#### RUMAH SAKIT UMUM PUTERA BAHAGIA

CIREBON (WEST JAVA)

114 Bed Capacity 114 Operational Beds

56 GP and Specialists

142 Nurses

Centre of Excellence: Emergency



#### SILOAM HOSPITALS YOGYAKARTA

YOGYAKARTA (CENTRAL JAVA)

149 Bed Capacity

**60** Operational Beds

56 GP and Specialists

67 Nurses

Centre of Excellence: Emergency



#### SILOAM HOSPITALS BANGKA BELITUNG

Bangka Belitung

412 Bed Capacity 23 Operational Beds 33 GP and Specialists

42 Nurses

Centre of Excellence: Emergency



#### SILOAM HOSPITALS BEKASI TIMUR

**BEKASI TMUR (EAST OF JAKARTA)** 

56 Bed Capacity

20 Operational Beds

37 GP and Specialists

47 Nurses

Centre of Excellence: Emergency





# For Completion in 2017

#### <100 Bed Capacity

#### **BANJARMASIN**



**BATU LIPPO MALL** 



**MANADO KAIRAGI** 



**GUNUNG SAHARI** 



>100 Bed Capacity

#### **JEMBER**



**LUBUK LINGGAU** 



**SEMARANG HOO** 







# For Completion in 2018

#### <100 Bed Capacity

#### **BEKASI GRAND MALL**



**BINJAI** 



#### >100 Bed Capacity

#### **ACEH HERMES**



**AMBON** 



**BANJARMASIN DARHAM** 



**PALANGKARAYA** 



**RSUS KELAPA DUA** 



**SORONG** 







## PROGRESS IN LICENSING

#### **Licensing Process**

In order to be able to fully commission a new hospital, we have to go through a licensing process involving local governments and provincial health departments. This process involves more than 40 licenses and can be summarized into 6 most critical licenses.

Environmental License (AMDAL)

Building Permit (HO)

Nuisance Permit (HO)

Nuisance Building Permit (IMRS)

Certificate of Proper Building Function (SLF)

Operational License (IO)

#### Status of Projects for 2017 & 2018\*

Hospital	AMDAL	IMB	но	IMRS	SLF	Ю
Ambon	<b>√</b>	$\checkmark$				
Banjarmasin	$\checkmark$	$\checkmark$	$\checkmark$			
Batu Lippo Mall	$\checkmark$	$\checkmark$				
Bekasi Grand Mall	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$	
Gunung Sahari	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$		
Jember	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$		
Lubuk Linggau	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$		
Manado Kairagi	$\checkmark$	$\checkmark$				
Semarang Hoo	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$		
Sorong	$\checkmark$	$\checkmark$	$\checkmark$			

\* As of October 2017





#### DOMINANT POSITION IN RETAIL DEVELOPMENT & PROPERTY MANAGEMENT

#### MANAGES 47 MALLS THROUGHOUT INDONESIA

- 3.3 million sqm GFA
- As of Sep 30, 2017 : Overall average occupancy 88% and 94% in LMIRT properties









## **Pipeline Malls:**



A Touch of Luxury

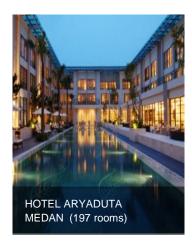


#### MANAGES 9 HOTELS THROUGHOUT INDONESIA

■ As of Sep 30, 2017 : Overall average occupancy 68%











#### **HOTELS UNDER ARYADUTA MANAGEMENT:**







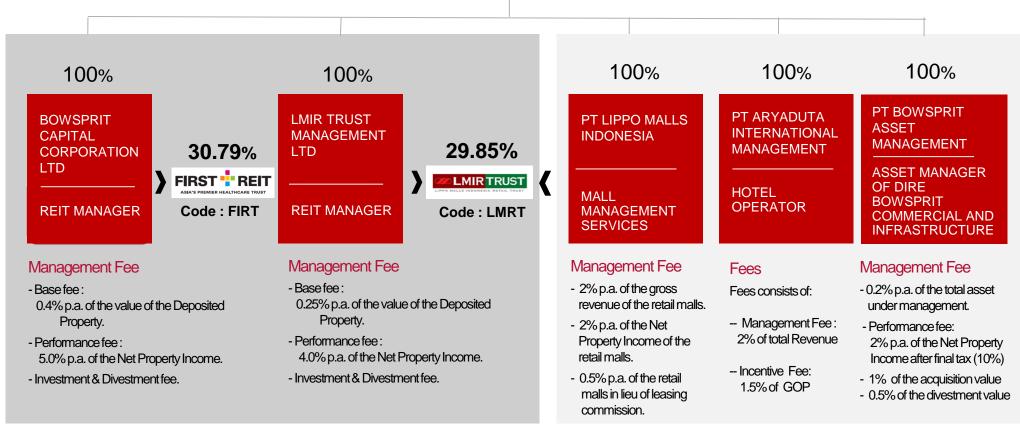


#### ASSET MANAGEMENT



#### UNIQUE FOR AN INDONESIAN PROPERTY COMPANY





As of 30 Sep 2017

IN SINGAPORE

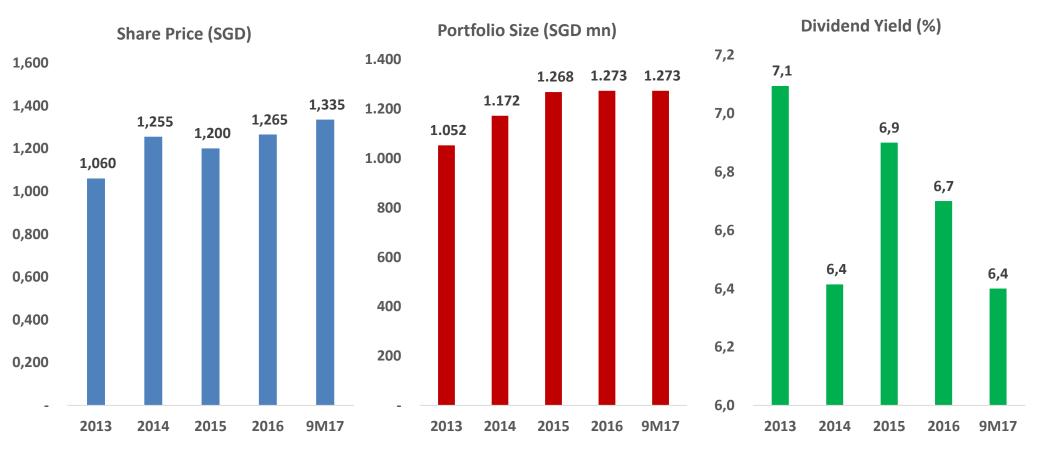
IN INDONESIA





## Managed by Bowsprit Capital Corporation Limited, First REIT's portfolio consists of 19 properties located in Indonesia, Singapore and South Korea

- Manages 14 Siloam Hospitals and 2 Aryaduta Hotels in Indonesia
- As of Sep 30, 2017 : Annualised DPU : SGD 8.58 cents

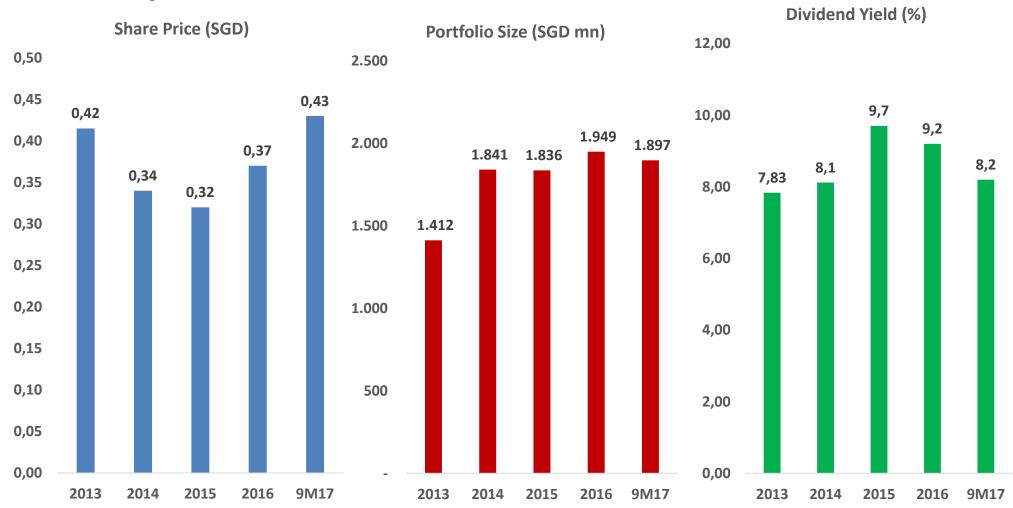






#### MANAGES 21 RETAIL MALLS AND 7 RETAIL SPACES

■ As of Sep 30, 2017 : Annualised DPU: SGD 3.52 cents





## FINANCIAL PERFORMANCE

## **BALANCE SHEET**



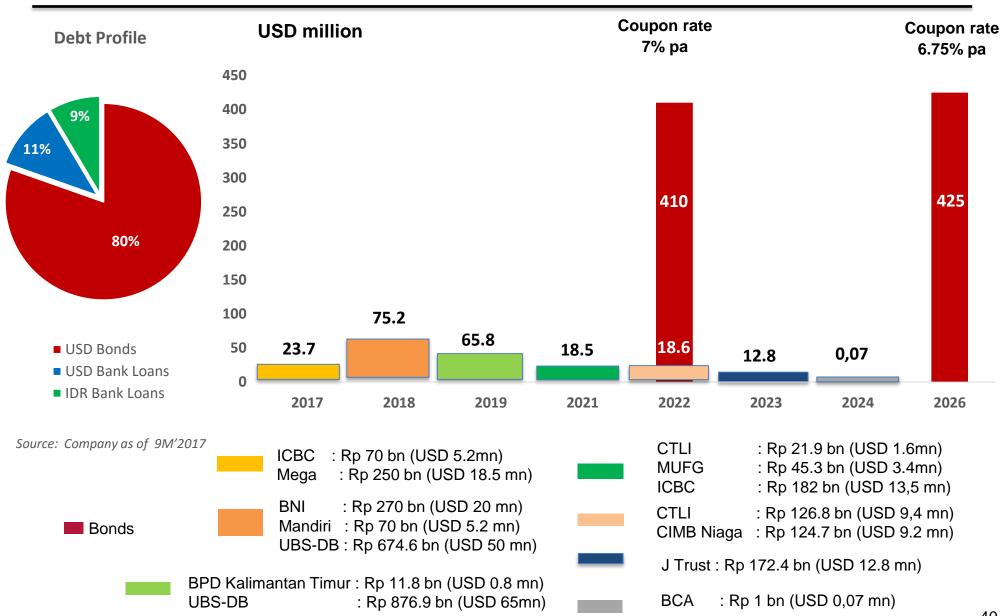
## **AS OF 31 DECEMBER (Unless otherwise stated)**

Rp Trillion	Sep 17	2016	2015	2014	2013
TOTAL ASSET	52.386	45.604	41.327	37.773	31.303
TOTAL LIABILITIES	26.146	23.529	22.410	20.152	17.142
TOTAL EQUITY	21,356	18.572	16.394	15.588	12.784
TOTAL DEBT	13.646	13.663	12.365	9.997	7.808
CASH AND CASH EQUIVALENTS	1.502	3.250	1.839	3.529	1.855
D/E RATIO (X)*	0.6	0.7	0.8	0.6	0.6
NET GEARING RATIO (X)*	0.6	0.6	0.6	0.4	0.5

Source: Company as of 9M'2017

#### DEBT MATURITY PROFILE





## ATTRACTIVE ASSET VALUE



	Ownership (%	Land Area (ha)	Assets Value (Rp bn)
URBAN DEVELOPMENT:			
Lippo Village	100	40	28.783
Lippo Cikarang	54,4	62	16.045
Tanjung Bunga	62,7	19	2.610
San Diego Hills	100	9	2.581
Micro Suburbs	100	2	20 352
SUB TOTAL <sup>1)</sup>			50.371
LARGE SCALE INTEGRATED DEVELOPMENT:			
City of Tomorrow (retail, apart, inv & hotel	85		5 724
Kemang Village	92	1	.3 2.205
St Moritz	100	1	.1 7.611
11 New Projects			5.412
Others (land, retail space inv & other devt	100		2.528
SUB TOTAL <sup>1)</sup>			18.480
RETAIL MALLS:			
3 Malls	100		1.996
Retail Space Inventory	100		732
SUB TOTAL <sup>2)</sup>			2.728
HOTELS:			
2 Hotels	FREIT		683
Hotels	100		1.677
SUB TOTAL <sup>2)</sup>			2.360
REIT Units <sup>3)</sup>			6.774
HOSPITALS <sup>3)</sup>	62,1		8.077
	· · · · · · · · · · · · · · · · · · ·	OTAL ASSET VALUE	88.790
		Cash <sup>4)</sup>	1.502
l	_ess:	Debt <sup>4)</sup>	13.646
	_ess:	Advances from Customer	s <sup>4)</sup> 5.607
	ESTIMATED N	AV 5)	71.039

Appraised value as of 31 Dec 2016 by:

- Rengganis Hamid & Partner (in stategic alliance with CB Richard Ellis) &
- Ihot, Dollar & Raymond (an independent member of Baker Tilly International)
- <sup>2</sup> Business Value:
  - Malls 12.66% WACC
  - Hotels 11.96% WACC
- <sup>3</sup> Market Cap as of 30 Sep 2017
- <sup>4</sup> Financial Statement as of 30 Sep 2017
- 5 NAV/share (30 Sep 2017) = Rp 3,078

## PROPERTY MARKETING SALES



(in Rp bn)	FY 2014	FY 2015	FY 2016	9M 2016	9M 2017
Residential	3.723	3.039	973	556	5.202
Low Rise	1.046	1.129	573	488	111
High Rise	2.677	1.910	400	68	5.091
Commercial	550	127	-	12	56
Industrial	734	279	75	68	64
Unique Product SDH	173	178	154	118	109
Retail Space Inventory	5	-	-	-	-
Total Property Sales	5.185	3.623	1.201	753	5.431
Assets sold to REITS	3.330	-	938	-	-
Total Marketing Sales	8.515	3.623	2.139	753	5.431



## APPENDICES

## LIPPO GROUP



RE	TAIL		REAL ESTATE		Technology –	VIT Multimedia – nunications		
Hypermart	Matahari Dept Store	Township	Commercial Malls / Int Devt	Healthcare	Multimedia	IT Services & Other TMT	Financial Services	UPH Foundation
Postores; 3.9mn loyalty card members Nationwide in 67 cities - 115 Hypermart - 109 Boston - 72 Foodmart - 3 SmartClub Mkt. Cap Rp3.58T (Oct 2017) - U\$\$264mn Mkt Share - 35.5%	Stores Nationwide - 151 stores in 70 cities - 3.75 million card members - 6 <sup>th</sup> most valuable brand in Indonesia Mkt. Cap Rp28T (Oct 2017) - US\$2.1B Mkt Share - 34.4%	PT Lippo Karawaci Tbk.  •largest RI Property Group; Mkt Cap  • Rp 16.96T (Oct 2017)  • US\$1.25B  LIPPO CIKARANG  • Residential and light industrial estate Mkt Cap  • Rp 2.96 (Oct 2017)  • US\$219mn  TANJUNG BUNG BUNG THE PRUE OF MAKASSAR  • Integrated	LIPPO MALLS  Largest modern mall operator / management in RI accounts for over 35% of all modern retail mall space in Indonesia 68 malls in 35 cities; 40 pipeline 2,000 major tenants, 13,000 specialty shops  THE St.Moritz  ORANGE COUNTY  EMBARCADERO Holland Village Suits	• 31 Hospitals and 17 clinics • 6,100 beds in 22 cities • 6 Targeted Hospitals (2017) • 2,500 specialists & GPs • 9,000 nurses & staff  Mkt Cap • Rp13T (Oct 2017) • US\$960mn  HOTEL ARYADUTA 9 Hotels nationwide	- Leading PayTV and Internet Service Provider - Over 550,000 subscribers Mkt Cap - Rp1.6T (Oct 2017) - US\$119mn  Link Net - Largest High-speed Cable Network Operator - 10,750 kms of fiber ooptic cable optic cable of core 1.9mn Homepass; 29% penetration rate Mkt Cap - Rp15.7T (Oct 2017) - US\$1.2bn  BIG - DTH PayTV; 184 ch / 30HD; over 250k subs	-Multipolar  -Major IT Services & Systems Integrator / Retail Holdings - 80% Mkt Share - Mkt Cap - Rp 1.7T (Oct 2017) - US\$129mn  - First 4G LTE Operator in RI; 30 MHz spectrum - Over 2.8 million Bolt subscribers - 3,300 installed BTS (Jabodetabek)  - TV News and Publication Group - over a 1.2 million	Ciptadana  - Leading privately owned securities house - Shareholder in Bussan Auto Finance (BAF) — a national multifinance company; in partnership with Yamaha Motors Co. Ltd., and Mitsui & Co. Ltd.  Lippo Insurance - Life, general and medical insurance provider Mkt Cap - Rp 749B (Oct 2017) - US\$55mn	• Non-Profit Educational Foundation • Over 46 schools nationwide in 22 cities • 37,589 students • 3,181 teachers & staff
88 Stores BOOKS & BEYOND	MATAHARI COM	township	Village Village Village	RTRUST	- Multi-screen Entertainment Centers; 102 screens; 19 sites; 14 Cities	online readership	- Over 102 Nobu Bank branches in 47 cities nationwide Mkt Cap	
39 bookstores	successful online retailer - Well positioned to be the #1 online B2C retailer in Indonesia	- Manages	over SS\$3.21 billion in as: rket Capitalization of SS\$2 - Publicly listed in SNG		- One of Indonesia's newest and most progressive B2B and B2G providers - Provides unique E-procurement solutions integrated with E-commerce marketplace	-Tier 3 / 4 Data Center; multi-fiber optic ready - In partnership with Mitsui MKI	- Rp3.95T (Oct 2017) - US\$292m	

#### INDONESIA: ATTRACTIVE GROWING MARKET



#### **Economic Indicators**

	2016	2017 Assumption	2018 Assumption
Economic Growth (%)	5.02	5.2	5.4
Inflation Rate (%)	3.02	4.0	3.5
Exchange Rate (Rp/USD)	13,436	13,300	13.400
7 Day RR (%)	4.75	5.3	5.2
Oil Price (USD/bbl)	51	45	48
Oil Lifting (k bbl/day)	820	815	800

4th Most Population - Median Age of 29 Years Old

US\$889bn 2014 GDP

Top Investment Grade Sovereign Rating from Fitch (DBD-) and Moody's (Baa3)

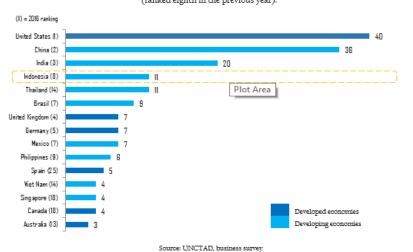
Top Investment Destination Play Ancham Askar Pl

Source: Bank of Indonesia, Statistics Indonesia, World Bank

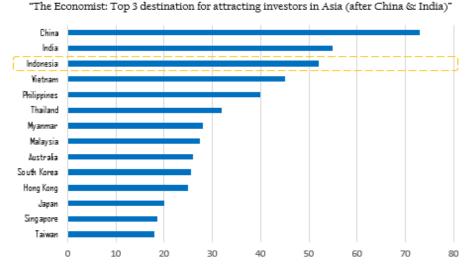
Indonesia ranks fourth as the most prospective country for invesment for 2017-2019 (UNCTAD business survey)

"Indonesia ranks fourth as the most prospective country for investment for 2017-2019

(ranked eighth in the previous year)."



Indonesia: TOP 3 destinations for investors (The Economist survey 2017)



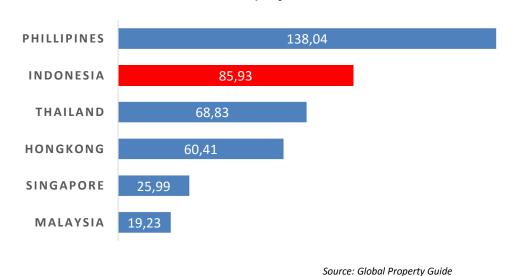
Source: UNCTAD, \The Boonomist - Asia Business Outlook Survey 2017



# INDONESIA PROPERTY SECTOR HAS ROOM TO GROW

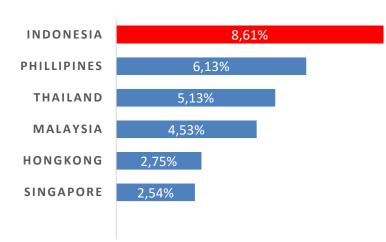
- Rapid urbanisation
- Growing middle-class
- Strong savings and income growth
- Low mortgage penetration
- Property as investment
- Improving regulatory environment
- Banking innovation
- Low property prices in the region
- Highest yields in the region

#### PRICE PER SQM/ GDP PER CAPITA

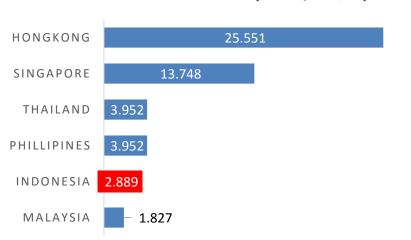


#### ASIA PACIFIC PROPERTY





#### PROPERTY PRICE (USD/SQM)



## PROPERTY FOREIGN OWNERSHIP



#### LAND TITLES AVAILABLE:

1. Freehold : may be held by Indonesian citizens only (not even by fully

Indonesian- owned companies).

2. Right to Build (renewable leasehold) : may be held by Indonesian citizens and any company

established in Indonesia for an initial 30 years.

3. Right to Use (renewable leasehold) : may be held by Indonesian citizens, any company and foreigner

residence in Indonesia for an initial 30 years, extendable for

another 20 years and renewable for another 30 years

#### **OPTIONS FOR FOREIGN OWNERSHIP:**

- 1. Foreign residence in Indonesia can purchase property in own name under *Right to Use* title under Government Regulation no 103/2015 dated on 22 December 2015 and further reinforced by The Ministry of Agricultural and Spatial Planning /National Land Agency Regulation no 29/2016 dated on 19 Sept 2016 for certain minimum property value, which in Jakarta Province, a minimum Rp 10 bn for landed house and Rp 3 bn for condominium and subsequently much lower value for other areas.
- 2. Establish a company with approval for full or part foreign ownership (PMA company) to own the property.
- 3. Through Indonesian nominees, establish a locally owned company.
- 4. Use an Indonesian professional third party corporate nominee.
- 5. Private unregistered lease.
- 6. Establish a person to person arrangement with an Indonesian private individual who will personally own the property.





#### **New LTV Regulation takes effect in Aug 2016:**

Property Type	First M	First Mortage Second Mo		Mortgage	Third Mortgage	
	Old	New	Old	New	Old	New
Landed House						
Land > 70 sqm	80%	85%	70%	80%	60%	75%
Land 22-70 sqm	-	_	80%	85%	70%	80%
Apartment						
Area > 70 sqm	80%	85%	70%	80%	60%	75%
Area 22-70 sqm	90%	90%	80%	85%	70%	80%
Area < 21 sqm	-	-	80%	85%	70%	80%
Shophouse	-	-	80%	85%	70%	80%

#### **Luxury Tax takes effect in Mar 2017:**

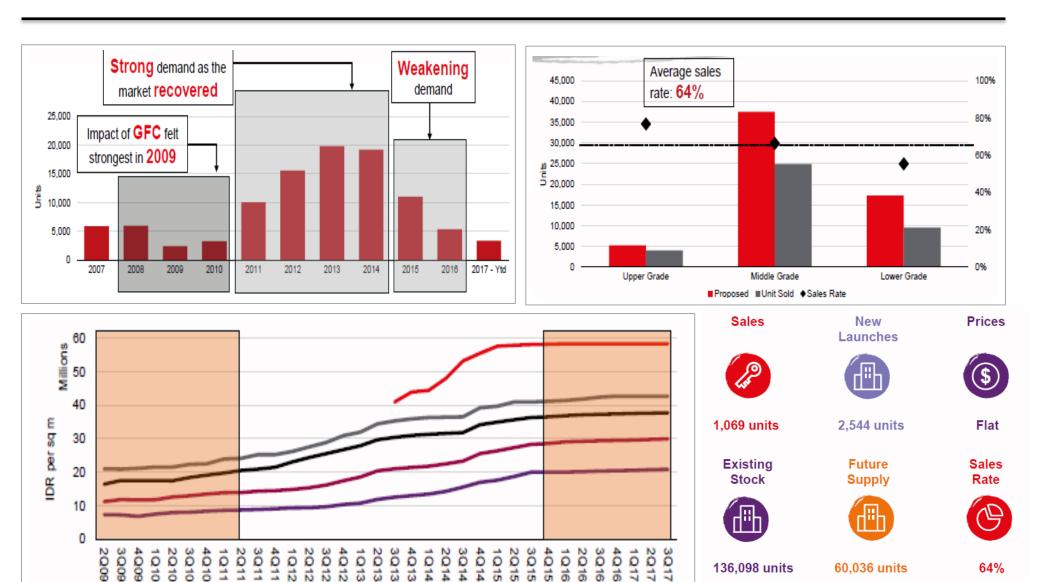
#### Based on Ministry of Finance Regulation no 35 /PMK.010/2017 dated on March 1, 2017

Description	Minimum Value	Luxury Tax
Landed House or Town House non strata titled type	Rp 20 billion	20%
Apartment or Town House strata titled type	Rp 10 billion	20%



## OVERVIEW OF JAKARTA'S CONDOMINIUM MARKET

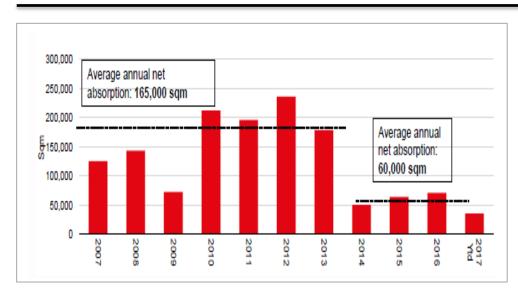
Lower middle ——Middle ——Upper ——High-end ——Luxury

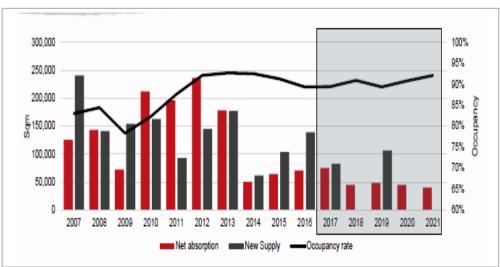


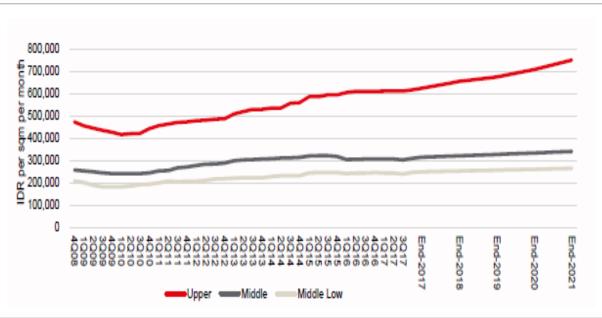
Source: Q3'2017 Market Review for Jakarta Jones Lang LaSalle Research

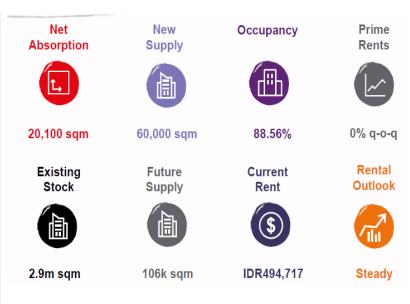
## OVERVIEW OF JAKARTA'S RETAIL MARKET







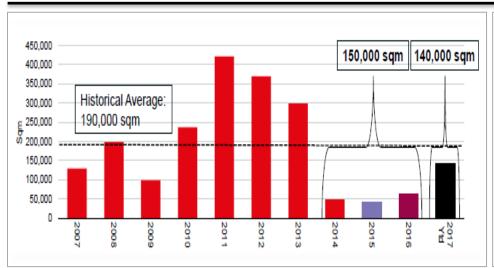


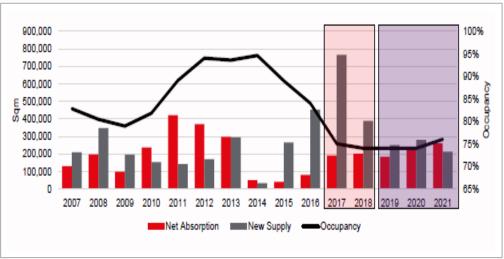


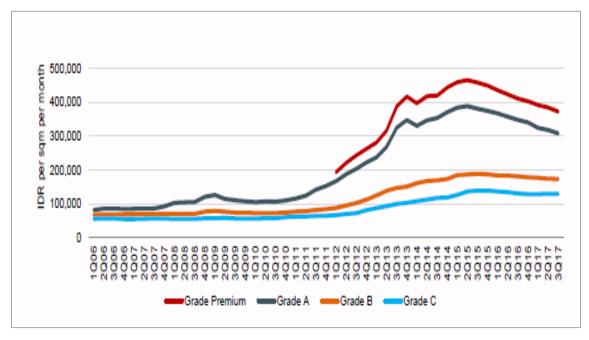
Source: Q3'2017 Market Review for Jakarta Jones Lang LaSalle Research

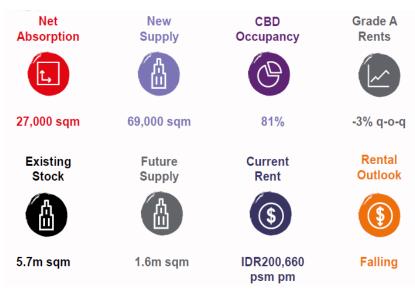


## OVERVIEW OF JAKARTA'S OFFICE MARKET - CBD AREA





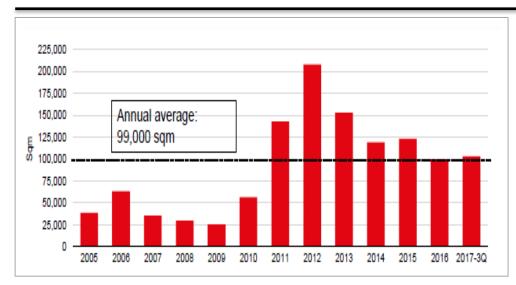


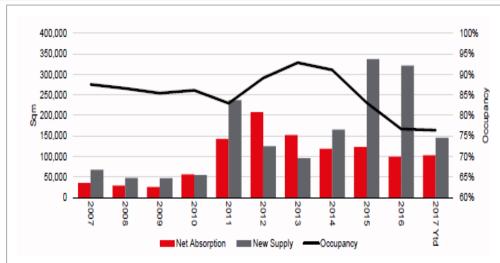


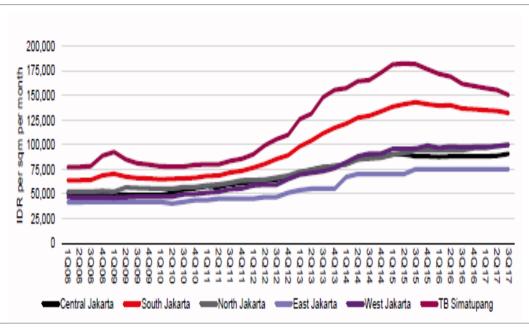
Source: Q3' 2017 Market Review for Jakarta Jones Lang LaSalle Research

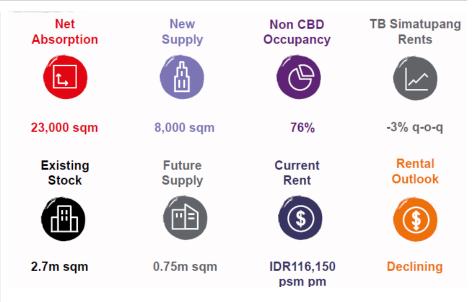


## OVERVIEW OF JAKARTA'S OFFICE MARKET – non CBD AREA







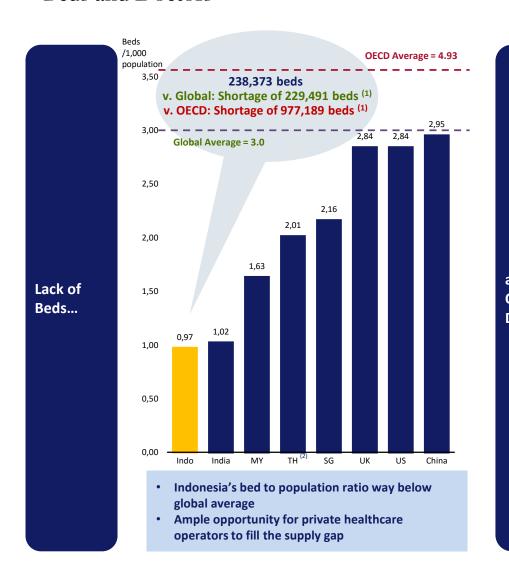


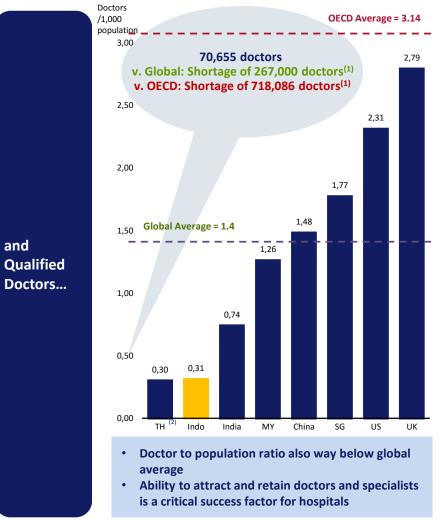
Source: Q3 '2017 Market Review for Jakarta Jones Lang LaSalle Research



## Indonesia - Severely Underserved Healthcare Market

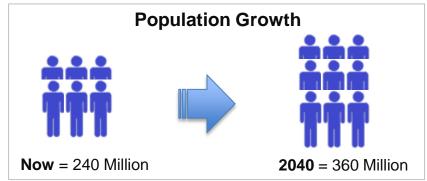
#### Beds and Doctors

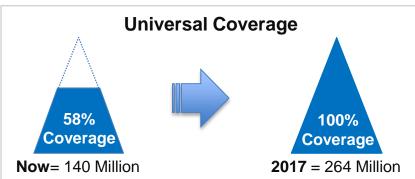


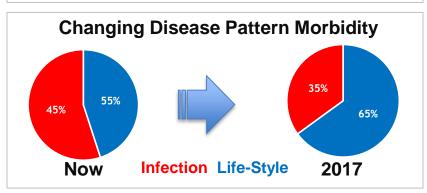


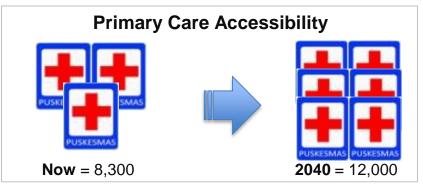


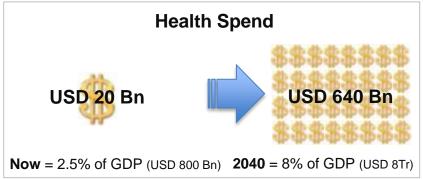
## INDONESIA HEALTHCARE LANDSCAPE

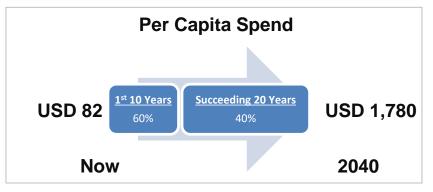








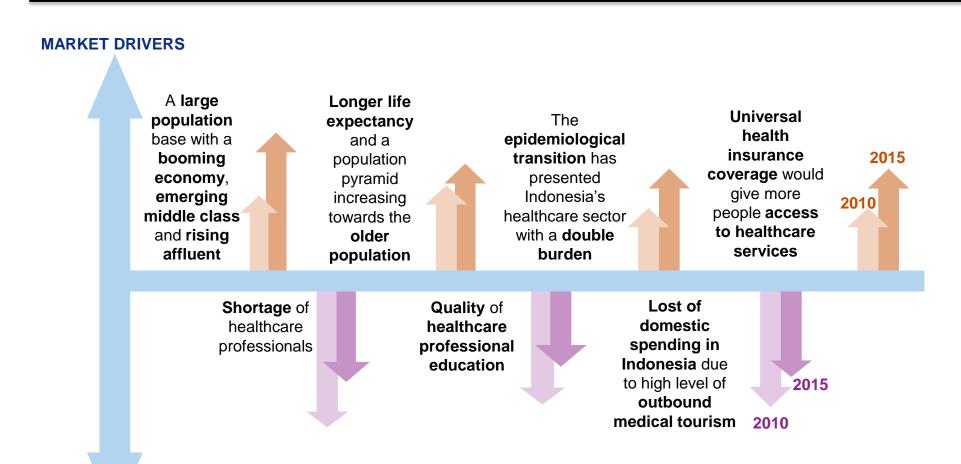




# MARKET DRIVERS & RESTRAINTS IN INDONESIA'S HEALTHCARE SECTOR

MARKET RESTRAINTS





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## HOSPITALS IN INDONESIA

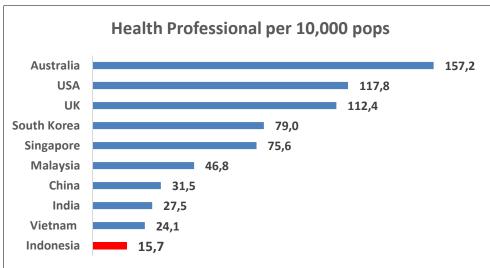
No	OWNER	31 Dec 11	31 Dec 12	31 Dec 13	31 Dec 14	31 Dec 15	31 Dec 16	31 Dec 17
1	MOH	32	32	33	34	36	33	33
2	PROVINCE GOVERNMENT	85	89	96	98	113	120	136
3	MUNICIPAL GOVERNMENT	86	88	92	93	98	97	97
4	DISTRICT GOVERNMENT	411	444	455	463	469	480	497
5	ARMY / POLICE	134	155	159	170	170	167	171
6	OTHER MINISTRIES / PUBLIC COMPANIES	80	79	79	79	79	77	78
7	PRIVATE	893	1,179	1,314	1,472	1,525	1,627	1,765
	TOTAL	1,721	2,066	2,228	2,409	2,490	2,601	2,777

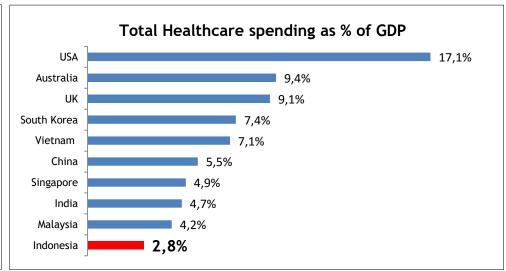
Source : Ministry of Health



## COMPARISON HEALTH STATISTICS

	Indonesia	Vietnam	Malaysia	Singapore	South Korea	India	China	Australia	USA	UK
Hospital beds per 10,000 pops	9	20	19	20	103	7	38	39	29	29
Physician per10,000 pops	2	12	12	20	21	7	19	33	25	28
Health Professionals per 10,000 pops	16	24	47	76	79	28	32	157	118	112
Life expectancy at birth (years)	69	76	75	83	82	68	76	83	79	81
NMR per 1,000 live birth	14	11	4	1	2	28	6	2	4	2
MMR per 100,000 live birth	126	54	40	10	11	174	27	6	14	9
% Government Expenditure	38	54	55	42	54	30	56	67	48	83
% Private Expenditure	62	46	45	58	46	70	44	33	52	17
Healthcare Spend as % of GDP	3	7	4	5	7	5	6	9	17	9
Per capita total expenditure on										
healthcare (USD)	299	391	1.040	4.047	2.531	267	731	4.357	9.403	3.377





Source: World Bank, WHO 2017

#### LIPPO KARAWACI'S MILESTONES



#### August Corporate Actions May December **October** Rp 2.2 tn equity deal November April Non Pre-3<sup>rd</sup> Rights Issue of which CVC invested emptive Rights August USD 100 mn bonds of 4.32 bn new 15% stake in SILO LMIRT was listed USD150 mn bonds Issuance issuance, at the rate shares at in SGX, sponsored issuance, at the rate of and participated in of 1.45 bn new Stock Split of 7% p.a. offered Rp 550/share, SILO right issue by the Company 7% p.a. offered at par shares at 1 for 2 at 105.25%, due **February** Rp 660/share. due 2022 2019 May August October March 1st Rights Issue November June of 607.8 mn USD 270 mn March May March USD260 mn USD 250 mn USD425 mn shares at bonds issuance. bonds issuance. Total 1.055 mn Initial Public Rp 500/share. bonds issuance. USD 125 mn USD 150 mn bonds issuance, LPKR placed 82.5 mn at the rate of at the rate of 7% warrants are fully SILO shares or 7.1% of at the rate of bonds issuance. at the rate of issued & listed bonds issuance, 9% p.a. p.a. offered at Offering of exercised. 8.875% p.a. 6.75% p.a. due at the rate of 7% total shares outstanding on the JSX & Issue price at the rate of 9% 103.75% due 30.8 mn generating total issue price 100%, p.a. offered at 2026, to redeem SSX 100%, p.a. offered at for total proceed of 2022. to redeem shares cash of Rp 923 bn due 2011 2020 bonds due 2015 99.32%, due 2019 Rp 858bn 108%, due 2015 2019 bonds 1996 1998 2005 2006 2007 2010 2011 2012 2013 2014 2015 2016 2017 **J**anuary **December November** April **January** December **February** USD 130 mn October The settlement LPKR placed 92.8 mn bonds SILO completed its of the entire Stock Split 1 USD273.3 mn 2<sup>nd</sup> Rights Issue The listing of SILO shares or 8% of total issuance, at second Raht Issues Debt Exchange balance of the of 881.9 mn for 2.5 First REIT on shares outstanding for total the rate of raising Rp 3.1 trillion unsecured bond at the rate of new shares at the SGX. proceed of 6.125% p.a. whereas LPKR amounting to 6.125% p.a. Rp 1,050/share offering 271.4 Rp 1.14 trillion offered at maintained 51.05% USD due 2020 mn units at 104.4%, due ownership and 119,229,000 at price of 2020 CVC increased to a price of SGD 0.71/unit 15.66% 104.5% September SILO successfully listed in IDX at Rp 9000/share, valuing Siloam at USD 1 billion

#### LIPPO KARAWACI'S MILESTONES



#### Corporate Developments July **August January** October Mav Launched Launched Launched **January** Opened Px Pavilion at Launched St Moritz July Holland Village Kemang Village. Holland Village St Moritz, as part of Panakukang, an integrated Second Phase a large scale Started Office Tower in integrated development Merger of 8 development in the city 190 condo integrated dev't. Lippo Central Jakarta in West Jakarta center of Makassar property-Units in in South Jakarta Village June related Central Jakarta Township October companies, January January August March Started Launched **November** November October Established Tanjung Property, The Company formalised its 6 Launched Hillcrest House Launched Launched Irvine Launched under the BU: Urban Devt, Large Scale Healthcare & Bunga San Diego and Faiview Embarcedero, an Suites as part of Embarcadero Started name Integrated, Healthcare, Retail Township Hospitality Hills Tower as part integrated CBD Meikarta, Eastern Wing. Lippo PT Tunggal Malls, Hospitality & Infras, and business Memorial development in of Millenium a new CBD in Reksakencana Cikarang 156 condo units Property & Portfolio Mamt. Park Bintaro, South Jakarta Village (new Lippo Cikarang in South Jakarta Township CBD in LV) 1990 1993 1997 2004 2007 2009 2014 2002 2005 2008 2012 2013 2015 2016 2017 May December November March Mav September August August June Launched September Launched Launched Holland Launched Launched Pasadena 3rd Launched Holland Village, Launched The Launched Launched Village Manado Meikarta, a city at Glendale Newport tower in CBD a large scale Launched City of St.Moritz, a large Nine the landed house the heart of Lippo Park, the Park, the Meikarta. its first retail integrated Tomorrow scale integrated Residence. development in Cikarang that will fifth tower sixth tower a new CBD in development in strata-titled (CITO), its development in a large scale Manado, North be more beautiful in CBD in CBD Lippo Cikarang Central Jakarta project, and West Jakarta integrated first large Sulawesi than Jakarta Meikarta Meikarta followed by development scale 7 others in North integrated Mav October December development Kemang Launched Monaco June Launched Lippo Opening of Bay the first in Surabaya Jakarta Sold Burbank. Thamrin, an Peiaten integrated 4th tower in CBD Office Tower in Village, its first development in Meikarta to single **CBD** Jakarta leased mall, in Manado, North Japanese South Jakarta Sulawesi investor

#### LATEST AWARDS





Lippo Karawaci received
Certificate of Appreciation
In honors to be one of
the TOP 5 GCG Issues
in Property Sector
(from Warta Ekonomi magazine)



Siloam received

2017 Indonesia Hospitals

of the Year

(from Frost and Sullivan)



Top 50 of the biggest market capitalization public listed companies (from Indonesian Institute for

Corporate Directorship)

Lippo Karawaci received



Top 50 of mid market
capitalization public
listed companies
(from Indonesian Institute for
Corporate Directorship)

Lippo Cikarang received



Lippo received

Certificate of Appreciation as a donor institution and partner in improving access and quality to higher education in Indonesia (from Ministry of Research, Technology and Higher Education)



Lippo Cikarang received

Gamelan, Indonesian music
 instrument as sign of

Appreciation from tax office
 KPP Pratama Cikarang for
 Meikarta project
 tax payment 2017



Property Innovation Awards 2017 for CBD Meikarta for the category "The Best Innovation in Property Product Concept and in Smart Living Home" (from Property-in

magazine)

Lippo Cikarang received two



Lippo Karawaci received
Ceritificate of Appreciation
for Meikarta for the Most
Innovative Marcom Company
(from Warta Ekonomi
magazine)



Lippo Cikarang received

Property Indonesia Award

2017 for the category "The

Commended Integrated

Industrial Estate"

(from Propoerty Indonesia

magazine)



Lippo Karawaci received
Golden Property awards 2017
as "Best Public Listed
Property Company"
(from Indonesia Property Watch)



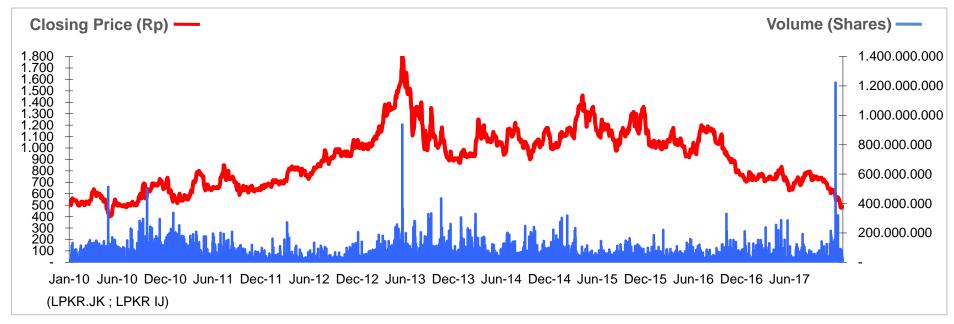
Lippo Cikarang received Two Golden Property awards 2017 as "Best Townshiop Development Project" and "Breakthrough Phenomenal Marketing Campaign for Meikarta (from Indonesia Property Watch)

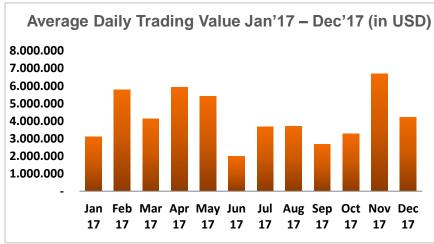


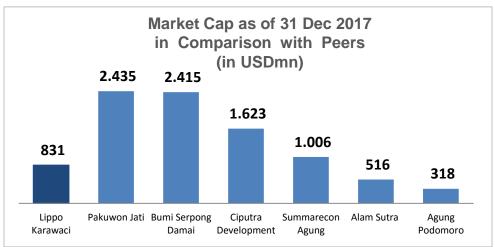
Siloam received
2017 Brand Asia for
Top 2 Most Powerful
Healthcare Brand in
Indonesia (from
MarkPlus Inc and Nikkei
BP Consulting Inc)











Source : Indonesia Stock Exchange

## TOP 20 LISTED COMPANIES BY TRADING VALUE



INDONESIA STOCK EXCHANGE	ERLY STATISTICS, 4th QUARTE	R 2017 (	 Cumulative Data	) 25					
20 Most Active Stocks by	Trading Value	е				````			
	Total Trading								
No. Listed Stocks		Volume	Value (IDR)	%	Freq. (x)	Days			
1, Bank Central Asia Tbk.		7.238.232.319	130.260.950.617.113	7,20	1.072.690	238			
2, Telekomunikasi Indonesia (Pers	ero) Tbk [S]	27.163.640.995	116.545.792.001.397	6,44	1.534.017	238			
3, Bank Rakyat Indonesia (	Persero) Tbk.	8.403.925.623	78.362.702.735.735	4,33	1.031.501	238			
4, Astra International Tbk. [	S]	9.111.699.942	73.478.147.292.035	4,06	885.246	238			
5, Bank Mandiri (Persero) Ti	ok.	7.384.678.427	70.528.769.726.522	3,90	779.912	238			
6, Bumi Resources Tbk.		157.590.777.051	52.438.389.826.856	2,90	2.138.303	238			
7, Hanson International Tbk	. [S]	350.237.467.409	43.683.460.284.306	2,41	460.204	238			
8, Bank Negara Indonesia (	Persero) Tbk.	5.998.974.832	41.711.474.694.601	2,31	748.007	238			
9, United Tractors Tbk. [S]		1.099.589.754	31.013.973.827.006	1,71	910.233	238			
10, Sri Rejeki Isman Tbk.		88.512.915.903	30.916.111.323.373	1,71	2.275.524	238			
11, Matahari Department Sto	re Tbk. [S]	2.358.263.778	29.147.008.443.756	1,61	857.961	238			
12, Inti Agri Resources Tbk.	[S]	84.851.002.582	26.081.023.839.591	1,44	91.153	238			
13, Unilever Indonesia Tbk. [	[S]	505.415.016	23.812.794.160.054	1,32	560.878	238			
14, Perusahaan Gas Negara (Pers	ero) Tbk [S]	11.717.351.884	23.633.374.749.087	1,31	1.045.907	238			
15, Bank Danamon Indonesia	a Tbk.	2.969.440.550	21.397.680.284.202	1,18	311.193	238			
16, Chandra Asri Petrochemi	cal Tbk. [S]	1.237.625.362	21.248.486.574.228	1,17	258.663	238			
17, Rimo International Lestar	i Tbk. [S]	99.626.398.707	21.144.496.140.967	1,17	571.526	194			
18, HM Sampoerna Tbk.		5.043.015.929	19.823.561.819.250	1,10	692.045	238			
19, Indofood Sukses Makmu	r Tbk. [S]	2.387.401.751	19.706.659.752.408	1,09	536.760	238			
20, Lippo Karawaci Tbk. [S	5]	27.134.324.293	19.527.669.922.309	1,08	633.381	238			

Source: IDX

#### INVESTOR RELATIONS



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